

Argentina	Sch. 18	Indonesia	Rs 2500	Portugal	Esc 80
Bahrain	Dir. 0.950	Italy	L 1300	S. Africa	Rh. 400
Belgium	BF 38	Japan	Y550	Spain	Es 10
Denmark	DK 22	Jordan	Fls 500	Sri Lanka	Rp 30
Egypt	EG 1.25	Lebanon	Fls 110	Sudan	St 50
Finland	Fls 500	Malta	Fls 25	Syria	St 20
France	FF 8.00	Monaco	Fls 300	Tunisia	MT 85
Germany	DM 2.20	Morocco	Fls 100	Turkey	L 200
Greece	Dr 70	Netherlands	Fls 100	U.A.E.	Dr 150
Hong Kong	HK 12	Norway	Nkr 6.00	U.S.A.	Dr 150
Iraq	Fls 15	Philippines	Ps. 20		\$1.50

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,659

Wednesday June 26 1985

D 8523 B

Economic prospects:
Now it's up to Japan
and Europe, Page 14

World news

Brussels court warning on cereals

Expansion forecast for EEC economy

The European Commission warned EEC foreign ministers that a continued failure by member states to take a decision on guaranteed prices for cereals and rape seed could result in action against them in the European Court.

The warning came in a letter from Frans Andriessen, the farm Commissioner, to Giulio Andreotti, the Italian president of the foreign ministers council. It warned that the four-month impasse in negotiations over the cereals prices leaves the Council in breach of its obligations under the Treaty of Rome.

The letter makes clear that the Commission is reserving its right to take the Council to court if the situation is not rapidly resolved.

Air India flight ban

Air India said it would halt flights to Canada, mainly because of fears about security following a suspected bomb attack aboard an Air India jumbo jet which killed 321 people. Page 3

Benedetti bribe claim

Carlos de Benedetti, chairman of Olivetti and the foods group Buitoni, disclosed that he had been asked to pay a bribe in order to expedite the acquisition of the SME food company from Italy's IRI state holding group. Page 2

Solidarity strike call

The outlawed Polish trade union Solidarity denounced in an underground bulletin the jailing of opponents of the Government and repeated a strike call if the authorities go ahead with a planned increase in meat prices.

Afghans executed

Several Afghan Air Force officers have been executed for sabotage following the destruction of about 20 jet fighters at the Soviet's largest airbase in Afghanistan.

Easter Island talks

President Augusto Pinochet of Chile agreed to open formal negotiations with Washington over a U.S. request to use Chile's Easter Island as an emergency landing strip for its space shuttles. Page 4

East Timor torture

Indonesian forces have systematically tortured and killed civilians in East Timor since invading the island in 1975. Amnesty International said in a report.

Car exhaust meeting

West Germany and UK ministers met informally in London to try to bridge the gap between the two sides' positions on proposed car exhaust emission standards for the EEC.

Mitterrand protest

French President François Mitterrand was greeted by angry demonstrations from winegrowers and trade unionists on the last day of a two-day electioneering trip to southern France. Page 2

Party ban dropped

The left-wing government of the Saarland has become the first state administration in West Germany to drop the existing controversial regulations whereby active members of either the Communist party or the far-right NPD are barred from holding office. Page 2

ANC pledge

The African National Congress (ANC), the leading exiled nationalist party opposing white rule in South Africa, ended a conference in the Zambian town of Kabwe with a pledge to intensify its "political and military offensive" in the republic. Page 3

Expansion forecast for EEC economy

EUROPEAN COMMISSION forecast a moderate but steady expansion in economic activity in the EEC, coinciding with a sharp increase in the overall Community trade surplus and a continued decline in the rate of inflation. Page 16

WALL STREET: The Dow Jones industrial average closed up 2.47 at 1,323.03. Page 40

FT Ordinary Share Index

1020
980
940
920 J F M A M J 1985

IBM to challenge AT&T with stake in telephone rival

BY PAUL TAYLOR IN NEW YORK

IBM, the world's largest computer maker, said yesterday that it will acquire up to a 30 per cent stake in MCI Communications, the Washington-based long-distance telephone group and American Telephone and Telegraph's (AT&T) main rival in the U.S. long-distance telephone market.

The deal forms the second leg of a complex "swap" agreement under which MCI will acquire "substantially all the assets" of Satellite Business Systems (SBS), IBM's lucrative long-distance telephone joint venture with Aetna Life and Casualty.

It brings IBM, the dominant force in the world computer industry, directly into telecommunications in the most dramatic example yet of the growing convergence of the two rapidly evolving technologies.

The two-step deal represents a further major restructuring of the fiercely competitive \$45bn-a-year U.S. long-distance telephone carrier market in the wake of the Bell System break-up last year.

The surprise announcement sent Wall Street shares in IBM, MCI and AT&T in all directions. IBM shares, which were up more than \$2 a share fall back to \$122.5, up 51¢ in the immediate wake of the an-

nouncement; MCI's stock was suspended at \$8 a share; Aetna's stock rose 25 cents to \$46.25; while AT&T's fell 50 cents to \$23.4, with over 100 million shares changing hands by midday.

Commenting on the deal, Mr John Akers, IBM's president and chief executive, said: "IBM has a continuing interest in the telecommunications services industry. We believe that through their combined operations both SBS and MCI will be strengthened and their customers will benefit."

Mr William McGowan, MCI's chairman, said: "The acquisition of SBS would significantly improve MCI's revenues and capital structure and would add over 200,000 customers to the more than 21m business and residential customers now served by MCI."

Mr James Lynn, Aetna's chairman added: "While the transaction will produce a one-time capital loss to Aetna in the second quarter of 1985, it is consistent with our strategy to refocus resources on our basic insurance and financial services businesses."

The agreement, which is subject to a number of conditions, including approval by the Federal Communications Commission, appears to provide new opportunities for both MCI and IBM.

Continued on Page 16

Bonn advisers call for single tax cuts package

BY RUPERT CORNWELL IN BONN

THE Bonn Government's independent advisory council—the so-called "Five Wise Men"—yesterday took up the current slant of West German economic policy, calling specifically for the planned DM 20bn (\$8.5bn) of tax cuts to be brought in as a single package next year, instead of being split between 1985 and 1986.

The criticism, which mainly accuses the centre-right coalition of failing to produce a consistent and credible strategy to speed up growth, is particularly striking in that the council has previously been among the most unequivocal supporters of the cautious, deficit cutting policy pursued by Herr Gerhard Stoltenberg, the Finance Minister.

The views of the "Wise Men" came in a special report, as the Government is putting the finishing touches to its 1985 budget proposals. These foresee an increase in

spending of just 2.4 per cent next year, and only modest inflationary measures, aimed specifically at the crisis-hit West German building industry.

The report does not quarrel with the generally accepted short-term outlook of rising investment, inflation at little more than 2 per cent in 1985, coupled with growth of between 2.5 and 3 per cent both this year and next.

But it blames the Government for relying on ad hoc measures, and for failing to live up to its promises of cutting subsidies up in the economy. Last year, it notes, subsidies actually went up and the recent refusal of Bonn to accept EEC cereal price cuts suggests that it is ready to push them up, still further, particularly for agriculture.

Its main criticism, however, is directed at the decision—recently ratified by Parliament amid considerable controversy—to go ahead with an improvement to its 1985 budget proposals. These foresee an increase in

the tax cuts in two stages, despite pressure to speed the package in a bid to reduce unemployment.

"A policy which sets out to promote growth should not put the state's finances in jeopardy by increasing the tax burden," the report declares. Instead cuts should be made on the spending side by reducing taxes to push the entire DM 20bn package through in 1985 would only lead to a temporary and quite acceptable increase in the public sector deficit, it argues.

The timing of the report now virtually guarantees that the long-running tax cut debate will continue through into the autumn, especially if no discernable decline in unemployment is seen then forthcoming.

The experts concede that their optimism of last year, that the number of jobless could be reduced by 100,000 in 1985 was over optimistic, and that it will instead be an improvement.

Tokyo relaxes import tariffs

BY JUREK MARTIN AND CARLA RAPOPORT IN TOKYO

JAPAN yesterday announced reductions in tariffs on nearly 1,900 industrial and agricultural products as the first stage of its six part "import action programme" designed to control its soaring trade surplus.

Renault, the financially troubled French state car group, is in advanced negotiations with General Motors of the U.S. over a collaboration at Renault's engine manufacturing plant in northern Mexico. Page 17

AXEL SPRINGER, the privately-owned West German newspaper publisher, is to sell 49 per cent of its stock to carefully selected buyers to ensure that the group remains intact in the event of the founder's death. Page 17

MR C. E. MEYER, Trans World Airlines chief executive, is leaving to become chief executive of Hilton International, part of Trans World Corporation, the former parent of TWA.

FERMENTA, the fast-growing Swedish chemicals manufacturer, broke off negotiations to take over Kabi-Vitrum, Sweden's state pharmaceuticals company, after failing to agree a price. Page 17

WESTLAND, the troubled UK helicopter manufacturer and engineering group, has called in accountants Price Waterhouse to review its operations following last week's abandonment of an £8bn (\$11.3bn) bid for the group from a consortium led by Alan Bristow, Britain's biggest helicopter operator. Page 5

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procurement policies, the relaxation of regulations on the service sectors such as the law, and financial liberalisation which is proceeding down a separate path.

Japanese officials conceded yesterday that the tariff cuts were far from all-embracing. They do not, for example, apply to Japan's two biggest import items, crude oil and grains.

Mr Yoshiro Nakasone, the Prime Minister, was even obliged to intervene personally at the eleventh hour yesterday to deflect possible foreign criticism over the exclusion of some items from the tariff reductions.

He instructed a cabinet meeting that though tariff cuts for chocolate and natural cheese—of particular concern to the EEC—were not included, Japan could not rule out lower tariffs for both during the three-year life of the import action programme.

The balance of the programme will include lowering of some other import restrictions, such as quotas, reform of standards and certification procedures and import processing, new guidelines for government

ECU price duties on Japanese hall

fermentation, Page 4

ECONOMIC PROSPECTS: now it's up to Japan and Europe. Page 14

AIR INDIA DISASTER: further security lapses emerge. Page 3

CANADA: Quebecois drift away from ailing Parti. Page 4

MANAGEMENT: failure of trans-European mergers. Page 6

EDITORIAL COMMENT: United Nations; UK unions. Page 14

FRANCE: Survey. Page 11

American Express president resigns

By Paul Taylor in New York

AMERICAN EXPRESS, the U.S.-based worldwide financial services group, stunned Wall Street yesterday with a double-barrelled announcement that Mr Sandford Weil, its president, is resigning while his Fireman's Fund insurance subsidiary is to be restructured, spinning off the loss-making property/casualty business.

Mr Weil became American Express president in January 1983 after selling his Shearson, Loeb, Rhoades Wall Street investment firm to American Express for \$930m in June 1981. He will be replaced by Mr Louis Gerstner, currently chairman of the American Express executive committee and its money-spinning Travel Related Services (TRS) operations.

The early morning announcement ends months of speculation, both over the future of Mr Weil himself, and over the troubled Fireman's Fund insurance business. Mr Weil has overseen and reorganized Fireman's Fund's problems since 1983 leading to its corporate parent to report its first year earnings decline for 36 years.

Under American Express' latest plan, Fireman's Fund's profitable life insurance operations, which posted 87 per cent gain in net income in \$45m last year, will be transferred directly back to the parent company. At the end of last year, Fireman's Fund's life insurance operations had \$23m of policies in force and earned \$55m in premiums.

However, its property/casualty business, which remains a small loss-maker despite a marked recovery from the 1983 fourth quarter when American Express was forced to add \$230m to reserves, will be spun off through a public stock offering. Last year the property/casualty operations, which rank as the tenth largest in the U.S., recorded a net loss of \$7m on \$2.8bn in premium income and \$429m in investment income.

Mr James D. Robinson III, American Express' chairman and chief executive, announcing the changes said: "We believe both American Express and Fireman's Fund will benefit from our restructuring plan. American Express will continue to have an important equity stake in the property/casualty business while retaining 100 per cent of our life insurance activities. At the same time, Fireman's Fund, as an independent company, will be better positioned to take advantage of

the tax cuts in two stages, despite pressure to speed the package in a bid to reduce unemployment.

"A policy which sets out to promote growth should not put the state's finances in jeopardy by increasing the tax burden," the report declares. Instead cuts should be made on the spending side by reducing taxes to push the entire DM 20bn package through in 1985 would only lead to a temporary and quite acceptable increase in the public sector deficit, it argues.

The timing of the report now virtually guarantees that the long-running tax cut debate will continue through into the autumn, especially if no discernable decline in unemployment is seen then forthcoming.

The experts concede that their optimism of last year, that the number of jobless could be reduced by 100,000 in 1985 was over optimistic, and that it will instead be an improvement.

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Men and Matters, Page 14;

Changing track, Page 17

Reagan looks at Beirut blockade plan

BY REGINALD DALE IN WASHINGTON, TONY WALKER IN BEIRUT AND DAVID LENNON IN TEL AVIV

PRESIDENT Ronald Reagan is considering a range of options, including the closure of Beirut airport, to increase pressure for

EUROPEAN NEWS

Patrick Cockburn visits the Soviet Union's untamed region and assesses its development plans

The high cost of tapping Siberia's frozen assets

IN THE north of the Soviet Union's Lake Baikal, the world's largest fresh water lake, small ice floes were still bobbing in the water at the beginning of June. Not far from the lake shore, on one of the few roads through the forests of birch and conifer, teams of workmen were repairing road surfaces cracked and potholed by winter cold.

The taiga or forest farther to the north given way to bleak tundra or to vast swamps. Beneath the surface of the land in the permafrost regions (covering half the territory of the Soviet Union), the soil is frozen hundreds of metres deep and water cannot drain away.

The great wilderness of Siberia, stretching east from the Ural mountains to the Pacific, is also the source of most of the Soviet Union's natural wealth. Only 9 per cent of its fuel and power resources are located in the European part of the country and 88 per cent in Siberia and the Far East. The largest oil and gas fields are to be found in the swamps of Tyumen province.

The desire to exploit this wealth (40 per cent of all the world's coal, 20 per cent of its

natural gas, 15 per cent of forests) has tempted Soviet Governments since the revolution. The opportunities available on the new frontiers of Siberia seemed in the 1970s an escape from the economic problems of the older industrial areas of the European parts of the country.

The problem is that the cost of coping with the vast distances, the terrible cold and shortage of labour is always more than calculated. Russian settlers first moved into Siberia in pursuit of furs and land in the 17th century, but most of the forests are untouched and there few roads away from the cities.

The recently-opened 3,100 km long Baikal-Amur (BAM) railway is open up the natural resources of the regions of almost 1 m sq km. It may pay off in the long term but the capital costs are on a scale which eat into the investment available for the rest of the country.

Although 29m people live in Siberia, 3m more than in Canada to which it is often compared, there is still a serious labour shortage. It is easy to see why people do not come



even for the higher wages.

The long-established city of Irkutsk, 1,500 km from Lake Baikal and on the Trans-Siberian railway, is the coldest place in Siberia, but many of the trees there came into bud at the start of June and the area has only one month free of frost each year.

Along the BAM railway it is difficult to see how workers and their families are to be attracted to the new towns being built. Houses, schools, hospitals, roads and electric power have to be provided and this in the past has proved very costly. Failure

to build them means a high labour turnover and poor productivity.

Many of the senior Party and state officials such as the members of Mr Vgor Ligachev and Mr Nikolai Ryzhov, now grouped around Mr Mikhail Gorbachev, the new Soviet leader, have experience of these problems because they have worked for a long time in the Urals and Siberia. This is in contrast to Mr Brezhnev, whose senior officials tended to come from the older industrial areas.

Mr Gorbachev, however, has

given little sign of favouring investment in the raw materials base in Siberia. The main theme of his economic reform is to stress that the re-equipment and upgrading of existing Soviet plant has been neglected for years and must now be given priority in investment.

The reason for previous neglect is in part because of the need since the mid-1970s, to fund big projects such as the BAM railway, the Tyumen oil-fields, the oil and gas pipelines and the new Siberian power stations. Mr Gorbachev now says it is time to start up the amount of investment absorbed by the energy sector (totally some 2 per cent of all Soviet capital investment) and this is bound to hit grandiose new schemes in Siberia.

It will also limit the money available for the long-delayed plan to take water from the Ob (one of the 10 largest rivers in the world which flows through Siberia) and divert it south to the plains of central Asia.

The important change in Siberia, however, is likely to be seen in the rest of Siberia: the big projects started in the 1970s will be completed but the region's riches are no longer seen as the cure for Soviet economic ills.

gasfields in the marshy plains east of the Urals, where construction or road communication is not possible when the surface ice turns to marsh in summer, was the greatest economic problem of the 1950s and 1960s. By the early 1980s, there were plans to raise output to 500m tonnes of crude a year.

This is now heavily criticised: the rush to increase production led to poor reservoir planning, reliance on discovery of new oil deposits and neglect of technology and infrastructure.

Mr Vgor Ligachev, a Pouliot member, said recently that the "old and newly settled areas are being worked at only 40-45 per cent of their capacity although experts say that there are opportunities for raising this to 60-70 per cent." This means heavy investment in new equipment and better infrastructure and, in the long term, work all Soviet pits, starting work all over again in some areas.

The same pattern is likely to be seen in the rest of Siberia: the big projects started in the 1970s will be completed but the region's riches are no longer seen as the cure for Soviet economic ills.

Bush rules out 'knuckling under' to terrorists

BY RUPERT CORNWELL IN BONN

MR GEORGE BUSH, the US Vice President yesterday ruled out any question of the US "knuckling under" to the "activities of Soviet militiamen" hijacking the 40 or so Americans seized from the TWA airliner hijacked to the Lebanon twelve days ago.

He promised that the US would welcome the idea of a European defence system against shorter range missiles—a concept with which the fledgling "Eureka" project is increasingly being linked here—and argued that "plenty of room" existed for co-operation between SDI and a specifically European initiative.

Repeating Washington's desire to secure the involvement of its allies in the space defence project, Mr Bush stressed that US thinking on what form this might take was still in a formative stage. Collaboration could be "enriched" beneath an "umbrella" of government "agreements" or consist of a programme limited to private industry.

The entire scheme was still at a very early stage. "We are very flexible on all facets of how SDI research will work. Those who participate will benefit," the Vice President said, "and it would not happen without our consultation with our allies."

He confirmed that Chancellor Kohl, whose early enthusiasm for official German participation in SDI has been notablywaning during their one hour of talks.

The concept of SDI would benefit everyone, and nothing was farther from American intentions than to "de-couple" the security of the US from that of Western Europe, he said. Scientific advances should make it feasible to win protection against both intercontinental missiles aimed at the US and the short and intermediate range rockets targeted against Europe.

Benedetti criticises politicians over obstacles to SME deal

BY ALAN FRIEDMAN IN MILAN

SIG CARLO DE BENEDETTI yesterday delivered a blistering attack on the Italian political forces which have blocked the agreement under which his Buitoni food group has acquired for £497m (£200m) from the SME food company from Italy's IRI state holding group.

Speaking at Buitoni's annual meeting in Perugia, Mr de Benedetti, chairman of Buitoni as well as the Olivetti group, disclosed that he had been asked to pay a bribe in order to expedite the SME acquisition after it ran into political trouble. He also denounced what he called "political interference, damage to the financial

markets, improper conduct and disinformation," in the SME affair.

Sig de Benedetti's accusations, especially his revelation that he was asked to pay a bribe, made a dramatic new turn in the SME affair, which started out as an historic privatisation by IRI and has turned into a highly politicised controversy.

In a separate development yesterday, a Rome magistrate rejected a legal action by Buitoni lawyers which called for the expedited SME privatisation agreement (announced on April 30) and which also sought the sequestering of IRI's 64 per cent share stake in SME.

Sig de Benedetti described the court ruling as a "technical" matter and pledged to continue his attempt to implement the IRI-Buitoni agreement.

His disclosure that he had been asked to pay a bribe, which emerged during a Press conference in Perugia, is a virtually unprecedented case of a leading Italian industrialist going public with an example of the seamy underside of Italian business and political life. When asked to say who

had solicited the bribe, Sig de Benedetti responded: "It is already a painful effort for me to do such a thing as this. I will not go into details."

The attack delivered by Sig de Benedetti follows a decision 10 days ago by the minister responsible for IRI—Sig Clelio Darida—to suspend the deadline which would have led to a resolution of the SME affair.

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Among the counter offers which followed the IRI-Buitoni agreement was an offer for Prime Minister Bettino Craxi and has been followed by several counter offers for SME.

Referring to the politicisation

of the SME sale, which in large part reflects a power struggle between Sig Craxi's Socialist Party and Christian Democrats who have a key role in the running of IRI, Sig de Benedetti said it was very worrying for Italy because it turns the clock back in our country, back in the behaviour which the international community thought we had long since abandoned."

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OVERSEAS NEWS

Zimbabwe minister dies days before poll

ZIMBABWE Deputy Labour Minister Robson Maniyika, a leading candidate in the country's first post-independence elections, to be held at the weekend, has died after suffering a stroke, writes AP from Harare. Prime Minister Robert Mugabe was expected to return to Harare for a state funeral from Mozambique independence celebrations. Lawyers said Mr Maniyika's death would probably mean the poll in his constituency during the general elections this weekend.

Mr Mugabe and five other African leaders yesterday joined President Sámaras Machel for ceremonies marking the country's tenth anniversary of independence from Portugal. President Machel said in a speech on Monday night that rebels fighting his Government for most of the past decade had prevented Mozambique from attaining economic prosperity.

S. African N-plant

Koeberg, South Africa's only nuclear reactor, located near Cape Town, has been returned to operation after being closed since January, reports Jim Jones from Johannesburg. It had been closed since January for investigation of suspected flaws. The first unit of the French-built pressurised water reactor was brought into operation in March last year but the plant was closed when a routine inspection of the steel piping work of the second unit's cooling system was found to contain ferritic inclusions which could have been potential failure points.

Afghan pilots executed

Several Afghan air force pilots were last week summarily executed after they were charged with "active sabotage" and destroying 20 MiG jet fighters, Western military officials said yesterday. Mohamed Aftab reports from Islamabad.

The jets were destroyed at Afghanistan's Standard air base on June 12. The sabotage incident had been described as "the largest single loss" suffered by the Kremlin-backed Babrak Karmal regime and Soviet forces in Afghanistan since the insurgency started there in December 1979.

Western diplomats said the Afghan pilots destroyed the MiGs in retaliation for the execution of three of their colleagues early this year for refusing to bomb civilian areas around Herat.

Chinese coal industry

China's coal industry is plagued by overstaffing, low efficiency, poor safety and lack of mechanisation, according to Yu Hongen, who was appointed Coal Minister in a government reshuffle this month. Yu was quoted in a national news agency dispatch quoted by Reuter in Peking as saying that despite great improvements in recent years, the general situation was "poor and backward."

The target for coal production by the year 2000 is 1.2bn tonnes, up from 772m last year, with an industry budget of \$11bn for the five-year period beginning next year.

Unsafe mines to close

Taiwan's parliament yesterday approved legislation which would eventually close the country's unsafe coal mines, where more than 280 miners were killed last year, writes Reuter from Taipei. About 80 of the country's 125 coal mines are to be shut. Seven workers were killed in the latest accident last week. An 0.5 per cent surcharge on energy imports over six years will be introduced to compensate operators and help unemployed workers. About \$150m is expected to be raised, around half of which would be paid into a welfare fund.

50 Iraqi troops killed

At least 50 Iraqi soldiers were killed or wounded in an abortive attack in the Howz-e-Zayn marshes of southern Iraq, according to an Iranian news agency dispatch quoted yesterday by Reuter in Nicosia. The agency said the Monday casualties raised to 200 the number of Iraqi troops killed or wounded during the day.

IMF team visits Sudan

By JOHN MURRAY BROWN in KHARTOUM

SUDAN'S RELATIONS with the IMF have reached a critical stage following the visit last month of Mr Abdel Magied, the Finance Minister, to Washington. An IMF technical team has arrived in Khartoum on what Sudanese officials are describing as a fact-finding trip.

Their findings could give an immediate fillip to the ailing Sudanese economy as donors were to agree to release aid funds at present withheld pending some sort of go ahead from the Fund.

This aid, in the form of balance of payment support, could help finance Sudan's payment deficit put at \$400m (£211m). This in turn would

ANC meeting pledges to step up attacks against South Africa

By MICHAEL HOLMAN in LUSAKA

THE African National Congress (ANC), the leading exiled nationalistic party opposing white rule in South Africa, has ended major conference in the Zambian town of Kabwe with a pledge to intensify its "political and military offensive" in the republic.

Mr Oliver Tembo, the organisation's president, told a press conference in Lusaka that the week-long gathering which ended on Sunday had been "a council of war." It was attended by 250 delegates including commanders of Umkhonto We Sizwe, the ANC military wing.

The meeting took place, said Mr Tembo, against a backdrop of growing conflict in South Africa, which nearly 500 people had died in the past ten months while the Government had continued military incursions into black-ruled states of the region.

Asked whether the ANC would broaden its definition of suitable guerrilla objectives to include "soft targets" such as civilians, Mr Tembo warned that "the distinction between soft and hard targets is going to disappear in an intensified conflict."

The ANC has in the past concentrated on military and economic installations or buildings associated with apartheid, the first unit of the French-built pressurised water reactor was brought into operation in March last year but the plant was closed when a routine inspection of the steel piping work of the second unit's cooling system was found to contain ferritic inclusions which could have been potential failure points.

Two men killed in wake of sackings

By Anthony Robinson in Johannesburg

TWO BLACK men were dragged from a bus and killed to death by an angry crowd in the black township of Mophopheni near Howick in Natal on Monday night in what appears to be the latest incident in a two-year-old dispute involving the local subsidiary of the British-owned BTR Sarneol Company.

According to local sources one of the men had recently been hired by Sarneol which sacked its 900-strong labour force two months ago after a lengthy dispute over union recognition with the Metal and Allied Workers' Union (MAWU).

The mass firing, which the company said was decided upon only after two years of negotiations accompanied by what it claims was an illegal strike, go-slow and intimidation, was followed by the re-hiring of 650 new workers, a move which has bitterly divided the local community and led to charges of black-legging.

The Mophopheni township was created 15 years ago when the Government forcibly resettled local blacks from the outskirts of white Howick to a new township 15 km away inside the borders of the KwaZulu homeland.

Up until now the unrest which has caused over 400 deaths in townships throughout the country since last September has left KwaZulu and Natal largely untouched. This is believed to be due partly to the discipline and organisational strength of the Zulu-based Inkatha movement headed by Chief Gatsha Buthelezi.

The long-running dispute at BTR Sarneol, however, has raised the temperature in the township and has been accompanied by a damaging black boycott of white shops and businesses in the area.

The union has accused the company of not abiding by the terms of the European Community code of conduct for black workers and is seeking support from the British Trades Union Council and the International Confederation of Free Trade Unions.

MAWU union organisers are also threatening to organise a sympathy strike in the two Dunlop plants in the Durban area following the recent takeover of Dunlop by BTR.

The company accuses the union of making demands which "effectively sought to take away important elements of management's right to manage the company and management's legal rights."

IMF team visits Sudan

By JOHN MURRAY BROWN in KHARTOUM

put at make funds available to settle the \$127m debt arrears with the IMF, a precondition to rescheduling of government and commercial debts which stand at \$80bn.

However, IMF officials are believed to be concerned about recent statements by Mr Magied in which he said he did not favour a floating exchange rate and was not prepared to drop subsidies on commodities. Both these measures were insisted upon in the original IMF austerity programme set out last March. In a recent interview with the Financial Times the Finance Minister said he would "manipulate" the exchange rate so as to control the supply and demand.

This aid, in the form of balance of payment support, could help finance Sudan's payment deficit put at \$400m (£211m). This in turn would

INVESTIGATIONS CONTINUE AFTER AIR INDIA DISASTER

Further security lapses emerge in Canada

By BERNARD SIMON in TORONTO

FURTHER evidence has emerged of possible lapses in security arrangements in Canada for the ill-fated Air India flight destroyed in mid-air off the coast of Ireland on Sunday.

A Canadian transport official said yesterday that Air India staff did not ask for further security checks of baggage on flight 182 after suspicions were aroused by three suitcases waiting on ANC officials at the Boeing's terminal at Gavionnes.

Mr Tembo dismissed reform introduced by the Government. "The apartheid system remains as murderous and aggressive as it ever was," said Mr Tembo. "It is not moving in any significant way."

The heavily guarded conference in the mining town of Kabwe, 100 miles north of Lusaka, is seen as one of the most important gatherings of the ANC since its inception in 1912. It represents the culmination of an intense reassessment of its military and political strategy, prompted in part by the pace of events in South Africa itself and in part by the non-aggression pact signed between South Africa and Mozambique in March last year.

The set-back contributed to a dispute within the party about guerrilla tactics, with some members arguing that the time had come to include "soft" targets such as white farmers and white suburban shopping centres.

INDIAN investigators assisted by Irish aviation experts were yesterday piecing together the larger fragments of the Air India Boeing brought ashore by the Irish Navy and other rescue vessels, our Dublin Correspondent reports.

Pieces of the wing flap, the fuselage and an eight-foot long portion of wing had been landed by yesterday afternoon and were immediately examined by the inquiry team. Smaller pieces of wreckage have already begun to appear in the area outside the immediate search area, and the Irish Government has requested that all possible evidence should be reported to the authorities.

The hunt for the Boeing's flight recorder, the "black box," continued yesterday.

had been made against Flight 182. Earlier, Canadian officials confirmed that an X-ray machine in Toronto, where Flight 182 originated, broke down after examining three-quarters of the suitcases on the flight. A hand-held device was used to check the remaining luggage.

Security staff employed by a private company to check baggage at Toronto airport have alleged that they receive minimal training for their work.

Security arrangements at Canadian airports, regarded even before the Air India disaster as among the most efficient in the world, have been tightened on all overseas flights. The Government has

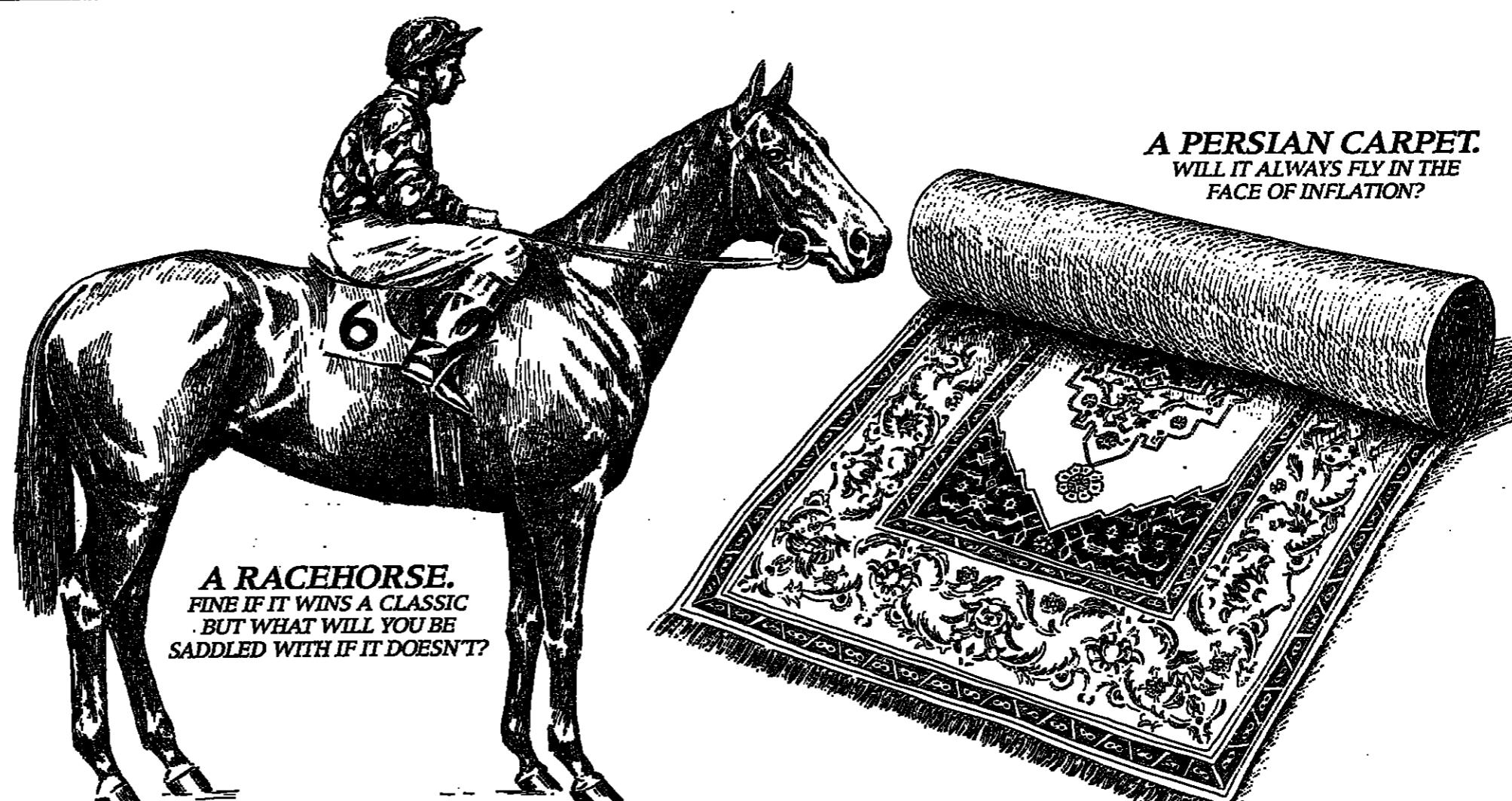
ordered 20 extra X-ray machines and all baggage, whether checked or carried on board, is now either X-rayed or opened. Non-perishable cargo from Canada is being held at airports for 24 hours as a precaution against time bombs.

Canadian police are continuing their search for two alleged extremists allegedly involved in a planned assassination plot against Indian Prime Minister Rajiv Gandhi during his recent visit to the U.S. According to local reports, one of the men had a ticket for the CP Air flight from Vancouver to Tokyo while the other arrived in Toronto shortly before the departure of the Air India plane. A police official said yesterday that no arrests had yet been made.

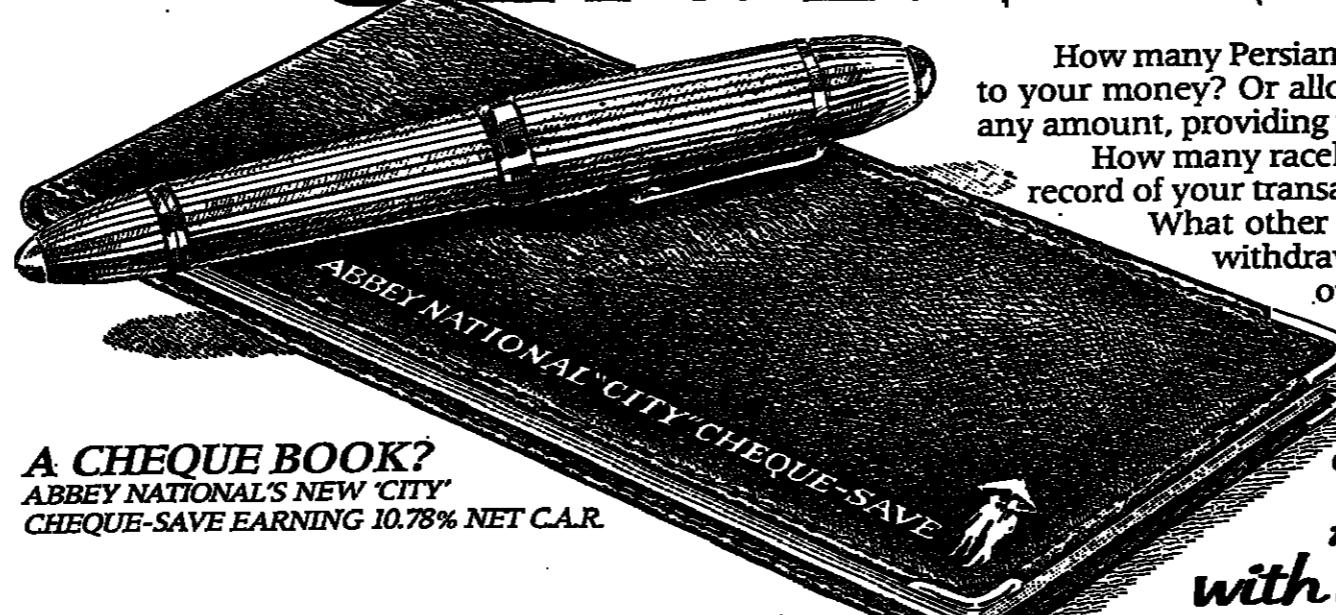
The chances of visual identification are extremely unlikely. So far, however, no one has been identified. I recommend no one should go, it could be very distressing," said Mr Sheldon, explaining why the Indian Government and Air India are recommending relatives to stay in India at least for the next few weeks.

"Hopefully we can identify some bodies and they will be repatriated to allow for cremation or burial," said Mr Sheldon. The work being carried out by about 20 Kenyan employees in Ireland as well as representatives in Canada and India, could take between one and three weeks.

A PERSIAN CARPET. WILL IT ALWAYS FLY IN THE FACE OF INFLATION?



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WORLD TRADE NEWS

EEC puts definitive duties on Japan ball-bearings

BY PAUL CHEESERIGHT IN BRUSSELS

THE European Community is imposing definitive anti-dumping duties of up to 45 per cent on Japanese ball bearings of more than 30 mm diameter and on tapered roller bearings.

From the European side, the imposition of the duties signifies the breakdown of price arrangements reached with Japanese manufacturers in the late 1970s. The first defensive measures against Japanese ball bearings were taken in 1977.

Provisional anti-dumping duties were imposed last December. They ranged up to 31.34 per cent, the European Commission noted yesterday.

At the same time, provisional anti-dumping duties were also placed on Japanese electronic typewriters.

Commissioner investigations into the Japanese case have shown that the Japanese manufacturers have been selling on their domestic market at higher prices than those on the EEC

market.

The Commission also concluded that dumped imports were the cause of depression in market prices and reduced profitability in EEC industry.

For tapered roller bearings, a 45 per cent duty has been imposed on Nippon Seiko. A duty of 22.7 per cent has been placed on Nachi Fujikoshi and Lesser duties are placed on NTN Toyo Bearing and Koyo Seiko.

For ball bearings with a diameter of more than 30mm, the highest duty is placed on Imao Seiko at 31.7 per cent, followed by duties of 16.7 per cent on Nippon Seiko, 13.9 per cent on Nachi Fujikoshi and 10.7 per cent on Wada Seiko.

Lesser duties have been placed on NTN Toyo Bearing, Koyo Seiko, FRC Bearing, Fujino Iron Works, Nankai Seiko and Sapporo Precision.

Tariff cuts fail to lift spirits

BY CARLA RAPORT

THE JAPANESE taste for foreign whisky and wine may increase over the next few years, but the main reason is not likely to be the tariff reductions on wines and spirits planned for the spring of 1987.

Imported whisky accounts for 8 per cent of the Japanese domestic market, nearly all of which is accounted for by British suppliers.

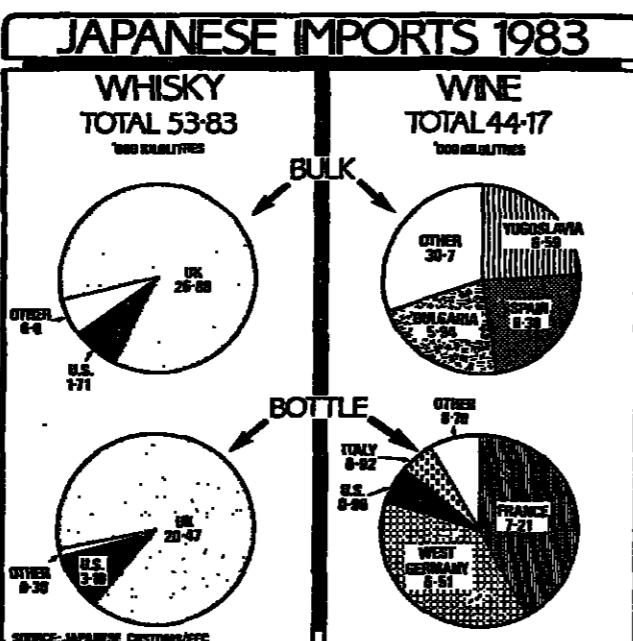
A leading importer yesterday pointed out that the plans to cut tariffs by 20 per cent will "make no difference" at all to his whisky business.

This is because the bulk of the Japanese whisky market is in the take-home trade. To enter the take-home business, a supplier must have a product priced between Y700 (£2.20) and Y2,000.

Taxes alone on imported whisky come to Y1,798, before shipping, storage, or landing charges. A 20 per cent reduction in tariffs will not scratch the surface of this problem.

"This won't get us into the main market. The key take-home trade is where all the volume is," said the importer yesterday.

In wine, where imports account for about 29 per cent of the market, and proposed



tariff cuts may have a small positive effect in the market. Japanese spirit companies, however, greeted the news in a different light. A major spirits manufacturer, who asked not to be named, said: "We think it is big trouble for our industry, but we ought to co-operate with the Government on this."

Japanese to cut microchip spending

Spain goes ahead with plans for new combat aircraft

BY TOM BURNS IN MADRID

SPAIN'S public-owned aerospace company, Construcciones Aeronauticas (CASA), boosted by a series of export orders, is going ahead with plans to develop a new combat aircraft named the Ax, the company said yesterday.

The company is to begin design work on the future tactical aircraft which will be built primarily to replace the Spanish air force's F-5 units in the 1990s.

After a two-year sales dip, CASA has recently landed key orders for its existing product line and earlier this year the Spanish company was awarded a

lucrative contract to maintain the U.S. air force's 100-odd F-15A units in Europe.

The company said agreement had been reached to sell 12 C-101/5 advanced jet trainers to Jordan in a deal worth \$30m-350m (£166m-£175m), and that CASA said it had also sold 10 Aviocar C-212s adapted for use as maritime patrol planes to the Mexican Navy. These are the first CASA products to be sold to Mexico and the deal, worth some \$40m was negotiated during a visit to Spain by Mexico's President Miguel de la Madrid earlier this month.

The Spanish company hopes for further sales on the heels of the C-101/5 purchase. Jordan is expected to buy two CN-235 aircraft, the short take-off and landing commuter plane which has been developed jointly by

Imports to U.S. from Asia 'set to slow'

By Andrew Fisher,
Shipping Correspondent

U.S. IMPORTS from Asia, which soared by more than 25 per cent in volume last year, are expected to slow to an annual growth rate of some 5 per cent in the second half of the 1980s.

Mr Joseph Abely, chairman of the Sea-Land shipping group of the U.S., said:

"The Pacific rim area will continue to rank as the fastest growing, highest-value trade in the world," he commented when opening a new terminal on the north-west Pacific at Tacoma in the State of Washington.

Last year, Sea-Land made trade volume on routes between mainland U.S., Alaska, Canada and Asia, all using Tacoma, rose by 15 per cent, nearly double the growth in world trade, Mr Abely said.

Sea-Land's own investment in its north-west Pacific service would exceed \$500m (£416m), Mr Abely added. Despite the likely slow-down in U.S. imports from Asia, the growth rate would be "still healthy."

As new capacity comes on to Pacific and other world container routes, world lines are seeking rationalisation deals with container operators.

Japan Line was yesterday reported as saying from Tokyo it would withdraw from its joint service with four other Japanese operators to New York and combine with Evergreen of Taiwan.

From Taipei, Evergreen acknowledged that Japan Line was keen to make such an agreement, but said there had been no firm negotiations.

Isuzu plans bus chassis plant in U.S.

ISUZU MOTORS, the Japanese vehicle manufacturer, is to establish a bus chassis assembly plant in the U.S. early next year. Initial investment will amount to around \$3m at a site in Russellville, Kentucky.

The move, which mirrors similar U.S. investments by other Japanese motor groups, follows Isuzu's steady expansion in the U.S. market for light trucks and buses through direct exports.

Lufthansa in China venture

BY ROBERT THOMSON IN PEKING

LUFTHANSA, the West German airline, has signed a memorandum of understanding with China's national air carrier, for a two-phase technical co-operation project, and beaten a strong field of airlines competing for such an agreement.

The agreement, signed yesterday, will involve a one-year first phase, beginning on July 1, in which Lufthansa officials will act as technical management consultants, and help Civil Aviation Administration of China (CAAC) upgrade its workshops.

If both airlines find the first phase satisfactory, in the second phase they will set up a joint venture for the technical maintenance of aircraft in China. Several airlines are said to have been courting Chinese officials in the hope of a similar project.

In announcing the agreement, Lufthansa's chairman, Herr Heinz Ruhrau, said that the two airlines "have agreed to take a step into the future together." He would not reveal how much that step will cost Lufthansa.

The West German Government has assisted the settlement of the agreement by financing training programmes in West Germany for technical and management personnel. Fifteen CAAC staff have just returned from a training course in the Federal Republic.

Herr Ruhrau also revealed that Lufthansa will increase its flights next year on the Peking to Frankfurt run from two to three a week, and increase the flights to four a week in about 1988.

He said that last year 13,700 passengers were carried on the route, an increase of 37 per cent on 1983, and it is expected that 16,700 passengers will be carried this year.

One problem the technical co-operation agreement will probably overcome is the lack of facilities and expertise in China for aircraft engine overhauls. CAAC now has to send its engines back to the maker for major maintenance.

For CAAC, the agreement is another step towards modernising its air fleet and service.

Already this year, the airline has spent well over \$1bn (£833m) to upgrade its fleet of aircraft, and has indicated that more purchases are on the way.

Herr Ruhrau said the just-signed technical agreement should increase the flying hours CAAC can expect from each aircraft in the fleet.

W. European move on air fares

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

INCREASED FREEDOM for the airlines in setting air fares in Western Europe is one of several ideas for improving the quality of air transport approved by the European Civil Aviation Conference (Eacc).

The body represents 22 of the major European civil aviation authorities, of which 20 approved a new joint policy statement on future European aviation development at the

recent triennial meeting of Eacc in Strasbourg.

Among the other points approved were the need to ensure a more flexible attitude to market access for airlines, the need to pay more attention to the views of consumers, and a better control over aviation costs.

The decisions were described by Mr Noel McMahon, Secretary of Communications for Eire, the outgoing president of the Eacc.

of Communications for Eire, the outgoing president of the Eacc.

He said that steps were already taken in hand for review of the 1967 international agreement on procedures for establishing scheduled air fares in Europe, side by side with an examination of the possibilities for new pricing systems.

AMERICAN NEWS

U.S. durable goods orders climb 4.1% but gloom persists

BY STEWART FLEMING IN WASHINGTON

MR Malcolm Baldrige, the U.S. Commerce Secretary, yesterday called for early action to cut the federal budget deficit in order to revive the sluggish manufacturing sector.

Mr Baldrige's comments followed the release of data showing that new orders for durable goods in May climbed 4.1 per cent. But the increase was largely due to volatile military orders: excluding the defence sector, orders rose by 1.1 per cent.

Excluding the military sector, the Commerce Department's report on orders for household durable goods and capital goods in May shows some recovery from the March and April data when significant declines were registered. But the changes will do little to lift the gloom hanging over the manufacturing sector where production has been stagnant for almost a year.

Mr Baldrige's comments on the need for budget action come amid fears of a stalemate in the budget conference committee of the Senate and the House of Representatives. Democratic leaders warned that if the talks fail they will begin to push ahead with the process of appropriating funds without waiting for a budget resolution to be passed. Such a move could endanger some of the

CHILEAN OPPOSITION MOUNTS AN ANGRY CAMPAIGN

Nasa plan to extend Easter Island airport sparks heated debate

BY MARY HELEN SPOONER, RECENTLY ON EASTER ISLAND

THE TINY Chilean territory of Easter Island, home to the mysterious volcanic rock statues known as Moai, has become the focus of a heated debate in General Augusto Pinochet's Chile.

The U.S. National Aeronautic and Space Administration (Nasa) has requested permission to lengthen the South Pacific island's only landing strip to serve as an emergency landing site for its space shuttle.

Chilean military officials have indicated they favour the project, which will ultimately be approved or rejected by General Pinochet. But Chilean opposition groups, suspicious of the Reagan Administration's motives, are mounting an angry

public campaign against the Nasa proposal.

One of the most vociferous opponents of the project is Sr Radomiro Tomic, a former parliamentarian, ex-president candidate and former Chilean ambassador to the U.S. Sr Tomic, who has made dozens of public presentations before university students, trade unions and professional guilds, warns that the Nasa project has potential military uses and, as such, could convert the island into a military target during a war between the superpowers, as well as damage the area's ecology and archaeological treasures.

The U.S. embassy in Santiago has been slow to respond, perhaps fearing that engaging in such a debate might jeopardise

the Pinochet's regime's approval of the project. According to embassy officials, the nasa plan calls for extensions at either end of the airstrip by a total of 1,400 ft and the installation of new runway lights and other landing equipment.

A Chilean design company is putting together plans for the

be built by Chileans under Nasa supervision. The cost of the extension is estimated at under \$10m (£7.8m), with Nasa providing landing equipment worth another \$4m-5m.

All the proposed equipment is used at the Santiago airport

every day, so the argument that this could be used as some secret military base just does not hold water," said Mr Joel Cassman, the U.S. embassy's science officer who is working on behalf of Nasa during the negotiations.

According to Mr Cassman, there would be no permanent U.S. presence on the island, but Nasa technicians would come to Easter Island three or four times a year during shuttle launches from California.

For the approximately 1,200 Easter Islanders, the Nasa-Chile negotiations are just one more sign of official insensitivity to their needs. Ever since Chile annexed the island in 1888 to expand its Polynesian-descended islanders and mainland Chileans have been uneven, despite the fact that Chile spends more than it receives in revenues from the island.

Many Easter Islanders say they favour the proposed Nasa project, believing it would bring more tourism and badly needed jobs to the area.

But community leaders complain that Chilean authorities have not bothered to explain the proposed Nasa project to them and indicate they must, therefore, oppose any such programme undertaken without their involvement. Sr Alberto Hotus, president of the island's Council of Families, noted ironically that the U.S. ambassador had visited Easter Island and inquired what his organisation thought of the Nasa project, but that no Chilean official had done likewise.

Alberta to cut energy royalty rates

By Bernard Simon in Toronto

THE CANADIAN province of Alberta is to cut its royalty rates on oil and gas production as part of a package to stimulate the energy industry.

The incentives are expected to be worth C\$1.4bn (£580m) a year to oil and gas companies which are also due to a series of tax concessions announced last March by the federal government.

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MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

INDUSTRIAL COLLABORATION

Why European marriages keep turning sour

Ian Rodger reports on the failure of trans-national mergers

PERHAPS EUROPEANS don't like each other very much.

That may be the best way to explain why European industrialists have failed, by and large, to realise one of the dreams of the post-war period—the creation of strong trans-European companies and industries.

This is not to say that all European companies have remained small and provincial. A very few, such as Philips and Unilever, have long been well established throughout Europe and elsewhere. Others too have become large and multinationals in their operations but many of them do more business today in the U.S., Australia or Brazil than in their neighbouring European countries.

On the other hand, American companies such as Ford and IBM seem to be able to operate on a trans-European scale more easily than European companies. European managers, it seems, would rather make deals of all kinds—marketing, technology, manufacturing—with U.S. and Japanese rivals than with the folks next door.

There may be good reasons for remaining French, Italian or Dutch rather than becoming European. But in a world in which U.S. and Japanese companies exploit their large home markets to the full, it seems perverse that many large European companies still do not look on the whole of Europe as the primary source of their revenues, technology and power.

Even in important new product areas, such as robots, while the U.S. industry has already shaken down to three large and internationally competitive players, each European country still has a number of hopeful small producers. Aema Cribier, for example, has a 30 per cent market share in France, but is little known outside that country.

There are, of course, some outstanding examples of companies and industries operating on a trans-European scale. The chemical sector is perhaps the best example of a whole industry competing across the Continent. Another trans-European manufacturer is the French St-Gobain group which, in addition to its operations at home, makes glass and glass products in West Germany, Italy, Belgium and Spain and

iron pipe in West Germany, Italy, Spain and Britain.

However, the key to St-Gobain's presence in other European countries is history. Many of its operations in West Germany and Italy date from the 19th century. Company executives readily acknowledge that it would be far more difficult today, given the nature and overwrought state of most industrial sectors in Europe, to build up such a presence.

In many sectors companies have been able to build up market shares in neighbouring European countries merely through strong sales and distribution networks, but in some major areas, the only practical routes to trans-European scale are through buying market share by way of mergers, acquisitions or associations.

None of these routes is ever easy, and a particular problem for trans-European projects is that, in most industries, the leading national companies in Europe tend to be roughly the same size. This makes it difficult for any one of them to take a leadership position by making a clearcut takeover. Thus, they have tended to try to negotiate true mergers, in which both partners continue to share in ownership and management of the combined group.

A considerable number of trans-European mergers was attempted in the 1960s and 1970s, and they were, without exception, disastrous. One between Agfa and Giesecke in West Germany and a Belgian photographic equipment group, was formed in 1964 and ended in a takeover by Agfa, a subsidiary of the Bayer pharmaceutical group, in 1981. VFW and Fokker, the West German and Dutch aerospace groups, merged in 1969 but went their separate ways in 1980 mainly because of conflicting national interests and the resulting inability to agree on model priorities. Dunlop and Pirelli, the British and Italian tyre groups, came together in 1971 but split up in 1981, with Dunlop in ruins. Hoechst and Pirelli, the German and Dutch steel companies, merged in 1972 and parted acrimoniously a decade later.

What is particularly galling in the case of Estel, as the Hoegh-Hoogovens merger was called, is that the two participating companies have become brilliant. Similarly, Dunlop's market strengths in northern Europe and the Commonwealth complemented Pirelli's base in southern Europe, the Middle East and Latin America. There was not even any conflict in their non-tire operations. Dunlop brought plantations and sports equipment to the merger, and Pirelli brought a large cable business.

But almost immediately after their formation, the directors had to deal with a sharp decline in their markets and major financial losses. Tensions developed over problems that

no one had foreseen. "If you are in a situation where you have to cut capacity, things get very rough," Dr Detlef Rohwedder, chairman of Hoechst, says. "There is no solidarity between the two partners. No one is willing to sacrifice for the other."

As it happened, this manifested itself in an unusual way. The Estel chairman was Dutch and he was naturally squeamish about imposing the necessary closures on a dredging plant at Dortmund in the Ruhr, to the annoyance of the German directors. The Dutch, for their part, represented the German Government's reluctance to help a company that was not totally German.

In the Dunlop-Pirelli case, Pirelli went deep into loss immediately after the merger was negotiated and so Dunlop had to absorb huge write-offs.

"When you get losses like that, you begin to have conflicts of interest," Sir Campbell Fraser, the former Dunlop chairman, says. "The Pirelli family

believed that even in difficult circumstances you continue investing. They would accept gearing levels well in excess of UK practice."

In the end, it seemed easier to break these groups up than to tackle their problems. Executives of both agree that if they had been operating under a European companies act, they would have been forced to solve the problems. The rights and responsibilities of each partner would have been thrashed out, whatever the pain, and the hard decisions taken. "It is a sad story that the politicians do not provide us with the tools to put our assets together," Rohwedder says.

The association route suffers from the same flaw as the merger, the lack of a binding legal structure for it. Some trans-European associations have succeeded, such as those formed for producing the Airbus civil aircraft, the Jaguar and Tornado fighter aircraft and the Ariane space rocket. But there have also been failures, notably the Eurotunnel and Unidair projects.

The role of governments emerges most prominently in the creation of the associations. Often, it is a government—and most often the French Government—that pushes for the creation of the association. This

is because governments

may be because the country concerned has a technology that is no longer willing to finance alone. Experience suggests that unless the technology and market are fairly clear, as in the aircraft cases, delimiting squabbles will break out between the sponsoring governments.

Unidata, an attempt at merging the data processing interests of France's Bull, West Germany's Siemens and Philips, collapsed in a wave of bitter recriminations apparently because the French Government was too aggressive in trying to direct it. Jacques Massonrouge, former chairman of IBM Europe, had said that European projects should be run by European people. The important thing was to create a large company. "They forgot that what was important was to have a large market."

The acquisition route is probably the most satisfactory one for a company seeking to build its presence in Europe, precisely because there is never any confusion about who, ultimately, is in charge. There may be many misunderstandings and frustrating experiences with unfamiliar laws and practices, but even in countries such as France and Italy, where employment law is particularly strict, foreign employers have been increasingly getting their

components throughout the world. However, GKN got into Uni-Cardan almost by accident in the 1960s when it took over Staveley in Britain, says that one of their difficulties in assessing S and S was that not enough people on either side spoke the other language.

Francis Mer, managing director of Pontoise-Mousson, says trans-European groups have to be run along like confederations with the local putting its faith in strong local managers in each country. It is worth reading that his group's successful West German operations have survived two major wars between France and Germany.

Hardy Spicer, Birfield subsidiary, had developed the components velocity joint, an independent component for front-wheel-drive cars. Birfield also had a 37 per cent stake in Uni-Cardan, which went on to take effective control of Grimme of Germany. Also last year, Linde of Germany took over Fenwick of France, consolidating its leadership of the European car lift truck market.

Surprisingly, it was Linde's first manufacturing venture in Europe outside of Germany. Over the same period, the list of important acquisitions

and associations involving European and non-European companies would be much larger, and would include those between American Telephone and Telegraph and Olivetti in office equipment and Clark Equipment and Volvo in construction equipment.

Most European managers still think that their future lies in deals with U.S. and Japanese companies rather than other European companies. Peter Sulzer, vice-president of the Swiss engineering group, makes the point: "If I had an equal choice, I would still take the outside one. Management know-how, innovation and speed of reaction are far more developed in the U.S. and Japan. Why should we not benefit from that in our European operations?"

Another drawback of trans-European mergers is national pride, language and culture. Europeans do not like being ordered about by other Europeans. Officials of Fontaine-Mousson, the pipemaking subsidiary of St-Gobain that recently acquired Stanton and Staveley in Britain, says that one of their difficulties in assessing S and S was that not enough people on either side spoke the other language.

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Whatever the difficulties, Europeans will undoubtedly still go on trying to get tougher with each other, even if not at the same rate as they get together with others. Rohwedder, for one, is not discouraged by the Estel experience. "This sort of thing must be part of Europe's future. People should think twice before they do it. And they should go and see Hoechst and VFW and Dunlop and find out what went wrong."

Previous articles in this series appeared on June 17, 19, 21 and 24. The next will be published on Friday.



"A considerable number of trans-European mergers was attempted in the 1960s and 1970s, and they were, without exception, disastrous."

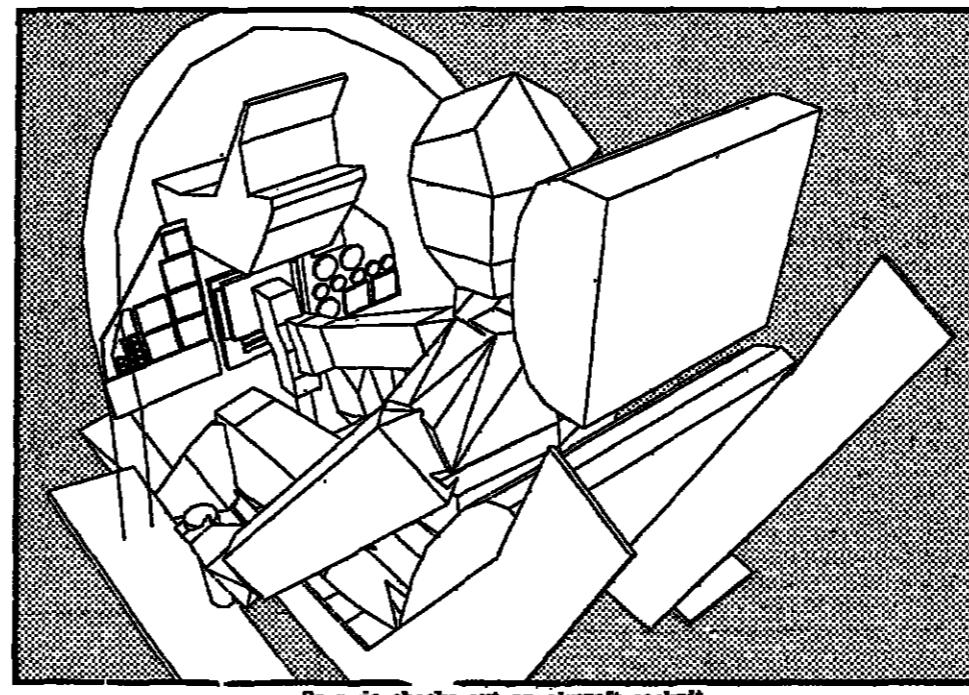
TECHNOLOGY

EDITED BY ALAN CANE

Shake-up for GEC research

How Sammie adds to comfort behind the wheel

Geoffrey Charlish on software for designing cabs and cockpits



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Sounding out speeds at sea

A MARINE speed log just introduced by Sperry Aerospace and Marine of Camberley measures and displays speed in two directions—fore and aft and port/starboard.

The system uses the Doppler effect. This is the apparent raising and lowering of the sound emitted from a moving object when it reaches a stationary observer—the siren of a passing police car is a good example.

The log uses ultrasonic frequencies of 115 kHz reflected from the sea bed and can measure water depth.

A large, clear liquid crystal display that can be seen anywhere on the bridge of a ship shows the two speeds, depth, and distance travelled.

Applications are expected on dredgers, ferries, hydrographic/geographical vessels and wherever ships are required to make accurate manoeuvres. More about the instrument, the SRD-421, on 0276 63464.

Canon in U.S. joint venture

CANON, THE Japanese electronics and photographic company, has reached agreement with a major U.S. supplier of amorphous (non-crystalline) materials covering the use of these substances in instruments and other products.

Energy Conversion Devices of Troy, Michigan, and Canon will set up a joint venture in the U.S. to sell products using both companies' technology.

Canon is especially interested in photo-sensitive products such as coatings that can be made by techniques developed by the Troy company. The latter is well known for efforts to devise technologies to make amorphous silicon, for example, for power converters, on a large scale.

As part of the liaison, Canon is to pay Energy Conversion Devices \$10m as an advance on royalties and for research and development.

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FT26/6

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LESSER BUILDING SYSTEMS

Chips take lion's share of Alvey cash

TECHNIQUES for the design and fabrication of new types of integrated circuits account for nearly half the cash allocated to collaborative projects under Britain's Alvey programme to study new computer technologies.

Two years after the programme started, the Government's Alvey directors has given the go-ahead to 153 projects involving 60 companies, 40 universities and six research institutions.

Many projects have been started to get the Alvey way, partly because of problems in hammering out legal agreements on exploitation of technologies among companies and academic groups. University groups, in particular, have been hampered by shortages of staff.

The Alvey programme is attempting to boost technologies in four specific areas. These

are: chip design and production; knowledge-based systems (computers that display "intelligence" by answering questions on a range of subjects); ways of improving the "human interface" with computers, for instance by building machines that understand speech; and methods to produce better, more reliable software.

Another key part of the Alvey programme comprises five big "demonstrator" projects intended to bring together several areas of technology in useful applications.

ICL is leading a group trying to make Government health and social security regulations more understandable by putting them in a computer. Racal heads another consortium investigating new information systems for car drivers, based on cellular radio for instance.

Other demonstrators, involving groups led by GEC Plessey and Ebasco Preco (a company of design engineers), will tackle projects in factory automation, speech understanding and the design of telecommunications hardware.

The chief criticism of the Alvey programme is that it is geared too much to narrow areas which are of interest only to the research community and that it is not aimed enough at products for which obvious markets exist.

Doing collaborative research is the easy bit—the difficult part is getting the right products that can make money," says Dr John Taylor, a former Defence Ministry scientist who played a key part in devising the Alvey programme and is now head of Hewlett-Packard's computing laboratories in Bristol.

ALVEY PROGRAMME: Cash committed to June 1985 (£m)

Projects	DTI/MoD	Industry	SERC	Total number of projects
Large-scale demonstrator systems	15.4	15.4	9.5	5
Software	3.8	3.8	3.8	16
Knowledge-based systems	6.8	6.8	5.9	46
Human interface with computer	5.3	5.3	7.6	25
Chip design and layout	41.4	41.4	70.0	58
Communications/infrastructure	2.5	—	2.0	3
Totals	80.2	77.7	38.8	153
Cash due to be committed by 1988	150	150	50	—

Mr Brian Oakley, director of the Alvey directorate, which

supervises the programme, says he is convinced that large areas of the research started under the programme will become exploited commercially, especially in studies connected with

chip design and software engineering.

He also says he is impressed by the way that researchers from commerce and the academic world have "dived in" and overcome barriers that, in Britain, traditionally divide these two communities.

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THE ARTS

Television/Christopher Dunkley

Left and best foot forward on the demanding man's channel

When Channel 4 was launched in November 1982 it was greeted with a chorus of derision. "Channel 4 is bad," said the headlines, and "Channel 4 is bad." It was not easy to find Labour or even Liberal politicians willing to defend it, let alone Conservatives. Now, two and a half years later, Channel 4 is the apple of everyone's eye. It is rare to hear a word said against it. Even Tory grandees sing its praises.

When Lord Whitelaw gave the Robert Fraser Lecture earlier this month he said: "I would like to express my personal pleasure at the increasing success of Channel 4 and to offer my congratulations to Edmond Dell, Jeremy Isaacs, and all those connected with it."

Today Channel 4 is seen as the channel for everything that is good and decent in television. Isaacs, the chief executive, is courted at the BBC where several influential people would like to see him appointed Director-General. Against the BBC's image of an ageing and over-weight dinosaur, ever more costly to keep, Channel 4 appears contrastingly as a group of svelte young animals who forage cheaply for themselves. Since Channel 4 is financed by ITV the image may be questionable, but Channel 4 is not simply praised for its own extensive use of independent programme-makers: it is also held up as a model for the BBC and even for ITV.

In the early days the independents provided as much as 40 per cent of the channel's programmes; far more than anybody had dreamed possible. Today the figure is about 27 per cent, but the independents receive 47 per cent of the Channel 4 budget. The discrepancy indicates not the high cost of

independent programmes but the low cost of the imports and repeats which contribute so economically to the other 73 per cent. Independents win praise for several reasons: they make programmes more cheaply than the BBC and ITV, they serve (even represent) specific minorities, and of course they substantiate Thatcher's faith in small businesses.

I have always had reservations about Channel 4, partly, no doubt, because my initial expectations were too high, but mainly because it did not seem to me to be as different from the other channels as we were encouraged to believe both by its early detractors (who claimed it appealed only to black lesbians and social workers) and its defenders (who claimed that it was vigorously fulfilling its obligations to be different and innovative and to supply "not more of the same but something different").

Considering the channel's most popular programmes as listed by BARB, it seems that the only way it can achieve the 10 per cent audience share it claims is to offer what everyone else offers. The current Channel 4 Top 10, for instance, contains two episodes of soap opera, one American TV-movie, one 1948 Stewart Granger movie, two British and two American situation comedies, a gardening programme, and Ray Connolly's "Film On Four" for *Young*. None would look even slightly out of place on the other three British channels, and even this collection wins less than 8 per cent of the audience.

Yet unmistakably Channel 4 has steadily taken over as "our"

channel: the channel for the demanding viewer, for those who want to be prompted to think as often as to laugh, who welcome the unfamiliar as much or more than the familiar. Four days a week Channel 4 offers a 50-minute early evening news. It screens foreign television drama serials from abroad, not from the U.S. or Australia, but from countries where they speak foreign languages: *Same* is a Dutch series about politics, direct action, and the generation gap in Amsterdam. It gains greatly from being subtitled rather than dubbed. The same goes for *Octopus — Power Of The Mafia* which is the most stylish and gripping series currently on British television and a very superior piece of screen writing.

Increasingly Channel 4 is the place where you expect to find thoughtful and analytical documentary series such as *End Of Empire*. Channel 4 is the place where cinema, and television of considerable significance, thou itself are treated as objects of considerable significance, though we should be wary of accepting every repeat of a cheap old American sitcom as an educational treasure from the archive, it should nevertheless be acknowledged that there is a demand for historic television programmes — whether from *Avengers* freaks or those wanting to see what an evening's programmes looked like in the 1950s — and only Channel 4 really tries to satisfy it.

The Independent Broadcasting Authority's last-minute ban on last week's episode of Channel 4's monthly cinema programme *Visions* would have been appalling whatever the reputation of the series, but it

was particularly contemptible in view of the solid record of seriousness which *Visions* has established. The irony of British

Having watched the programme (and been somewhat disappointed at its failure to convey the political significance

images of love and sex. A man with his head under a woman's skirt? A couple actually seen on screen doing it? And noisily

unmistakably characterised by the ethos of the 1980s new left.

There is nothing surprising about that. Nobody who knew about the backgrounds and attitudes of chairman Edmond Dell, chief executive Jeremy Isaacs, programme controller Paul Bonner, and senior commissioning editors Miles Bolland, Liz Forgan, David Rose and Naomi Sargent, could possibly expect anything else.

Nor is there anything wrong with it. I would not want to open the floodgates to every

characterising programme such as *Choices Of The Heart* (about a young Catholic nun/social worker killed in El Salvador) or *Meals And Mauds* (about the position of black domestic servants in South Africa) or *Promised The Earth* (about feminist attitudes around the world) or *El Norte* (the trials and tribulations of Guatemalan peasants looking for work in the U.S.). In every case these programmes were dedicated and compassionate.

But Channel 4 will become an even more impressive and unusual service if it can programme-makers' dedication and compassion is extended as often to those who suffer injustice and persecution in Soviet Russia, Zimbabwe and East Germany as in Guatemala, South Africa and El Salvador.

I must apologise for claiming last week that Michael Grade was loth to have the *Summer Season* plays on BBC1. It was "Play Of The Month" which was shifted from BBC1 to BBC2, where they will be seen in the autumn.



A still from Channel 4's "Brazil—Cinema, Sex and The Generals," banned by the IBA last week

television censoring a programme called "Brazil—Cinema, Sex And The Generals" which sets out to show how film makers under a South American military regime evaded the censors by resorting to forms of exploitation movies is, of course, priceless.

of several of its clips) I can only wonder at the mentality, the upbringing and indeed the sanity of those who consider it quite OK for television to show people being maimed, tortured and slaughtered and of course killed by any of a thousand horrible methods but who baulk at

enjoying it (or in the case of one woman clearly not enjoying it)? Good gracious no. That is dirty. Stick to good clean hate, torture and slaughter and be sure of the IBA seal of approval.

Channel 4 is quite ready to carry real intellectual argu-

Swimming Pools at War/Offstage Downstairs

Michael Coveney

The Chalk Farm Road, NW1, is full of surprises these days as the post-punk Camden denizens in leather jackets and loose cottons start pushing up the hill towards Hampstead, but for sheer brazen incongruity of effect it would be hard to beat the opening of a basement theatre with this slightly old-fashioned absurdist French comedy by Ivens Navarre.

Buddy Dalton's theatre bookshop is a much appreciated (by me, at least) local facility and the lush artificiality of Nick Ormerod's poolside paradise of blue skies, sunshades, glistening green turf and well-stocked bar confirm that (with associate Richard Jackson) she can offer work well up to the best of her

days at the New End. Fringe theatre, you could argue, is still in business 20 odd years ago, in the Charing Cross Road in Edinburgh. That was with Jim Haynes and the People Show: the future. Now the fringe looks back to Ionesco and Pirandello.

Two girls in beachwear have been hired to animate a garden centre display behind plate glass. Every so often a muscular male model in swimming trunks appears to execute a Charles Atlas routine before diving back into the offstage pool. The girls, Fan and Cat, keep going by playing games between clenched teeth, fantasising the fashion when you have no swimming pool.

Robert Gillespie's produc-

tion does not ring out with total authenticity in this new, claustrophobic 60-seater venue.

Naturally, the plate glass is both the fourth wall and the barrier between deprivation and reality. Fan is of humble of origins, with memories of grandparents and a money box; Cat is the introvert brooder who becomes stuck on the male model but to no great avail. ("He likes little children and I wanted some!"). A rather ridiculous climax is engineered, and the sentiments of deprivation and social dislocation coagulate around a thumbing statement that bloodshed is the fashion when you have no swimming pool.

Donald Watson: the playing time an uninterrupted 100 minutes.

Giulio Cesare/Barbican Hall

Max Loppert

Over the next month or so the Handel tercentenary events in London become wonderfully copious: a splendid procession of major works has been planned to fill concert halls, churches, and other musical venues. The concert performance of *Giulio Cesare* that the Academy of London gave on Monday ought to have formed a noble episode in the schedule, as things turned out it will probably be remembered, if at all, as a regrettable mishap of the kind that is bound to occur in all large-scale anniversary celebrations.

Giulio Cesare belongs, of course, to the English National Opera repertory, and has been heard here in more than one concert reading over the last

decade; it is not the Handel *opera seria* most urgently in need of this sort of presentation. But the occasion was at least a certain novelty by the engagement of two leading American singers as Caesar and Cleopatra (the concert is part of the Academy's "American Artists' Series") — Tatiana Troyanos in the title role and Benita Valente as Cleopatra.

Tatiana Troyanos, new to London in Handelian guise, is an alumna of the Copley-Mackerras Julius Caesar, which after ENO beginnings with Janet Baker acquired her as primo musico on its arrival in San Francisco. After a cloudy start the voice soon forged its special

combination of richly individual colouring, easy agility, and proud musical line; it is a voice well suited to alto castrato grandezza — or would be, if Miss Troyanos could submit herself to some firm stylistic guidance.

Several of the arias had been transposed upwards in keeping with the Mackerras edition; this was unwise and unnecessary, and so were the generous showerings of inapposite ornamentation, also à la Mackerras. She made, as did Cleopatra, rather too many show entrances and exits.

Miss Valente, a leading New York soprano little known here, quickly revealed her pure tone, commanding technique, and more certain sense of style —

Cleopatra's sly, sparkling humour was missed, but in "Vadore pupille" she found as much seductive sweetness as the fizziest beat of the conductor, Richard Stamp, would permit.

With the exception of the tenor Sextus, Ian Thompson, the rest of the cast was no more than modestly competent — though in truth the constant undermining of Handelian dramatic vitality and interest by Mr Stamp's podium swayings (which had precious little effect on the mousy orchestral playing) proved irresistible to all singers alike. I love the opera too much to tolerate its being rendered limp, slow, and dull, and I admit to having crept away at the end of Act 2.

Miss Valente, a leading New York soprano little known here, quickly revealed her pure tone, commanding technique, and more certain sense of style —

The sub-title of this *Un-expected Evening with June Havoc* is "Baby June Remembers", and perhaps it is as Gypsy Rose Lee's little sister as depicted in the musical *Gypsy* she is immediately attractive to a British audience.

Gypsy itself is cut down to size, along with its protagonist, the girl, archetypal stage mother. Far from being a Merman prototype, she was "very small, very soft and feminine." So vulnerable that's why she was so lethal.

As Dainty June, the infant had a three-year contract at \$1,500 a week. The Depression prompted her dance marathon record: the equivalent of 44 months' non-stop movement record. Hollywood — home movies of neighbours Lucille Ball and Jack Benny add to the evening's chatty informality — "legit" stage appearances (Shakespeare, Wilder, Sheridan) and recent Broadway musicals bring the story up to date. Those who kept their seats in the interval were even regaled with the film of a TV version of Chekhov's *The Bear* with Miss Havoc and Michael Redgrave, no less.

The show, latest in the Donmar's crusade for late-night liveliness in London, is drawn from Miss Havoc's QE2 tour. This explains the mood and style of intimate magic-lantern lecture. When Miss Havoc loses her way in a sentence or misplaces a phrase, or the cinema screen gets stuck when pushed half-way onstage, it adds to the effect of freshness and spontaneity. Within the framework of a tribute to vaudeville — the show opens and closes with spotlights moving round the empty stage to the recorded

voices of Jimmy Durante et al — the memories tumble out as if Miss Havoc has just thought of them.

A gem for all historians of the musical is the flickering and unsteady film, by the stage manager, of the almost loopy *Flower Garden* of *My Fair Lady* (ballet from the original *Pygmalion*) by *My Fair Lady* first Broadway success. Elsewhere she frequently changes costume, wears a couple of songs, the odd dance and an occasional impersonation. No lack of hilarity but more wonderment prompts the reflection that this sleek blonde with her serviceable legs and likeable, breathless directness is nearing three score and ten. A slightly rambling evening, then with pleasurable nuggets. Must end on June 30.



June Havoc

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibition Thursday. A selective guide to all the Arts appears each Friday.

June 21-27

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibition Thursday. A selective guide to all the Arts appears each Friday.

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NOTICE OF REDEMPTION

To the Holders of

Bank of Tokyo (Curaçao) Holding N.V.

U.S. \$100,000,000 12½% Guaranteed Bonds Due 1992

NOTICE IS HEREBY GIVEN to the holders of the 12½% Guaranteed Bonds Due 1992 (the "Bonds") of Bank of Tokyo (Curaçao) Holding N.V., a Netherlands Antilles corporation established in Curaçao (the "Company"), that pursuant to Condition 5(b) of the Terms and Conditions of the Bonds, the Company has elected to redeem, on July 26, 1985, a part of the Bonds in the aggregate

principal amount of U.S. \$38,000,000 and bearing the following serial numbers at the redemption price of 101% of the principal amount thereof, together with accrued interest to such date of redemption which will amount to \$61.72 for each Bond.

SERIAL NUMBERS OF BONDS TO BE REDEEMED

1	446	954	1457	1936	2396	2682	5379	5003	4374	4840	5329	5775	6217	6730	7185	7722	8197	8678	9152	9611	10022	10480	11958	12083	13820	14291	14719	15183	15651	16112	16593	17081	17568	18064	18563	19056	19578
2	447	956	1458	1937	2399	2684	5380	5004	4377	4843	5330	5780	6222	6734	7186	7723	8202	8684	9154	9612	10023	10530	11959	12084	13821	14292	14721	15184	15655	16113	16593	17082	17569	18065	18563	19057	19580
3	448	958	1459	1938	2401	2686	5381	5005	4378	4846	5331	5782	6223	6731	7187	7725	8205	8685	9151	9613	10023	10532	11960	12085	13822	14293	14723	15185	15656	16113	16593	17082	17569	18065	18563	19057	19580
4	449	959	1460	1939	2402	2687	5382	5006	4379	4847	5331	5783	6223	6732	7188	7726	8206	8686	9152	9613	10023	10532	11961	12085	13823	14293	14723	15185	15656	16113	16593	17082	17569	18065	18563	19057	19580
5	450	960	1461	1940	2403	2688	5383	5007	4380	4848	5332	5784	6224	6733	7189	7727	8206	8686	9152	9613	10023	10532	11962	12085	13823	14293	14723	15185	15656	16113	16593	17082	17569	18065	18563	19057	19580
6	451	961	1462	1941	2404	2689	5384	5008	4381	4849	5332	5785	6224	6734	7190	7728	8207	8686	9152	9613	10023	10532	11962	12085	13823	14293	14723	15185	15656	16113	16593	17082	17569	18065	18563	19057	19580
7	452	962	1463	1942	2405	2690	5385	5009	4382	4850	5333	5786	6225	6735	7191	7729	8207	8687	9153	9613	10023	10532	11963	12085	13823	14293	14723	15185	15656	16113	16593	17082	17569	18065	18563	19057	19580
8	453	963	1464	1943	2406	2691	5386	5010	4383	4851	5333	5787	6225	6735	7192	7730	8208	8687	9153	9613	10023	10532	11963	12085	13823	14293	14723	15185	15656	16113	16593	17082	17569	18065	18563	19057	19580
9	454	964	1465	1944	2407	2692	5387	5011	4384	4852	5334	5788	6226	6736	7193	7731	8208	8688	9153	9613	10023	10532	11963	12085	13823	14293	14723	15185	15656	16113	16593	17082	17569	18065	18563	19057	19580
10	455	965	1466	1945	2408	2693	5388	5012	4385	4853	5334	5789	6226	6736	7194	7732	8208	8688	9153	9613	10023	10532	11963	12085	13823	14293	14723	15185	15656	16113	16593	17082	17569	18065	18563	19057	19580
11	456	966	1467	1946	2409	2694	5389	5013	4386	4854	5335	5790	6227	6737	7195	7733	8208	8688	9153	9613	10023	10532	11963	12085	13823	14293	14723	15185	15656	16113	16593	17082	17569	18065	18563	19057	19580
12	457	967	1468	1947	2410	2695	5390	5014	4387	4855	5336	5791	6227	6737	7196	7734	8208	8688	9153	9613	10023	10532	11963	12085	13823	14293	14723	15185	15656	16113	16593	17082	17569	18065	18563	19057	19580
13	458	968	1469	1948	2411	2696	5391	5015	4388	4856	5336	5792	6228	6738	7197	7735	8208	8688	9153	9613	10023	10532	11963	12085	13823	14293	14723	15185	15656	16113	16593	17082	17569	18065	18563	19057	19580
14	459	969	1470	1949	2412	2697	5392	5016	4389	4857	5337	5793	6228	6738	7198	7736	8208	8688	9153	9613	10023	10532	11963	12085	13823	14293	14723	15185	15656	16113	16593	17082	17569	18065	18563	19057	19580
15	460	970	1471	1950	2413	2698	5393	5017	4390	4858	5337	5794	6229	6739	7199	7737	8208	8688	9153	9613	10023	10532	11963	12085	13823	14293	14723	15185	15656	16113	16593	17082	17569	18065	18563	19057	19580
16	461	971	1472	1951	2414	2699	5394	5018	4391	4859	5338	5795	6230	6740	7200	7738	8208	8688	9153	9613	10023	10532	11963	12085	13823	14293	14723	15185	15656	16113	16593	17082	17569	18065	18563	19057	19580
17	462	972	1473	1952	2415	2700	5395	5019	4392	4860	5338	5796	6230	6740	7201	7739	8208	8688	9153	9613	10023	10532	11963	12085	13823	14293	14723	15185	15656	16113	16593	17082	17569	18065	18563	19057	19580
18	463	973	1474	1953	2416	2701	5396	5020	4393	4861	5339	5797	6231	6741	7202	7740	8208	8688	9153	9613	10023	10532	11963	12085	13823	14293	14723	15185	15656	16113	16593	17082	17569	18065	18563	19057	19580
19	464	974	1475	1954	2417	2702	5397	5021	4394	4862	5340	5798	6231	6742	7203	7741	8208	8688	9153	9613	10023	10532	11963	12085	13823												

Bank of Tokyo (Curaçao) Holding N.V. continued

20056 20647 21220 21765 22286 22914 23443 24015 24800 25163 25773 26353 30265 30805 31474 32105 32530 33091 33645 34239 34818 35386 35944 36401 37062 37619 38205 38755 39205 39877 40408 41012 41902 42065 42590 43221	20057 20648 21221 21766 22294 23445 24022 24802 25164 25774 26354 30266 30806 31475 32106 32531 33092 33646 34240 34823 35387 35945 36402 37063 37620 38208 38762 39206 39881 40413 41013 41903 42064 42591 43222	20058 20651 21221 21768 22294 23445 24022 24802 25167 25775 26357 30267 30807 31476 32107 32532 33093 33647 34241 34824 35388 35946 36403 37064 37621 38209 38763 39207 39882 40412 41012 41902 42063 42592 43223	20059 20651 21221 21771 22297 23446 24023 24803 25168 25776 26358 30268 30808 31477 32108 32533 33094 33648 34242 34825 35389 35947 36404 37065 37622 38210 38764 39208 39883 40411 41011 41901 42062 42591 43224	20060 20651 21221 21777 22300 23447 24023 24803 25169 25777 26359 30269 30809 31478 32109 32534 33095 33649 34243 34826 35390 35948 36405 37066 37623 38211 38765 39209 39884 40410 41010 41900 42061 42590 43225	20061 20651 21221 21781 22298 23448 24023 24804 25170 25778 26360 30270 30810 31479 32110 32535 33096 33650 34244 34827 35371 35958 36406 37067 37624 38212 38766 39210 39885 40411 41011 41901 42062 42591 43226	20062 20651 21221 21782 22298 23448 24023 24804 25171 25779 26361 30271 30811 31480 32111 32536 33097 33651 34245 34828 35372 35959 36407 37068 37625 38213 38767 39211 39886 40410 41010 41900 42061 42590 43225	20063 20651 21221 21785 22306 23449 24023 24805 25172 25780 26362 30272 30812 31481 32112 32537 33098 33652 34246 34829 35373 35960 36408 37069 37626 38214 38768 39212 39887 40411 41011 41901 42062 42591 43226	20064 20651 21221 21786 22306 23449 24023 24805 25173 25781 26363 30273 30813 31482 32113 32538 33099 33653 34247 34830 35374 35961 36409 37070 37627 38215 38769 39213 39888 40410 41010 41900 42061 42590 43225	20065 20651 21221 21787 22306 23449 24023 24805 25174 25782 26364 30274 30814 31483 32114 32539 33100 33654 34248 34831 35375 35962 36410 37071 37628 38216 38770 39214 39889 40410 41010 41900 42061 42590 43225	20066 20651 21221 21788 22306 23449 24023 24805 25175 25783 26365 30275 30815 31484 32115 32540 33101 33655 34249 34832 35376 35963 36411 37072 37629 38217 38771 39215 39890 40410 41010 41900 42061 42590 43225	20067 20651 21221 21789 22307 23450 24023 24805 25176 25784 26366 30276 30816 31485 32116 32541 33102 33656 34250 34833 35377 35964 36412 37073 37630 38218 38772 39216 39891 40410 41010 41900 42061 42590 43225	20068 20651 21221 21790 22307 23450 24023 24805 25177 25785 26367 30277 30817 31486 32117 32542 33103 33657 34251 34834 35378 35965 36413 37074 37631 38219 38773 39217 39892 40410 41010 41900 42061 42590 43225	20069 20651 21221 21791 22307 23450 24023 24805 25178 25786 26368 30278 30818 31487 32118 32543 33104 33658 34252 34835 35379 35966 36414 37075 37632 38220 38774 39218 39893 40410 41010 41900 42061 42590 43225	20070 20651 21221 21792 22307 23450 24023 24805 25179 25787 26369 30279 30819 31488 32119 32544 33105 33659 34253 34836 35380 35967 36415 37076 37633 38221 38775 39219 39894 40410 41010 41900 42061 42590 43225	20071 20651 21221 21793 22307 23450 24023 24805 25180 25788 26370 30280 30820 31489 32120 32545 33106 33660 34254 34837 35381 35968 36416 37077 37634 38222 38776 39220 39895 40410 41010 41900 42061 42590 43225	20072 20651 21221 21794 22307 23450 24023 24805 25181 25789 26371 30281 30821 31490 32121 32546 33107 33661 34255 34838 35382 35969 36417 37078 37635 38223 38777 39221 39896 40410 41010 41900 42061 42590 43225	20073 20651 21221 21795 22307 23450 24023 24805 25182 25790 26372 30282 30822 31491 32122 32547 33108 33662 34256 34839 35383 35970 36418 37079 37636 38224 38778 39222 39897 40410 41010 41900 42061 42590 43225	20074 20651 21221 21796 22307 23450 24023 24805 25183 25791 26373 30283 30823 31492 32123 32548 33109 33663 34257 34840 35384 35971 36419 37080 37637 38225 38779 39223 39898 40410 41010 41900 42061 42590 43225	20075 20651 21221 21797 22307 23450 24023 24805 25184 25792 26374 30284 30824 31493 32124 32549 33110 33664 34258 34841 35385 35972 36420 37081 37638 38226 38780 39224 39899 40410 41010 41900 42061 42590 43225	20076 20651 21221 21798 22307 23450 24023 24805 25185 25793 26375 30285 30825 31494 32125 32550 33111 33665 34259 34842 35386 35973 36421 37082 37639 38227 38781 39225 39900 40410 41010 41900 42061 42590 43225	20077 20651 21221 21799 22307 23450 24023 24805 25186 25794 26376 30286 30826 31495 32126 32551 33112 33666 34260 34843 35387 35974 36422 37083 37640 38228 38782 39226 39901 40410 41010 41900 42061 42590 43225	20078 20651 21221 21800 22307 23450 24023 24805 25187 25795 26377 30287 30827 31496 32127 32552 33113 33667 34261 34844 35388 35975 36423 37084 37641 38229 38783 39227 39902 40410 41010 41900 42061 42590 43225	20079 20651 21221 21801 22307 23450 24023 24805 25188 25796 26378 30288 30828 31497 32128 32553 33114 33668 34262 34845 35389 35976 36424 37085 37642 38230 38784 39228 39903 40410 41010 41900 42061 42590 43225	20080 20651 21221 21802 22307 23450 24023 24805 25189 25797 26379 30289 30829 31498 32129 32554 33115 33669 34263 34846 35390 35977 36425 37086 37643 38231 38785 39229 39904 40410 41010 41900 42061 42590 43225	20081 20651 21221 21803 22307 23450 24023 24805 25190 25798 26380 30290 30830 31499 32130 32555 33116 33670 34264 34847 35391 35978 36426 37087 37644 38232 38786 39230 39905 40410 41010 41900 42061 42590 43225	20082 20651 21221 21804 22307 23450 24023 24805 25191 25799 26381 30291 30831 31500 32131 32556 33117 33671 34265 34848 35392 35979 36427 37088 37645 38233 38787 39231 39906 40410 41010 41900 42061 42590 43225	20083 20651 21221 21805 22307 23450 24023 24805 25192 25800 26382 30292 30832 31501 32132 32557 33118 33672 34266 34849 35393 35980 36428 37089 37646 38234 38788 39232 39907 40410 41010 41900 42061 42590 43225	20084 20651 21221 21806 22307 23450 24023 24805 25193 25801 26383 30293 30833 31502 32133 32558 33119 33673 34267 34850 35394 35981 36429 37090 37647 38235 38789 39233 39908 40410 41010 41900 42061 42590 43225	20085 20651 21221 21807 22307 23450 24023 24805 25194 25802 26384 30294 30834 31503 32134 32559 33120 33674 34268 34851 35395 35982 36430 37091 37648 38236 38790 39234 39909 40410 41010 41900 42061 42590 43225	20086 20651 21221 21808 22307 23450 24023 24805 25195 25803 26385 30295 30835 31504 32135 32560 33121 33675 34269 34852 35396 35983 36431 37092 37649 38237 38791 39235 39910 40410 41010 41900 42061 42590 43225	20087 20651 21221 21809 22307 23450 24023 24805 25196 25804 26386 30296 30836 31505 32136 32561 33122 33676 34270 34853 35397 35984 36432 37093 37650 38238 38792 39236 39911 40410 41010 41900 42061 42590 43225	20088 20651 21221 21810 22307 23450 24023 24805 25197 25805 26387 30297 30837 31506 32137 32562 33123 33677 34271 34854 35398 35985 36433 37094 37651 38239 38793 39237 39912 40410 41010 41900 42061 42590 43225	20089 20651 21221 21811 22307 23450 24023 24805 25198 25806 26388 30298 30838 31507 32138 32563 33124 33678 34272 34855 35399 35986 36434 37095 37652 38240 38794 39238 39913 40410 41010 41900 42061 42590 43225	20090 20651 21221 21812 22307 23450 24023 24805 25199 25807 26389 30299 30839 31508 32139 32564 33125 33679 34273 34856 35400 35987 36435 37096 37653 38241 38795 39239 39914 40410 41010 41900 42061 42590 43225	20091 20651 21221 21813 22307 23450 24023 24805 25200 25808 26390 30300 30840 31509 32140 32565 33126 33680 34274 34857 35401 35988 36436 37097 3

Bank of Tokyo (Curacao) Holding N.V. continued.

Bank of Tokyo (Curaçao) Holding N.V. continued

67055	68241	68856	69395	69950	70505	71051	71693	72227	72800	73561	74110	74690	75263	75818	76753	77381	77897	78400	79011	79660	80153	80729	81259	81821	82405	82976	83529	84170	84793	85350	85880	86517	87073	87638	88216	88790	89266	89847	90453	91070
67056	68242	68857	69396	69951	70506	71052	71695	72228	72805	73562	74112	74700	75264	75819	76754	77382	77898	78401	79012	79661	80154	80730	81260	81822	82406	82977	83530	84171	84800	85351	85881	86518	87074	87639	88217	88791	89267	89848	90454	91071
67057	68243	68858	69397	69952	70507	71053	71696	72229	72806	73563	74113	74701	75265	75820	76755	77383	77899	78402	79013	79662	80155	80731	81261	81823	82407	82978	83531	84172	84801	85352	85882	86519	87075	87640	88218	88792	89268	89849	90455	91072
67058	68244	68859	69398	69953	70508	71054	71697	72230	72807	73564	74114	74702	75266	75821	76756	77384	77900	78403	79014	79663	80156	80732	81262	81824	82408	82979	83532	84173	84802	85353	85883	86520	87076	87641	88219	88793	89269	89850	90456	91073
67059	68245	68860	69399	69954	70509	71055	71698	72231	72808	73565	74115	74703	75267	75822	76757	77385	77901	78404	79015	79664	80157	80733	81263	81825	82409	82980	83533	84174	84803	85354	85884	86521	87077	87642	88220	88794	89270	89851	90457	91074
67060	68246	68861	69400	69955	70510	71056	71699	72232	72809	73566	74116	74704	75268	75823	76758	77386	77902	78405	79016	79665	80158	80734	81264	81826	82410	82981	83534	84175	84804	85355	85885	86522	87078	87643	88221	88795	89271	89852	90458	91075
67061	68247	68862	69401	69956	70511	71057	71700	72233	72810	73567	74117	74705	75269	75824	76759	77387	77903	78406	79017	79666	80159	80735	81265	81827	82411	82982	83535	84176	84805	85356	85886	86523	87079	87644	88222	88796	89272	89853	90459	91076
67062	68248	68863	69402	69957	70512	71058	71701	72234	72811	73568	74118	74706	75270	75825	76760	77388	77904	78407	79018	79667	80160	80736	81266	81828	82412	82983	83536	84177	84806	85357	85887	86524	87080	87645	88223	88797	89273	89854	90460	91077
67063	68249	68864	69403	69958	70513	71059	71702	72235	72812	73569	74119	74707	75271	75826	76761	77389	77905	78408	79019	79668	80161	80737	81267	81829	82413	82984	83537	84178	84807	85358	85888	86525	87081	87646	88224	88798	89274	89855	90461	91078
67064	68250	68865	69404	69959	70514	71060	71703	72236	72813	73570	74120	74708	75272	75827	76762	77390	77906	78410	79021	79669	80162	80738	81268	81830	82414	82985	83538	84179	84808	85359	85889	86526	87082	87647	88225	88799	89275	89856	90462	91079
67065	68251	68866	69405	69960	70515	71061	71704	72237	72814	73571	74121	74709	75273	75828	76763	77391	77907	78411	79022	79670	80163	80739	81269	81831	82415	82986	83539	84180	84809	85360	85890	86527	87083	87648	88226	88790	89276	89857	90463	91080
67066	68252	68867	69406	69961	70516	71062	71705	72238	72815	73572	74122	74710	75274	75829	76764	77392	77908	78412	79023	79671	80164	80740	81270	81832	82416	82987	83540	84181	84810	85361	85891	86528	87084	87649	88227	88791	89277	89858	90464	91081
67067	68253	68868	69407	69962	70517	71063	71706	72239	72816	73573	74123	74711	75275	75830	76765	77393	77909	78413	79024	79672	80165	80741	81271	81833	82417	82988	83541	84182	84811	85362	85892	86529	87085	87650	88228	88792	89278	89859	90465	91082
67068	68254	68869	69408	69963	70518	71064	71707	72240	72817	73574	74124	74712	75276	75831	76766	77394	77910	78414	79025	79673	80166	80742	81272	81834	82418	82989	83542	84183	84810	85363	85893	86530	87086	87651	88229	88793	89279	89860	90466	91083
67069	68255	68870	69409	69964	70519	71065	71708	72241	72818	73575	74125	74713	75277	75832	76767	77395	77911	78415	79026	79674	80167	80743	81273	81835	82419	82990	83543	84184	84812	85364	85894	86531	87087	87652	88230	88794	89280	89861	90467	91084
67070	68256	68871	69410	69965	70520	71066	71709	72242	72819	73576	74126	74714	75278	75833	76768	77396	77912	78416	79027	79675	80168	80744	81274	81836	82420	82991	83544	84185	84813	85365	85895	86532	87088	87653	88231	88795	89281	89862	90468	91085
67071	68257	68872	69411	69966	70521	71067	71710	72243	72820	73577	74127	74715	75279	75834	76770	77397	77913	78417	79028	79676	80169	80745	81275	81837	82421	82992	83545	84186	84814	85366	85896	86533	87089	87654	88232	88796	89282	89863	90469	91086

Bank of Tokyo (Curacao) Holding N.V. continued

9159	9199	92312	92933	93211	93627	94045	94395	94769	95222	95617	96015	96381	96824	97253	97544	98024	98430	98859	99265	99631
9160	9199	92361	92935	93215	93629	94047	94397	94772	95223	95621	96018	96384	96825	97254	97545	98025	98431	98860	99267	99634
9160	9199	92363	92936	93217	93630	94048	94398	94773	95224	95624	96019	96388	96831	97256	97546	98026	98432	98862	99268	99636
9160	9199	92391	92938	93218	93633	94049	94399	94774	95225	95625	96021	96389	96832	97257	97547	98027	98433	98863	99274	99645
9160	9199	92396	92940	93221	93633	94050	94405	94778	95226	95626	96022	96391	96835	97258	97548	98028	98434	98864	99277	99650
9160	92017	92400	92940	93222	93640	94057	94405	94784	95227	95627	96023	96393	96843	97270	97561	98029	98435	98870	99287	99653
9160	92019	92406	92943	93227	93644	94057	94410	94787	95228	95628	96024	96394	96844	97270	97562	98030	98436	98870	99287	99653
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91620	92029	92411	92946	93236	93668	94061	94417	94794	95250	95645	96024	96397	96849	97278	97567	98033	98447	98870	99296	99661
91620	92029	92411	92946	93236	93668	94061	94422	94796	95251	95646	96025	96398	96850	97280	97567	98034	98448	98870	99296	99661
91624	92029	92412	92947	93242	93673	94079	94424	94797	95252	95647	96026	96399	96851	97281	97568	98035	98449	98870	99296	99661
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Wednesday June 26 1985

Forty candles for the UN

FORTY YEARS ago today the founding members of the United Nations signed the UN Charter at a ceremony in San Francisco. The Charter has held up well: its articles may have been cynically interpreted, or ignored, or have fallen into desuetude, but they have not been challenged. All the member nations still feel obliged to insist that they honour the civilised principles and procedures laid down in the charter.

Yet no one can call this a particularly happy anniversary. The UN has made no recent stamp upon the world that it can point to in celebration. Its Law of the Sea has not been universally accepted. Its peace initiative in Cyprus has been stymied. It has been powerless to damp down the war between Iran and Iraq. Its peacekeeping forces have been ignored and kidnapped. In the absence of achievement, the fashionable view of the UN has become disengaged—a third world talking shop, a collection of incoordinated and wasteful agencies, and so forth.

As we pointed out here yesterday, the lack of the international order envisaged in the charter becomes steadily more painful. In place of a colonial or super-power-dominated world, there has emerged a world of sovereign states and would-be states that is quite as unpleasant as anything that went before. Great prosperity looks down impotently at starvation. Civilised societies trade with aid nations whose disregard for human rights is atrocious. Technology has made terrorism more and more frightening, and it is probably only a matter of time before nuclear proliferation makes the posturing of the super-powers appear relatively benign.

Ideological divide

But what can the UN do about it? Isn't the dream of an international order been scotched from the start by the ideological divide between East and West? Isn't the organisation now dominated by a large number of developing countries which feel exploited by and antagonistic towards the West? Doesn't this reduce the West's UN game to damage-limitation?

There is an inkling of good news as an answer. There have of late been signs of moderation in third world attitudes at the UN bred, paradoxically, of economic problems. Western

economic support and techniques have emerged as indispensable. The Soviet Union's appeal has tended to dwindle as its shortcomings as a sponsor have become more apparent. The U.S. is less often singled out in hostile resolutions than it was. Third World anti-Western solidarity in the UN is diminishing as the economic performance of different developing countries becomes more disparate.

The upshot is that this may be a poor moment for Western Governments to become disdainful and dismissive of the UN. At the very least, the UK should use its privilege—and by today's standards highly anomalous—position in the Security Council to put across its point of view in this evolving forum of nations. But more than exploitation is called for. Both the UK and the U.S. ought to shed their cynicism about the UN and strive actively to increase its international clout.

Both the UK and the U.S. could usefully throw their weight behind the emergence of a more resolute and authoritative role for the UN secretary general and his secretary. They could do more to explore the potential of the Security Council. The secretary general and his staff should take a tougher line in co-ordinating and monitoring the activities of the UN's numerous agencies, some of which have the feel of fiefdoms, which run themselves inefficiently when Governments everywhere are trying to do the opposite. He should make greater use of his powers, under article 93, to focus the attention of the Security Council on emerging international issues which set up trouble for the future.

There are of course no inspired procedural answers to the UN's plight. The organisation needs to rediscover the virtuous circle, in which it is respected because it is effective and effective because it is respected. The top men of the secretariat must assert themselves more, but the UN will never make it back on to this path unless major Western members do more than promote their own interests and protect their own backsides. If, at year forty, western governments could decide to be more positive about the UN as a basis for an international order they might well find that a current of third world opinion was ready to run with them.

Trade unions and the law

TWO YEARS after Mr Len Murray, then TUC general secretary, had succeeded his strategy of "new realism" to govern relations between the unions and Government in the wake of the 1983 Conservative election victory, the idea has filtered down to the rank and file, and has won reluctant converts within the ranks of left-wing union officials.

The Transport and General Workers' Union will—according to its retiring general secretary, Mr Moss Evans—take a "pragmatic line" on labour legislation. Mr Alistair Graham, general secretary of the Civil and Public Services' Association will propose to the TUC Congress in September that some parts of the Tory employment legislation be retained. Mr Jimmy Knapp, general secretary of the National Union of Railwaysmen has appealed to his conference activists to recognise that the law must be obeyed—and won by four votes after a powerful and courageous speech.

There are no Damascus road conversions. Union leaders and the 1980 and the 1982 Employment Acts, which curb the scope of their immunities, restrictive and the 1984 Trade Union Act (which enjoins ballots for strikes, executives and political funds) an irritating nuisance. But, most of the time, their members don't.

Ballot issue

The employment acts which have been used sparingly but effectively, have gradually corralled the unions into obedience to the law, always excepting the National Union of Miners, of course, which has been financially ruined by defying it. The trade union act has given union members the right to a voice on some of the most crucial issues they have to face as union members.

As Mr Graham on the right of the movement and Mr Knapp on its left have both realised, their members will not relish being told by the Labour Party that it intends to destroy that right to determine policy. In telling his conference yesterday that Labour had to "get to grips" with the ballot issue before the next election, Mr Knapp was saying, cloudily but unmistakably, that it was probably here to stay.

It is an irony that, in the area

deemed in 1978 to be the most contentious of all, the Government has succeeded in legislation for a pattern for industrial relations which looks as though it might stick, at least in part. The "step by step" approach, planned carefully and carried through (with different styles but with similar philosophic approach) by ministers as disparate as James Prior, Norman Tebbit and Tom King, has paid off: employment law reform is the jewel in the crown.

Mr King is now proposing more. In a speech to political reporters last week, he made a series of proposals which will be issued as a consultative document, probably well after the summer recess. One set concerns the possibility of legislation banning strikes in essential services, a pledge in the manifesto; the other seeks to widen still further the individual rights to union members.

Detailed comment must wait for the proposals, but two points may be made now. First, the Government faces a difficult political choice on whether it is better to consolidate the undoubted gains from the existing legislation, or to risk union alienation by pressing ahead further.

Second, some of the areas proposed by Mr King for reform are minefields. The banning of strikes in essential services is an old and awkward issue, which suffers from the dilemma of turning out to be oppressive to some, efficient to others, and unpredictable to half-hearted unions.

The favouring of non-strikers over strikers by protecting them from all disciplinary action if they work would mean that, even where a union obeyed government legislation on strike ballots and produced an overwhelming majority for action, the minority would enjoy a favoured position by being unaffected by the strike vote—a privilege not available in reverse.

A time when union leaders, under pressure from below, are embracing pragmatism, the Government ought to do the same. Any future measures must be rigorously scrutinised for equity and efficiency: otherwise they will not last, and in failing they will endanger a structure which has been one of the unequivocal successes of the Thatcher era.

Weill leaves American Express

When Sanford Weill handed over the running of the now renamed Shearson / American Express investment banking unit to Peter Cohen in 1983, corporate folk lore has it that the effervescent Weill presented his protégé with a pair of oversized shoes just to show him what he had to fill.

Whether a similar ceremony marked Weill's decision to step down as president of American Express and pass on the number two job in the financial services group to Louis Gerstner is a matter of conjecture.

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the Government faces a difficult political choice on whether it is better to consolidate the undoubted gains from the existing legislation, or to risk union alienation by pressing ahead further.

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Men and Matters

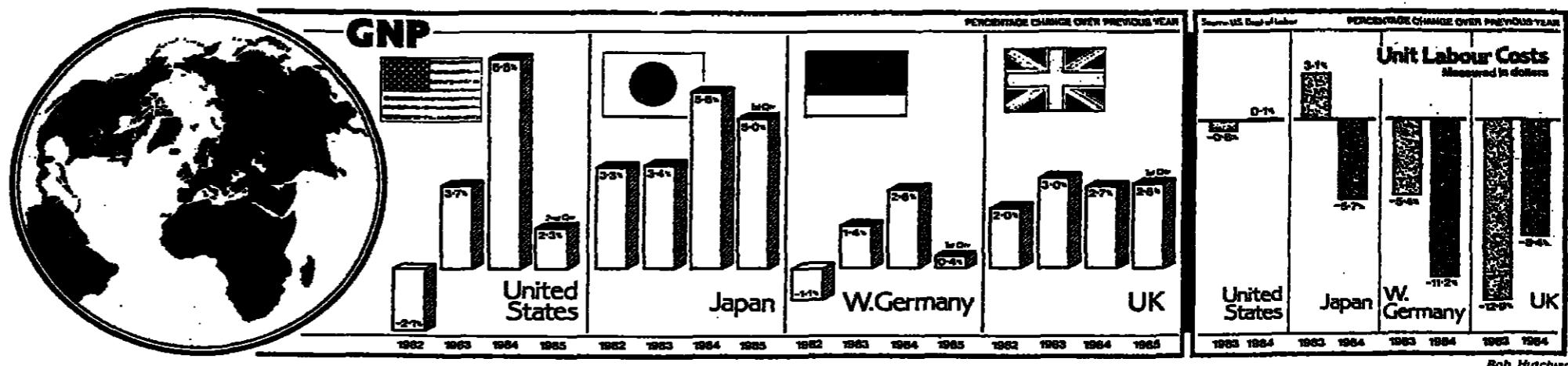


"Service in this hotel has improved—complained about the shower and three Special Branch men were up immediately"

Gerstner, who is currently chairman of the group's executive committee as well as chairman and chief executive of TRS, is widely credited with turning around the card travellers' cheques and travel division's recent rapid and highly profitable growth. Last year the unit contributed \$1.25bn towards Amexco's \$12.9bn in total revenues, and \$387.1m of its \$609.6m in net profits.

Although he has always played down his own ambitions, Gerstner has long felt a bit miffed that while TRS provides over half the group's profits it has been Amexco's Wall Street brokerage and investment banking operations under Peter Cohen which have consistently

WORLD ECONOMIC PROSPECTS



Now it's up to Japan and Europe

By Anatole Kaletsky

CAN the world economy survive a slowdown in U.S. growth? In the past few weeks, this question has fairly leapt out from between the lines of international assessments produced by such bodies as the OECD and the Bank of International Settlements.

If this traditional analysis of the U.S. economic recovery is right, the implications for the rest of the world could be momentous.

The U.S. economy has faltered after its record-breaking growth rates last spring, industrialists and bankers in many countries have started to worry about the implications of the U.S. for the future of world trade.

The prospects for reducing unemployment and the stability of the international banks.

The seriousness of these concerns may not yet have reached all political leaders, if the self-confident communiqué issued last weekend by the world's top finance ministers, meeting in Tokyo under the umbrella of the Group of Ten, is anything

as the economy returns towards full employment—either through higher interest rates, through inflation, through imports or through a combination of all three.

If this traditional analysis of the U.S. economic recovery is right, the implications for the rest of the world could be momentous.

The central problem, defined this month in the BIS annual report is this: "Over the last two years, the U.S. has accounted for just over 70 per cent of the increase in aggregate demand in the OECD area. The rise of more than \$10bn in the annual rate of imports into the U.S. since the second half of 1982 represents a large real demand impulse—

as much as 3 per cent of GNP." This record growth of U.S. imports is attributed directly to the huge budget deficit, which has simultaneously provided purchasing power for American consumers and corporations, and boosted the value of the dollar by 30 per cent.

As Mr Henry Wallace, the conservative Federal Reserve Governor responsible for international policy affairs put it in a recent speech, using Keynesian language which would hardly have been imaginable a few years ago: "The budget deficit has enormously increased demand in the U.S. economy simply by giving the taxpayer more purchasing power. This force has been propelling the economy for two and a half years. Meanwhile, draining away purchasing power from the economy, the trade deficit has been nibbling at the expansionary force of the budget deficit."

The critical corollary in Mr Wallace's words is that "the rest of the world is as dependent on the U.S. as on our imports of GNP." This record growth of imports into the U.S. is attributed to the short-term fiscal stimulus from President Reagan's widely denounced budget deficits.

The lauded supply-side effects of Mr Reagan's tax cuts, which were supposed to be transforming the underlying structure of the U.S. economy, may have helped to boost the dollar and to control inflation—but they could not so far have created with raising America's long-term trend growth rate. Nor had a supply-side miracle eliminated normal cyclical forces. These ensure, in traditional economic theory, that the benefits of a fiscal stimulus gradually dissipate themselves

as much as Asia from the surge in U.S. imports. Indeed, the Data Resources figures suggest that all the European countries, apart from Britain, have built up their U.S. shares even faster than the Japanese—albeit from much lower levels.

In Germany, the foreign contribution to this recovery has been 17 per cent, against a 12 per cent average. In France, which has been squeezing relentlessly on domestic demand, net exports have accounted for an astonishing 55 per cent of GNP growth, compared with a negative contribution to growth in previous post-war recoveries, when France was typically allowed imports to outpace the rate of export growth.

America's role in generating the exported growth of other countries emerges clearly from a recent study by Data Resources, a leading econometric forecasting firm. This shows that the U.S. market has accounted for the whole of the growth of exports in 1984 from

Germany, Italy, Belgium, Taiwan, Indonesia, Colombia, Ecuador and Venezuela. It has accounted for two-thirds or more of 1984 export growth in every other major industrialised country with the exception of Britain and the Netherlands.

One exterior motive behind the dollar's rise almost certainly to "walk down" the overvalued dollar, by explaining the fundamental financial forces which sooner or later would bring the U.S. currency back to earth.

However, the campaign to talk down the dollar has been less than normal, with the sharp decline in interest rates in the case of all the Continental European countries, 30 per cent of total exports from Japan, and less than 40 per cent in all the developing countries with the exception of Mexico and Ecuador.

One implication from all these statistics is that Europe has probably benefited at least

Anything which dampens America's demand for imports would imperil the world economic recovery

an average of only 2 per cent in previous post-war economic recoveries. Contrary to popular belief, these have mostly been well-balanced and internally generated in Japan.

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It is, however, the gloomier side of this trade picture, which is increasingly pre-occupied by the gloomier economicists. What if the U.S. becomes unable to go on running current account deficits as big as this year's \$120bn or the \$145bn predicted by the OECD for 1985? Or what if American manufacturers and politicians become unwilling to permit such deficits, even if the outside world is prepared to go on financing them with capital inflows?

During the first few months of this year, U.S. officials, particularly Mr Paul Volcker, chairman of the Federal Reserve Board, started drawing forceful attention to the first of these

questions, pointing out that the continuing accumulation of foreign debts required to finance growing current account deficits will eventually become unsustainable.

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as much as Asia from the surge in U.S. imports. Indeed, the Data Resources figures suggest that all the European countries, apart from Britain, have built up their U.S. shares even faster than the Japanese—albeit from much lower levels.

The tentative attempt made by the BIS to untangle these effects suggests that only 25 per cent of increase in U.S. imports may have been due to U.S. domestic demand growth, with another 10 per cent attributable to a long-term trend growth in import penetration. This leaves 55 per cent of import growth to be explained primarily by the overvaluation of the dollar.

However, such calculations seem almost irrelevant in the face of the foreign exchanges' continuing indifference to the long-run financial unsustainability of America's trade performance.

As the dollar continues to defy gravity, the second danger raised by the U.S. trade figures—that the U.S. Congress may turn to protectionism in order to curb imports—is the one that has the international economic establishment genuinely worried.

In the end, the fear of protectionism could turn out to be a stronger argument even than domestic unemployment or the Third World debt problem, in forcing governments outside America to concentrate their minds on today's greatest economic challenge—how to keep the world recovery going, now that the U.S. locomotive has lost power.

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BRUS

The 'Technology Gap' is bound to be high on the agenda at this weekend's EEC Summit: here are two personal views



Exploding the myths about what's wrong

By Henry Ergas

the 1950s, IBM was hardly larger than some of its major European challengers; and it was certainly smaller than GE and RCA. Who would claim that the advantage Norsk Data—out of Europe's true success stories—has over Siemens is one of size?

AFTER a hasty burial some 15 years ago, concern about Europe's "technology gap" has staged a remarkable resurrection.

The symptoms of the problem are clear enough and have been extensively described, though sometimes too simplistically; but misapprehensions abound as to the causes and the possible cures. (As in all areas, the greatest dangers lie in "what people think they know that ain't so.") Three widespread beliefs about the sources of Europe's technological performance fall into this category.

The first is "not enough R&D"—with the solution being yet more public subsidies for R&D in high technology industries. The EEC countries already spend massively on R&D in high technology industries: in total, only slightly less than the U.S. and considerably more than Japan.

Government subsidies to high technology R&D in the EEC are also about level with those in the U.S. and surpass those in Japan by a factor of ten. Per unit of output and especially the R&D spending of EEC high technology firms—and notably that part of it financed by public money—vastly exceeds that of its trading partners. Whatever the cause of Europe's difficulties may be, it is not that too few resources are devoted to R&D.

The second is "firms not big enough to carry out R&D"—with the proposed solution being mergers and link-ups between European firms and the replacement of "national champions" in each country by "European champions." To begin with, this claim is factually incorrect. Excluding the oil companies, there is not a significant size differential between European and U.S. firms.

More fundamentally, this argument confuses the chicken and the egg. Particularly in high high technology, innovative industries, firms do not succeed because they are large, but are large because they succeed. This is not to deny that economies of scale and market power are facts of life. But in

the past, what rational private investor would be willing to finance the new competitors of the future?

The third argument is "protection"—the claim that U.S. and Japanese firms, in addition to other advantages, have benefited from large and protected home markets. In the case of the U.S. this is usually linked to defence procurement; in the case of Japan to overt and covert procurement on foreign competition. Given this diagnosis, the proposed solution is strengthened protection, either at a national or European level.

Protection—whether high-tech, mid-tech or no-tech—has costs, not only for consumers but also for unprotected industries. Hugo Meissner, the European Commission's director of high technology activities, has observed that from developing a proper sales organisation and preventing them from rationalising their product range, it is difficult to believe that these

The causes of lower R & D efficacy

lie primarily in the

European environment for innovation

problems can be resolved by transposing the national champions strategy to a European level.

Even more seriously, support for the national champions has prevented other, more viable domestic firms from developing. An intelligent observer, surveying the nascent technologies of 1950, could hardly have predicted which U.S. or Japanese firms would emerge as the giants of the information industries: IBM would have seemed a poor prospect relative to GE or RCA; who would have thought of Wang, Sony, DEC, Kyocera or Intel? But the European firms would have been easier to predict—they are the same today as the giants of 35 years ago: the process of generational change has largely passed them by.

This is not as surprising as it may seem. With public markets, public R&D subsidies and public export assistance massively concentrated on national champions inherited

ments. Equally, one can wonder which has done more to propel Japan's drive into the world advanced computer market: the highly protected computer and space communications firms or the consumer electronics firms which have received little or no government assistance?

These points also apply to Europe. The highly protected telecommunications sector absorbs 20 to 30 per cent of Europe's software resources—six times more than in the U.S. Given the shortage of trained software specialists, this is a straightforward tax on the European commercial software industry.

But the problems with the protectionist response are even more fundamental. Like the U.S., the European countries spend heavily on defence R&D: like Japan, they protect a number of industries which they believe strategic. But unlike the U.S., the benefits from defence expenditure hardly percolate beyond the defence

world not only reduce the efficacy of each individual project, but the chances of success overall.

Rather, the causes of lower R&D efficacy lie primarily in the European environment for innovation. Three critical factors are at work:

First, though the EEC

accounts for 40 per cent of total OECD high technology demand, its continuing fragmentation

drastically reduces the demand

confronting each producer and hence diminishes the incentives

for firms to innovate.

Second, the technical infra-

structure European firms can

draw on to innovate is weaker

than that of their rivals overseas.

Fewer young people in

the EEC complete a full span

of secondary and tertiary education

in both the U.S. and Japan.

No one would dispute the

quality of much of European

university research; but, by

and large, the EEC countries

spend much less per student and

researcher than the U.S. or

Japan, and industry has greater difficulty in accessing the results of university research. Finally, the EEC countries devote a much higher volume of funds (twice as much) than the U.S. or Japan to government research laboratories, subject neither to the competitive discipline of the market or the search for academic excellence.

Features of the industrial structure compound these effects of lesser demand pull and technology push. In particular, the threat of new competition—and hence the imperative to innovate—is necessarily weaker in countries whose rates of creation of new high technology firms are half those in the U.S. and Japan. This is partly because of structural factors, but the rule of public policies should not be overlooked.

Consider the telecommunications equipment industry. A new firm needs to provide modems or PABXs for the EEC market which would require

research costs nearly 100 times

higher than those required of

its U.S. counterpart.

It is often claimed that these

regulatory burdens are needed to protect European firms from powerful foreign multinationals.

However, regulatory costs of

several million dollars are

unlikely to deter a large U.S.

or Japanese firm from entering

the European market. But their

impact on a small new firm can

be devastating. It is surprising

that they can spread their

risk over a broad range of projects. Concentrating these risks

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Wanted: an industry that is world class

By R.W. Wilmot

THE national high-technology markets of the 1970s are rapidly becoming the global markets of the 1980s. Much of the impetus behind this change stems from Japan, whose companies often compete three or four at a time to gain economies of scale in selected "target" markets.

Esprit, the company set up at least 5 years ago for the world market, which involves "targeting" the U.S. and Europe. This demands a formidable organisation and sense of purpose—as well as the management ability to take big risks and to ensure that existing products and marketing support new ventures until these become profitable.

In the U.S. the same ends are achieved by different means. Even in the 1970s, venture capital funds the creation of "start-up" companies. Typically, these aim for 10 per cent of the U.S. market. This is equivalent to the 5 per cent of the world market needed for economies of scale but does not require Japanese-style international targeting. It is misleading to view U.S. start-ups as small businesses: they are embryo big companies, around which service companies and small businesses spring up.

In Japan, once four semiconductor companies (NEC, Fujitsu, Hitachi, and Toshiba) had each captured 5 per cent of the world market in 1983, a second wave surfaced (e.g. Matsushita, Mitsubishi, Sharp, and Oki) and are now being joined by a third wave (Ricoh, Sony, NMS, etc.).

This process creates fierce competition. Similarly, when a U.S. start-up company becomes a winner, it rapidly attracts a dozen or some imitators. In the ensuing battle the decisive factors are quality of management and sound financing not a temporary technological lead.

By contrast, Europe is caught in the cross-fire. Even its largest electronics companies have difficulty attaining in Europe the production and market volumes from which to launch profitable initiatives. In the U.S., let alone Japan, the market is a zero sum game. All countries in the EEC countries, with sound macroeconomic policies, strong trading links with the world as a whole, and a human capital of nearly half a million researchers, are especially well placed. They will need to find the strategic courage to enter it on the most favourable possible terms.

The author works for the OECD in Paris and is a senior research associate at this Centre for European Policy Studies in Brussels.

ment and £100 in production and marketing to succeed on global markets.

European governments which subsidise well over 30 per cent of the cost of inward investments by large, cash-rich American and Japanese companies rob Europe's industry of any incentive to attack these problems. Subsidising competitors to grab key staff and market share is pure industrialisation through the EEC.

On the other, eye-catching, side, such as Esprit, will not solve any of these problems and could even perpetuate industrial fragmentation. While they might form a part of a wider package of measures, we must not be seduced into thinking of them as panaceas.

There are two fundamental challenges:

• How to reduce the fragmentation of high-technology effort across the Community so as to produce three or so industrial

enterprises organised on a genuinely European scale and equipped to execute Japanese-style "targeting" strategies.

• How to make venture capital operate at a European level so that start-ups treat all of Europe as their market, 20 per cent of which is 5 per cent of the world market.

Slavish copying of the U.S. and Japan will not work. Europe must devise its own answers if it is to create truly European enterprises enjoying competitive economies of scale. Full-blown mergers have already been tried—and failed.

A better way is for companies to form new, jointly-owned groups by pooling selected operations and management resources in areas where teaming up makes real commercial sense.

Clearly, this would require a dramatic change in attitudes and a willingness by companies to look beyond narrow, short-term interests. The best catalyst

is fiscal stimulus. This can complement market forces, rather than replace them—and it works. Esprit has already shaken up EEC's research community by forcing its members to cross-cut Europe in pursuit of EEC grants.

It is debatable whether more research is being done, but more contact between researchers is undoubtedly accelerating technological diffusion throughout the EEC.

For a venture capital, this took off in the U.S. in the 1970s not because Americans suddenly became more entrepreneurial, but because capital gains tax was cut to 20 per cent. In the UK, the Business Expansion Scheme has stimulated a frenzy of activity. So far, though, little of the money has gone into European technology start-ups with world-class potential.

My chosen fiscal instrument would be European Enterprise Scheme for Qualifying European Enterprises (QEES). These could either be joint ventures between existing companies, or start-ups, which as a minimum, featured European incorporation, financing and management. Investors in them would be entitled to personal and corporate tax deductions (or tax credits).

I would like to see all inward investment subsidies abolished and the money used to set up European Enterprise Fund. This could be an experimental three-year period, offering QEES matching funds of 30 per cent of the new equity finance they raised.

The EEC should also introduce more attractive and uniform tax treatment of realised capital gains for founders' equity, staff stock options and investors in QEES.

EEC finance ministers could, if they wished, take the necessary decisions in an afternoon, with minimal impact on their existing national tax policies.

My proposals rely not on "picking winners" but on the efficient working of the capital markets and the backing of financial institutions, which will otherwise increasingly shift their investment emphasis away from Europe.

The author is chairman of ICL

Letters to the Editor

Accountancy practice

From Mr P. Anderson

Sir.—The Johnson Matthey Bankers episode is certainly on a scale that defies belief, as David Lascelles (June 22) pointed out. Apparently, under present accountancy standards and legislation, there is nothing to safeguard such future dramas from unfolding. The accountancy profession needs to examine its relationship with its clients to ensure that those who pay the piper are not allowed to call all of the tunes, as present auditing practices seem to allow.

Professional bodies qualified to function and produce audited accounts as instructed by clients need to examine their own role.

If, as Nigel Lawson suggests, the Old Lady had fallen down on the job and the claims for industrial injuries were on an unprecedented scale of benefit from the public purse, then, as gentlemen should be expected, not only those who are being accused of pushing the Old Lady down but also the professional standards required to push and sustain such damage, should be looked into.

My I, therefore, suggest that auditing practices as carried out in that section of the economy that has provided the JMBs blow-up can be subjected to the same standards as those now applying to the rest of government. The "Code of local government audit practice for England and Wales" published by the Audit Commission, shows how a professional body is able to contribute to the cleanliness of the affairs it is called upon to handle. The main contributor to this publication is the Chartered Institute of Public Finance and Account-

ancy.

P. Anderson.

179 Central Avenue,

Hayes, Middlesex.

Complaints against solicitors

From Mr S. Best

Sir.—An independent body for dealing with complaints against solicitors, as recommended by Coopers & Lybrand (June 18) and earlier by the National Consumer Council, has the great disadvantage that, as well as catering for the general complainant, it will be seen as opening the door in welcoming claims to all those—and they are many—whom imagined grievances.

There is a halfway house for those who do not want the scale of the complainant to be known to the Law Society. In 1983, I proposed that, where financially eligible, the complainants should be given legal aid, thus enabling them to consult a solicitor local to them as in the case of alleged professional negligence. This would enable differences to be sorted out where misunderstandings had occurred and disciplinary proceedings to be taken in serious cases. The snag with the Law Society's present role is that, failing logically-composed complaints by letter and treat the result as rumour non-
parametrically he would find that the market more often

than not is decidedly non-random. If a fund manager or any trader with a gearing of, say, ten to one at his disposal is unable to outperform the market, or at least put up a good performance, it is not because of the efficient market theory or random walk, but because he cannot identify the apparently stable trends early enough. Realising that forecasting the markets is very much in its infancy I am not surprised if most cannot do so.

(Dr J. T



FINANCIAL TIMES

Wednesday June 26 1985



BRUSSELS PROJECTS CONTINUED DECLINE IN INFLATION

Steady EEC growth is forecast

BY QUENTIN PEEL IN BRUSSELS

A MODERATE but steady expansion in economic activity in the EEC, coinciding with a sharp increase in the overall Community trade surplus and a continued decline in the rate of inflation is forecast yesterday by the European Commission.

The predictions for 1985 and 1986 suggest a steady growth rate of 2.3 per cent, despite a reduction in the expansion of world trade and a slowdown in both the U.S. and Japanese economies.

At the same time, the combination of weak commodity import prices, including oil, and a gradual decline in the strength of the dollar, should boost the Community's visible trade surplus to \$16bn this year, and \$26bn in 1986, the forecasters say.

The slower expansion of world trade is blamed on the reduced growth in the U.S. economy and the

continuing difficulties of most developing countries. However, the principal stimulus for EEC countries will continue to come from exports of goods and services.

Consumer spending, which only grew at a rate of 1 per cent in 1984, will accelerate to 1.5 per cent this year, and catch up with the overall growth rate of 2.3 per cent by 1986, the forecast concludes.

Investment spending should also recover slightly, although still running well below the growth rates for the U.S. and Japan. The EEC rate of increase is put at 2.1 per cent this year and 2.3 per cent in 1986, compared with U.S. figures of 3.9 per cent and 5 per cent, and Japanese rates of 6.6 per cent and 5.6 per cent.

The most notable EEC success has been in fighting inflation, with the forecast rate for 1985 of 5.4 per cent, less than half the figure of 11.7 per cent recorded in 1981. By 1986 the rate should be down to 4.4 per cent, the Commission official concludes.

beginning to react to measures to reduce the budget deficit.

The exchange-rate assumption excludes any sudden collapse in confidence in the dollar, but rather projects a gradual weakening over the next 18 months.

On the balance-of-payments front, European exporters will therefore continue to benefit from the relatively strong dollar, while imports will remain more modest because of weak commodity prices. Import prices are expected to increase by some 2 per cent, against a 3 per cent rise for exports, resulting in a further improvement in the terms of trade.

Although the traditional EEC deficit on invisibles is expected to continue to increase, the current account surplus of the 10 nations should reach \$9bn in 1985, and \$19bn by 1986.

UK police operation to thwart IRA bomb campaign

By Margaret Van Hattum
in London

POLICE in Britain are mounting one of the largest preventive operations ever mounted in the wake of arrests pointing to a planned wide-spread IRA bombing campaign, Mr Leon Brittan, the Home Secretary, announced yesterday.

Mr Brittan said Sir Kenneth Newman, commissioner of the London Metropolitan Police, would coordinate the operation.

Sir Kenneth, formerly Chief Constable in Northern Ireland, will set up a co-ordination centre and clearing house - to which officers of individual forces may be seconded - to maximise co-operation and free flow of information between the forces involved.

Since last Saturday, police have questioned 21 people detained under the Prevention of Terrorism Act about a number of offences, including the bombing of the Grand Hotel in Brighton during last year's Conservative Party conference.

Last night, the police said they had released eight of these but were still holding eight in Glasgow, Scotland, three in Sussex and two in London.

Mr Brittan told the House of Commons that police had reason to believe that IRA preparations for a bombing campaign at hotels in 12 British seaside resorts had been interrupted at an early stage. They believed that a bomb discovered on Sunday at the Rubens Hotel near Buckingham Palace in London was the only device so far planted.

The deal was viewed in London financial circles yesterday as a well-managed move by Schroders to sell a lacklustre banking business and escape from the constraints of U.S. bank regulation into the more attractive securities field. However, Schroders is reluctant to detail its plans because the transaction still needs the approval of U.S. bank regulators.

Schroders share jumped 15p to 65p on the London Stock Exchange. See Lex; Details, Page 23

IBJ is keen to develop U.S. banking and sees the acquisition as a means to provide banking services both to Japanese companies in the U.S. market and U.S. companies in Japan. Although the deal will create difficulties between Schroder and IBJ, the partnership is limited to the U.S. market.

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Monopoly probe for BT's Mitel purchase

By Jason Crisp in London

BRITISH TELECOM's proposed £180m (\$230.4m) acquisition of a 51 per cent stake in Mitel, the Canadian telecommunications manufacturer, has been referred to the Monopolies and Mergers Commission.

Mr Norman Tebbit, Trade and Industry Secretary, referred the deal following a recommendation from the Director General of Fair Trading which was also backed by Professor Bryan Carsberg, director-general of the Office of Telecommunications.

Sir George Jefferson, chairman of BT, said yesterday: "I am both disappointed and surprised by the Secretary of State's decision. We believe that we have an excellent case to put to the Monopolies and Mergers Commission. But we regret the loss of time entailed in this reference. We very much hope the commission will make every effort to deal with the matter quickly."

The deal has been referred because BT dominates the UK market for private telephone exchanges (PABXs) which is also Mitel's main product line. The Fair Trading Act 1973 requires that a merger which results in a 25 per cent share of the market to qualify for referral to the commission. BT has around 90 per cent of UK market for small PABXs.

BT's share of the market would be slightly increased by the Mitel acquisition. Most of the Canadian company's UK sales are through BT itself but its products are also sold by ICL and Norton.

Other British telecommunications manufacturers such as Plessey and GEC objected to the proposed takeover. They feared that once BT, effectively the monopoly distributor of PABXs, had its own manufacturing company they would be put at an unfair disadvantage.

BT has argued that it would not change the existing distribution agreements. It has said it is buying Mitel to gain access to the North American and other world markets and to move into manufacturing.

The commission, which has six months in which to conduct the investigation, has to decide whether or not the acquisition is against the public interest. The argument is likely to hinge on which is more important: BT's aspirations to become an international information technology company or the UK manufacturers fears that they may be squeezed in their domestic market.

The proposed acquisition also has to be approved by the Canadian and U.S. authorities. Given that Mitel has been in financial difficulty it was thought unlikely that the Canadians would object to takeover by BT which would have meant a £300m (\$220.5m) cash injection for the company.

Last night BT shares closed at 171p, down 4p as a result of the news.

See Lex

Schroders to dispose of 75% of U.S. banking interests

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON

SCHRODERS, the UK merchant banking group, is to sell 75 per cent of its U.S. commercial banking interests to the Industrial Bank of Japan (IBJ) for \$108m. The deal, which will be done in two stages over two years, will free Schroders to enter the traditionally more profitable U.S. investment banking business.

It will also create a partnership in the U.S. market between Schroders and IBJ, which is the seventh largest bank in Japan and one of the few banks in the world with a triple A credit rating.

In the first stage, due early next year, IBJ will pay \$73.1m for 51 per cent of the share capital of three Schroder subsidiaries, J. Henry Schroder Bank & Trust Co, J. Henry Schroder Banking Corp, and J. Henry Schroder & Co, which are engaged respectively in banking, trust banking and leasing. Eighteen months later it will pay \$34.5m to raise its stakes to 75.1 per cent.

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See Lex

American Express president resigns

Continued from Page 1

opportunities in the property/casualty industry."

In the wake of the announcement, shares in American Express rose by \$1 to \$30. The group recently agreed to sell its only other loss-making subsidiary, its Warner/Amex cable television joint venture with Warner Communications.

In announcing Mr Weil's resignation, effective from August 1, Mr Robinson praised him as an outstanding business builder.

Akzo to sell U.S. unit

BY LAURA RAVN IN AMSTERDAM

AKZO, the Dutch fibres and chemicals concern, plans to sell its American Enka subsidiary to the West German chemicals concern BASF.

It is understood that the sale of the U.S. fibre and textile subsidiary is pending approval from the U.S. Justice Department, which is expected to give the go-ahead within three months. American Enka has struggled in a stagnant and increasingly competitive market in the U.S., with profits jumping 20 per cent to \$140m (\$114m) in 1984 from the previous year.

The current accounts are per-

forming so well that Bank of Portugal officials predict the year-end result may be a balance of payments deficit of \$400m - half the working figure of \$800m on which Portugal's foreign borrowing requirements were based earlier this year.

While shrinkage of the deficit and appearance of a \$80m monthly surplus in March and one of about \$40m in April please the financial authorities, there is also serious concern. Such results indicate that forecast economic growth of 3 per cent for 1985 is nowhere near being achieved and that the recession in industry and commerce bred by 1984's rigid austerity is wearing off more slowly than had been hoped.

With the authorisation of banking licences for the Societe Generale Banque of Belgium and two new Portuguese commercial banks, the Portuguese authorities have allowed 10 new banks into the scene in less than a year.

Reagan's Lebanon options

Continued from Page 1

\$265.9m, down from \$284.3m in 1983.

In return, the U.S. imported only \$7.8m worth of goods from Lebanon in 1984, down from \$17.6m in 1983, although U.S. imports rose to \$8.1m in the first four months of this year.

Mr Reagan was yesterday also expected to approve a series of measures to increase airline security, including expanded use of sky marshals on American aircraft.

Meanwhile there were further indications of mounting pressure from Middle East radicals on Mr Nabi Berri, leader of Amal, the Shi'ah Muslim organisation that is holding most of the American hostages.

Hojjatolislam Ali Akbar Hashemi Rafsanjani, speaker of the Iranian parliament and Ayatollah Khomeini's personal representative on the supreme defence council, has held talks in Syria and Libya this week. In Damascus he had a long session with Sheikh Mohammed Hussein Fadlallah, the spiritual leader of the Hezbollah (the party of God) which is supported by Iran.

The Hezbollah is believed to have supplied the original hijackers of the TWA jet and may be holding those passengers from the plane who have Jewish-sounding names.

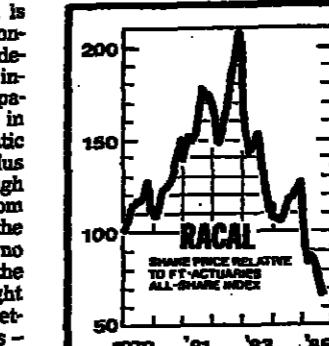
In a joint communiqué from Tripoli, Iran and Libya sharply attacked the policies of Mr Berri, accusing him of participating in a Zionist conspiracy to liquidate the Palestinian presence in Beirut.

They absolved Lebanon's Shi'ah of responsibility for the recent attacks on the Palestinian refugee camps in Beirut carried out by Mr Berri's Amal militia and called on them "to freeze their sedition and put an end to its authors."

Iran has never before called so specifically for the removal of Mr Berri and if Tehran's views are shared by the Hezbollah leadership in Lebanon, the task of securing the negotiated release of the American hostages might be further complicated.

THE LEX COLUMN

Switching out of switching



threatened by deregulation. With controls being lifted on deposit rates, its funding costs will rise and on the other side of the balance sheet, demand for long-term bank borrowing is falling. Having already moved into the Euromarkets, the next logical step is expansion in the U.S. - and in terms of assets, IBJ has not paid an exorbitant price. But Schroders need not feel hard done by. The deal should bring a Far Eastern client base which can be serviced not just in America, but probably in Europe, too.

Mercury/Hambros

It was unfortunate for Hambros that it was reporting on the same day as Mercury Securities, for the contrast could not have been more evident. While Warburg and its associates showed a 37 per cent increase in reported net profits from merchant banking, Hambros' banking operation saw a 4 per cent decline.

Hambros has been saying for some time that it wants to shift its banking operation towards fee and commission business; and the splendid returns Mercury is reporting from Warburg's corporate finance and investment management were an additional if unwelcome reminder. If Hambros did turn in the largest retained profit in the history of UK merchant banking, this was chiefly the mess of pottage for the sale of its Hambros Life business and the shares are unlikely to attract much interest until this is transformed into acquisitions.

Mercury had no difficulty swimming through yesterday's rough market, and the share price added 25p. Commissaires of MIG, the future financial conglomerate based around Mercury, immediately did their sums and even after the larger-than-expected slug of preference shares now already available to Mercury shareholders, yesterday's premium seemed to some of other companies in the sector. Yet there is scarcely one of them which does not parallel RACAL's difficulties in managing U.S. diversifications, while all the other major players are more exposed to tougher procurement attitudes struck by BT or the Ministry of Defence. With the sector now

on disclosed reserves, this would immediately double the group's free capital ratio from 6 to 12 per cent, giving Schroders tremendous financial flexibility. Even if the money were put on deposit, it could earn more than it did before. But once its stake is less than 25 per cent, the Fed should allow Schroders to expand into niche investment banking in the U.S. - a strategy which, if it worked, would tie in neatly with the bank's moves in the UK and the Far East.

IBJ, meanwhile, like the other Japanese long-term credit banks, is

ANZ and Grindlays: A new force in International Banking has been created.

The Australian and New Zealand Banking Group with its acquisition of the UK-based Grindlays Bank, has

established a formidable presence on the international banking scene with group assets of £12.20 billion.

ANZ, which last year spanned the globe with over 4,000 branches and offices in 42 countries, placing the ANZ Group in the ideal position to assist corporations with their particular domestic and international finance requirements.

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 Minerva House, Montague

Fermenta fails to agree KabiVitrum merger deal

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

FERMENTA, the fast-growing Swedish manufacturer of pharmaceutical intermediates and fine chemicals, has broken off negotiations for the takeover of KabiVitrum, the Swedish state pharmaceuticals company.

The breakdown of the deal is the first significant setback for Fermenta, which has expanded rapidly in the last three years through a series of acquisitions in Western Europe and the US.

Fermenta and Procordia, the Swedish state holding company, said yesterday that they were unable to agree a price for KabiVitrum.

It is understood that Procordia was unwilling to provide the profit guarantees demanded by Fermenta following the withdrawal earlier this year of KabiVitrum's most profitable product, Crescormon, a growth hormone.

Fermenta has purchased a 9.5 per cent stake, however, in Amgen, the US's generic engineering company, in a deal worth some Skr 86.25m (\$9.76m). It has also signed a letter of intent to buy a further fer-

mentation and fine chemicals plant in Italy.

Negotiations for the takeover of KabiVitrum have been underway for more than four months. A framework for the deal was announced in April under which Fermenta was to have issued new shares to Procordia, providing the Swedish state with a significant minority stake.

The deal began to turn sour, however, when KabiVitrum had to withdraw Crescormon from the international market. It was suggested that a similar US-produced drug could cause a fatal brain disease.

KabiVitrum said the withdrawal of the drug, which provided most of its profits in 1984, could cut 1985 earnings by around 9 per cent or at least Skr 200m, with a loss of up to Skr 250m sales revenue.

Fermenta and KabiVitrum are to seek other forms of business co-operation, however, and it is still possible that merger talks could be resumed later, when the prospects are clearer for KabiVitrum's new generation biosynthetic growth hormone, which is due to be launched

Belgian court ends Smurfs tug of war

BY IVO DAWNEY IN BRUSSELS

THE SMURFS, the blue-skinned heroes of countless marketing campaigns, have been liberated by the Brussels Commercial Court.

For more than six months, they and other comic-book characters owned by Dupuis, the Belgian publisher, have been the subject of a vicious tug of war by rival consortium.

Last autumn, Groupe Bruxelles Lambert, Belgium's second biggest industrial and financial holdings group, and Hachette, the French publisher, looked set to take over more than 80 per cent of Dupuis' shares in a Bfr 1.35m (\$22.8m) "friendly" deal.

But when, in an apparent last-minute change of heart, Dupuis proposed accepting a Bfr 1.05m higher offer from rival French publisher, Editions Mondiales, GBL and Hachette turned to the court. They argued that their offer had been formally accepted and could not be set aside.

The Commerce Tribunal ruled that the shares in Dupuis be frozen until the dispute was resolved. In an interim judgment in January, it looked as if the GBL-Hachette objections would be supported by the court.

However, this week that position was reversed in a ruling freeing Dupuis' hands and unfreezing the shares. But the Dupuis affair, as it has been dubbed in copious news coverage, looks as unending as the cartoon plots on which it centres.

Shortly after the court ruling, GBL warned that it would probably appeal.

Go-ahead for Terex plan

BY MARK MEREDITH IN EDINBURGH

A CREDITORS meeting in Hudson, Ohio, has approved a restructuring plan for Terex, the earthmoving company. Terex filed for protection from its creditor in the US at the time its parent company, IBH Holdings of West Germany, collapsed in November 1983.

Last year, First Boston Bank organised proposals to reorganise the company and rehouse the Terex plant in Ohio with Terex in Scotland.

Heavy demand for Montedison convertible

BY ALAN FRIEDMAN IN MILAN

MONTEDISON, the Italian chemical group, launched a L125m (\$12.7m) seven-year issue of convertible bonds on the Milan bourse yesterday, which was sold out within hours. The bond issue, lead-managed by Mediobanca, is designed to attract small investors for the Italian group. Proceeds of the issue are to be used to help restructure Montedison's debt.

The L125m fixed-term issue, which pays 10 per cent interest, is convertible into shares of Sels, the Montedison energy subsidiary, and also into shares of METTA, the Montedison subsidiary which holds a stake in the Rizzoli publishing group. The bonds were available only in L15m segments, ensuring that small investors would participate.

The successful issue is part of a larger L100m total issue of convertible Montedison bonds. The remaining L175m worth is being sold to Italian and foreign institutional investors; of this L175m some L30m is being placed privately in the Euro market by Goldman Sachs.

The underwriting banks which joined in the Mediobanca-led L125m issue are Banco Commerciale Italiana, Credito Italiano, Banca di Roma, Banca Nazionale del Lavoro, Banca Popolare di Milano and SIFI, the financial arm of Montedison.

International bond service,

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FINANCIAL SERVICES DIVISION PRESIDENT REPLACED

American Express changes track

BY PAUL TAYLOR IN NEW YORK

WALL STREET woke up yesterday to witness the American Express corporate executive revolving doors spinning once more. Mr Sandy Weill, the dynamic president of the financial services group, had announced his resignation, and Mr Lou Gerstner, the man who has rebuilt American Express' core business - its travel-related services unit - had been named to succeed him.

The changes were announced by Mr James D. Robinson, American Express' soft-spoken Atlanta-born chairman and chief executive, and appear to further consolidate his power at the head of the \$13bn-a-year financial services conglomerate.

Wall Street has become accustomed to management change and surprises from American Express, whose "blue box" corporate symbol and advertising slogan "American Express will do nicely, thank-you" has become renowned the world over - mainly through the travel and entertainment card and travellers' cheque operations.

Since Mr Robinson took over in 1977, American Express has had three presidents, not counting Mr Gerstner who will take over the number two job on August 1.

But yesterday's announcement also marked a watershed of another kind. Over the past few years Mr Robinson and American Express have dazzled Wall Street with a



Departing president Sandy Weill (left) with chairman James Robinson

string of major acquisitions beginning in 1981 with the \$630m acquisition of Mr Well's Shearson Loeb Rhoades Wall Street investment group. Since then the group has added Safra's TDR, Investors Diversified Services (IDS) and most recently Lehman Brothers, the blue-chip Wall Street investment bank.

But this massive acquisition binge may indeed have come to an end. A few weeks ago American Express agreed to sell its loss-making Warner/Amex cable television joint venture with Warner Communications, and now the group has announced a major restructuring of its troubled Fireman's Fund subsidiary involving the spinning-off of the insurance company's property and casualty operations.

That Mr Weill's departure should coincide with the Fireman's Fund restructuring is probably not mere coincidence. Mr Robinson dispatched Mr Weill and Mr William J. McCormick to "put out the flames" at Fireman's Fund when the West Coast insurer ran into serious problems in late 1983 - leading its corporate parent to report its first full-year earnings decline for 36 years.

Since then Mr Weill, as chairman of the insurance group, has been attempting to restructure Fireman's Fund's operations and set it back on the rails.

These efforts, including cost reductions and a refocusing of the insurer's business strategy, have been few excuses for not matching up to Wall Street's high expectations of one of the nation's premier diversified financial services groups.

Holzmann warns of declining turnover

BY JONATHAN CARR IN FRANKFURT

PHILIPP HOLZMANN, the West German building concern, expects group construction turnover to drop below DM 7bn (\$2.25bn) this year from DM 8.1bn in 1984 - a fall which would be even sharper but for buoyant business in the U.S.

Earnings will again be under pressure too, after a 1984 result

which saw net profit in the parent company fall to DM 40.3m from DM 49.6m in 1983. An unchanged dividend of DM 10 is being proposed for 1984, however, and DM 22.5m is being added to reserves.

The results for the first five months of this year graphically underline the dilemma in which Holzmann - like other leading German construction companies - finds itself at present.

Holzmann's total construction turnover from January to May was down against the same period of 1984 by 22.4 per cent to DM 2.8bn.

The Bonn cabinet is expected to announce steps next week to help

the deeply depressed building sector, but these are unlikely to work through to affect companies' balance sheets before 1986.

Foreign business, excluding the U.S., is down sharply too - in Holzmann's case by 52 per cent in the first five months. Only in the U.S. is construction activity buoyant,

Renault and GM discuss collaboration

BY PAUL BETTS IN PARIS

RENAULT, the financially troubled French state car group, said yesterday it was in advanced negotiations with General Motors of the U.S. over collaboration at Renault's recently completed engine manufacturing plant in northern Mexico.

The French group has been seeking ways to reduce losses from the plant which has absorbed investments of about \$400m over three years.

The plant, at Gomez Palacio, near the U.S. border, was originally designed to supply engines to American Motors (AMC), the U.S. car group 48 per cent held by Renault.

The original target was for the new plant to produce 1,000 engines a day by the end of this year. But the slump in AMC sales has forced Renault to lower the production figure to around 450 a day.

Renault was at one stage envisaging the outright closure of the plant as part of its overall restructuring.

However, a solution could not emerge involving the sale of engines from the plant to General Motors enabling production to be raised to the original target.

Axel Springer plans 49% equity sale

BY PETER BRUCE IN BONN

WEST GERMANY'S biggest newspaper publisher, the privately-owned Axel Springer group, is to begin selling off 49 per cent of its stock from this Friday, which could raise it up to DM 558m (\$181m) and which, it is hoped, will ensure the group remains intact after the death of the founder, Herr Axel Springer.

The shares, so-called named stock, are being sold at DM 335 each only to approved buyers who will not be able to sell them without Springer's permission. The placement is being handled by the Cartel authorities.

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The group will still be effectively controlled by the existing main shareholders, the Springer family, with 26.1 per cent and another pub-

INTERNATIONAL BONDS

Focus on bulldog bond market

BY ALEXANDER NICOLL IN LONDON

THE market for bulldog bonds, issued by foreign borrowers in the sterling domestic market, stole the limelight yesterday from a lacklustre dollar sector, with a £100m issue by Crédit Foncier de France.

Crédit Foncier is a private-sector concern financing housing, but carries a French state guarantee. It is issued, led by Barings Brothers, is the largest ever placing in the bulldog market and carries the lowest margin yet seen over UK government bond yields.

There are no innovations in its structure, which includes an initial £25m part payment and serial maturities over four years from 2011, giving it an average life of 27½ years.

The terms, to be fixed today including a price of about 90, will give a yield of 75 basis points above that on the 13% per cent gilt due 2004/05. This compares with a margin of 1.3% per cent above the same gilt for the last comparable issue by a French borrower, Electricité de France in May last year. In the secondary market, comparable issues are trading with margins of 80 basis points or a little more.

The narrowing of the margin since last year reflects the growing liquidity of the market, helped by increased demand from the UK institutions which are the main targets of such paper. But the pricing

was still seen as aggressive. Nevertheless, it is meeting a moderately enthusiastic welcome in the market.

The dollar bond market was weighed down by recent new issue volume and U.S. economic uncertainties, which have made investors increasingly selective. Neither of the two new dollar issues yesterday met a very favourable response.

Nippon Telegraph and Telephone, which moved this year from public to private company status, is making its first foray into the market without a government guarantee. Yesterday a \$100m straight Eurobond was launched, and on Friday it is expected to make \$250m issue.

The dollar issue was aggressively priced with a seven-year non-cancellable life, a 10 per cent coupon and a 9% per cent price and total fees of 1%. It was quoted close to them last night. The issue is led by Morgan Guaranty and Nomura International and Dai-Ichi Kangyo International.

NTT is still 100 per cent owned by the Japanese Government, though it plans to sell off up to two-thirds of the company over the next five years. It is to lose its monopoly as a result of recent legislation, but Mr Masahiro Kojima, NTT executive vice-president, said in London this



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May, 1985



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Application has been made to the Council of The Stock Exchange in London for the Stock to be admitted to the Official List.

In accordance with the requirements of the Council of The Stock Exchange in London, £10,000,000 nominal amount of the Stock will be available to the market on the date of publication of this advertisement. The Stock is payable as to £25 per cent. of the nominal amount on acceptance and as to the balance of the issue price by, and for value not later than, 12 noon on 10th December, 1985.

The coupon and issue price will be determined, as provided in the Placing Memorandum, at 3 p.m. today, will be announced later today and published in the Financial Times tomorrow, 27th June, 1985.

Particulars of the Stock will be available from Extel Statistical Services Limited on 27th June, 1985. In the meantime, copies of the Listing Particulars relating to the Stock may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) from the Company Announcements Office of the Stock Exchange (up to, and including, 28th June, 1985) and (up to, and including, 12th July, 1985) from:—

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INTL. COMPANIES and FINANCE

General Instrument stays in the red

By Paul Taylor in New York

GENERAL Instrument, the U.S. electronic components, semiconductor devices and cable television equipment group, reported its second consecutive quarterly loss blaming depressed market conditions for most of its products, especially semiconductors.

The New York-based group posted a net loss of \$3.2m, or 10 cents a share, in its fiscal first quarter ending June 2 compared with net earnings of \$9.25m, or 30 cents a share, in the year-ago period.

The latest quarterly loss, which follows a \$34.9m fiscal fourth-quarter loss partly reflecting a \$16m write-off of the company's investment in United Satellite Communications, the direct broadcast satellite (DBS) television group, came on revenues which fell by 6 per cent to \$218.7m from \$238.1m a year earlier. The company also noted that its order backlog fell to \$32.7m from \$33.5m a year ago.

Commenting on the results Mr Frank Hickley, chairman and chief executive, said they were "disappointing" but "not unexpected."

"Depressed industry-wide market conditions continue to adversely affect our principal business segments, cable TV and semiconductor products, which represent over 80 per cent of our traditional revenue," he said.

"The worldwide slump in the semiconductor industry is the largest negative factor inhibiting our return to profitable operations. All three of our semiconductor divisions, microelectronics, discrete semiconductor and optoelectronics, have suffered from weak order input which followed the industry pattern starting in the last half of fiscal 1985. We are uncertain as to when a significant upturn in orders will occur. Many industry observers believe it will not happen until late in our fiscal year."

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INTL. COMPANIES & FINANCE

Swiss gnomes mount invasion of Germany's banking parlours

BY JONATHAN CARR IN FRANKFURT

WHERE WILL the Swiss gnomes strike next? The question has been bothering a lot of bankers in West Germany since the start of what has been dubbed, with some exaggeration, the "invasion from the south."

Credit Suisse, the smallest of the big three Swiss banks—its balance-sheets in 1984 was SFr 24bn (\$33.2bn)—has made most of the running so far. At the start of this year, it took over the Grundig Bank of Fuerth, Bavaria, and last month it completed the purchase of Effectenbank in Warburg in Frankfurt. But the other big two are not inactive.

Swiss Bank Corporation is planning to set up a fully-fledged Frankfurt subsidiary this year, while Union Bank of Switzerland intends to have its shares, shares and participation certificates listed on the Frankfurt Stock Exchange. The latter move is seen as a prelude to a more active drive into the German banking scene. Yet another "invader"—albeit one doing battle with the Swiss as well as the Germans—is the fast-expanding Bank in Liechtenstein (Bil). Its Frankfurt subsidiary began operations in January.

It may seem odd that all this is happening at a time of worried debate in West Germany over whether Frankfurt can stay in the race as a leading financial centre against the international competition of London, New York and Tokyo. Deutsche Bank, for example, recently moved its non-D-Mark Euromarket business from Frankfurt to London.

But it is precisely the fact that the Germans have seen the challenge and are acting on it which gives the Swiss one big stimulus (among several) to move north. Already this year the Bundesbank, Germany's central bank, has given the green light to the introduction of such financial innovations as zero coupon bonds and variable interest rate instruments—a step it had previously resisted. Since most foreign banks incorporated in Germany have been allowed at long last to lead-manage D-mark Eurobond issues, still more liberalisation moves seem bound to follow.

Credit Suisse has already underlined its particular interest in these new opportunities in Germany with the name it has given to its Frankfurt



acquisition, CSFB-Effectenbank.

Credit Suisse First Boston is an acknowledged leader in the Eurobond business and the Frankfurt operation will give it a handy base on the inside of what stands to be a developing sector of the market.

Apart from the new opportunities arising from the further liberalisation of the German capital market, the Swiss clearly see prospects of growing business with the *Mittelstand*—those medium-sized, often family-owned, companies which form the backbone of German industry. Indeed, many foreign banks in Germany are casting hungry glances at the *Mittelstand* these days, but the Swiss appear notably well-placed to scoop up some of the best morsels. There is a language barrier for the Swiss, and they already have close contacts across the border in southern Germany, where many of the most prosperous small and medium-sized companies are to

becoming bankers on Swiss soil themselves. Moreover, Swiss banking secrecy rules mean the Germans in Switzerland could win customer funds from the Middle East and elsewhere which would not have flowed to them at home.

The question remains, which German bank is ripe for Swiss takeover? There are not many obvious opportunities. One splendid chance would have been Schroeder Muenchmayer Hengst (SMH). But Lloyds Bank quickly snapped up the healthy part of that bank following its near collapse in late 1983, although some of the brightest members of the former SMH staff joined the Bank in Liechtenstein (Frankfurt). Indeed, it was the availability of the ex-SMH staff which proved decisive in founding the BIL's Frankfurt operation.

The following names are constantly mentioned informally as possible acquisition candidates, though in each case the bank concerned has stressed it is not for sale.

• Trinkaus and Burkhardt, based in Dusseldorf with group assets, including foreign subsidiaries, of close to DM 6bn (\$1.9bn). It is more than 90 per cent owned by Midland Bank, which plans to cut its stake by about 25 per cent though not, it says, by more.

• Bankhaus Hermann Lampe, based in Bielefeld on the fringe of the Ruhr industrial area, with group assets of DM 3.4bn and a bevy of good *Mittelstand* customers. The bank is majority owned by Herr Rudolf August Oetker, the food industry magnate, who recently sold his holding in Deutscher Ring Lebensversicherung, the life insurance company, to the Swiss Baloise group.

• Bethmann Bank, based in Frankfurt, with assets of about DM 1bn. The bank, with a prominent family history, is now controlled by a Belgian-Venezuelan bank, the big Bavarian bank.

• Bankhaus Reuschel (Munich) and Deutsche Laenderbank (Frankfurt-Berlin) are both subsidiaries of Dresdner Bank.

Most of the German moves to Switzerland have been within the past five years or so. The German banks saw some of their domestic corporate customers giving part of their business to the Swiss, and decided to preempt further such moves by

be found.

All this, of course, means tougher competition at home for the German banks. But they can hardly complain since they have long been encroaching on Swiss territory.

Opinions differ on whether there ever really was a "gentleman's agreement" between the Swiss and German banks, under which neither side would invade the other's preserve. But if ever there was such an accord, it is now well and truly dead.

About a dozen German banks are now established in Switzerland, including the big three—Deutsche, Dresdner, and Commerzbank—and the trade-union-owned Bank fuer Gemein-

wirtschaft.

The owners and/or management stress of all these banks they are "pearls" which are shining with special lustre these days. But as one Frankfurt banker dryly observed, "every pearl has its price."

All of these securities having been sold, this announcement appears as a matter of record only.

Not a New Issue / June, 1985

10,000,000 Shares

Phibro-Salomon Inc

Common Stock
(\$1 par value)

Salomon Brothers Inc

Lazard Frères & Co.

ABD Securities Corporation The First Boston Corporation Bear, Steams & Co.

Alex. Brown & Sons Incorporated

Deutsche Bank Capital Corporation

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette Incorporated

Drexel Burnham Lambert Incorporated

Goldman, Sachs & Co.

Hambrecht & Quist Incorporated

E. F. Hutton & Company Inc.

Kidder, Peabody & Co. Incorporated

Merrill Lynch Capital Markets

Montgomery Securities

Morgan Stanley & Co. Incorporated

PaineWebber Incorporated

L. F. Rothschild, Unterberg, Towbin

Prudential-Bache Securities

Robertson, Colman & Stephens

Smith Barney, Harris Upham & Co. Incorporated

UBS Securities Inc.

Shearson Lehman Brothers Inc.

Dean Witter Reynolds Inc.

The Nikko Securities Co. International, Inc.

Swiss Bank Corporation International Securities Inc.

Yamaichi International (America), Inc.

Wertheim & Co., Inc.

Daiwa Securities America Inc.

Nomura Securities International, Inc.

This announcement appears as a matter of record only

ECU 60,000,000

SUMITOMO CORPORATION

(Sumitomo Shoji Kabushiki Kaisha)

(Incorporated with limited liability under the Commercial Code of Japan)

9 1/4 per cent. Notes due 1993

Issue price 100%

DAIWA EUROPE LIMITED

GENERALE BANK

ALGEMENE BANK NEDERLAND N.V.

BANQUE NATIONALE DE PARIS

KREDIETBANK INTERNATIONAL GROUP

BANQUE PARIBAS CAPITAL MARKETS

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BANQUE BRUXELLES LAMBERT S.A.

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BANCA DEL GOTTARDO

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J. HENRY SCHRODER WAGG & CO. LIMITED

SUMITOMO TRUST INTERNATIONAL LIMITED

UNION BANK OF SWITZERLAND (SECURITIES) LIMITED

S.G. WARBURG & CO. LTD.

Amro International Limited

Banque du Benelux S.A. (Benelux Bank N.V.)

Banque Indosuez

Caisse des Dépôts et Consignations

County Bank Limited

Credit Industriel et Commercial

Enskilda Securities Skandinaviska Enskilda Limited

Hambros Bank Limited

Mitsubishi Finance International Limited

Nippon European Bank S.A.

Robobank Nederland

Svenska Handelsbanken Group

Bank Mees & Hope N.V.

Banque Continentale du Luxembourg

Banque de Luxembourg S.A.

Banque de l'Union Européenne

Commerzbank Aktiengesellschaft

Credit Communal de Belgique S.A.

Crédit Lyonnais

Girozentrale und Bank der Österreichischen Sparkassen AG

Hill Samuel & Co. Limited

Nederlandse Credietbank N.V.

Norddeutsche Landesbank Girozentrale

Sparebanken Oslo Akershus

Vereins- und Westbank Aktiengesellschaft

Westdeutsche Landesbank Girozentrale

Bank of Tokyo International Limited

Banque Générale du Luxembourg S.A.

Banque de l'Union Européenne

IBJ International Limited

Nippon Credit International (HK) Ltd

Orion Royal Bank Limited

Sumitomo Finance International

Westdeutsche Landesbank Girozentrale

This announcement appears as a matter of record only.

Private Placement

May 1985

TÜRKİYE

SINAİ KALKINMA

BANKASI A.S.

(Industrial Development Bank of Turkey)

Japanese Yen Bonds-Series A (1985)

Yen 7,000,000,000

Guaranteed by

The

Republic of Turkey

Arranged by

The Nikko Securities Co., Ltd.

The Industrial Bank of Japan, Limited

UK COMPANY NEWS

Anthony Moreton on Burton's bid for Collier
End of a long courtship

FOR Mr Ralph Halpern yesterday was a case of third time lucky. Twice previously the chairman of the Burton Group had courted Collier, the menswear chain, only to be rebuffed.

He had been unlucky in April, 1983, when United Drapery Stores was trying to obtain Collier, then known as John Collier, as a protective measure when it was the subject of a takeover bid from Hanson Trust. He was similarly out of luck a few months later when Mr David Hall launched a successful management buyout for Collier.

Burton did not give up. "We have courted Collier for a long time," Mr Michael Wood, the group's finance director, said yesterday, "and we are delighted that they have accepted our terms."

Although he put a brave face on the deal the decision to sell to Burton must be a big disappointment to Mr Hall, Collier's managing director. Only six months ago he was talking about vigorously opposing any bid.

The reason he had agreed to swallow his words lies in the institutions which funded the management buy-out that Mr Hall led. The initial prospectus was clearly over-optimistic and the Burton bid offered them an exit at a reasonable price.

For Burton the bid is in line with its strategy of recent years, exemplified by the massive £475m takeover approach to Debenhams at the start of this month.

Two-thirds of its customers are under the age of 30, according to Mr Wood, and the group identified with rising buying power is the 25-to-45-year-old young executive.

This segment of the market was first brilliantly exploited by Hepworth and is always associated with Mr George Davies and the Next chain. Next was originally pointed at the slightly younger woman but since been extended to Next for Men.

Other groups have climbed on this bandwagon—UDS itself with Visuals, Austin Reed with Options, and Burton with Principles.

What Burton lacked among its outlets—Dorothy Perkins, Evans,

Principles, Top Shop, Peter Robinson—was a specialist stores chain selling men's clothes aimed at the affluent over-30s. The Collier chain is intended to fill this bill in the same way that Debenhams is seen as giving the group a larger share of the over-30s market.

The pity about the Burton Collier takeover from the point of view of Mr Hall is that the reorganisation of Collier was beginning to produce tangible results. "We suffered a lot of frustration when we were in UDS," he said, "because we were under pressure to concentrate formal wear, a declining sector of the market."

"Having gained our freedom we repositioned Collier in an expanding part of the market by modernising stores and introducing the sort of clothes, especially casual wear, that men want. It hardly seems likely Burton

will let Collier among the 30-year-olds and offered them greater choice in the middle market."

"The takeover from Burton is acceptable now because this is exactly the area the group wants to boost."

"It will also give our staff greater career prospects. They have been unsettled by talk in the newspapers about a potential take-over. We are not worried. The Burton bid, there is no other serious approach."

With the acquisition of Collier's 200 shops (the company had intended to close eight, which Burton will probably agree to), Burton will have 1,800 shops in the High Street occupying 2.7m sq ft.

Despite this strongly entrenched position it will account for no more than 6 per cent of the turnover by value in the High Street.

Initial soundings appear to indicate that the Department of Trade and Industry will not refer the deal, especially as no single supplier accounts for more than 5 per cent of Burton's goods. There is therefore little risk of either the buyer or the supplier being squeezed by the deal.

This way, small shops can keep up with changes in fashion more easily by buying shorter runs of individual designs and colours of clothes, so changing the representations much more frequently than departmental stores such as House of Fraser or

Mr Ralph Halpern

will develop the two name simultaneously in the same area.

Retail strategy today is to complementally buying outlets and attempt to attract specific buyers—newspaper, under 25s to 45s—in specific shops of chains of shops.

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UK COMPANY NEWS

Share price fall wipes £165m off market value

Racal warning of profit downturn

Racal Electronics' market value tumbled from just over £165m yesterday as Sir Ernest Harrison, the group chairman, warned of a profits downturn for the first half of the current year.

The warning accompanied Racal's statement for the year to March 31 1985 showing that the group had just bettered the £123.2m profit forecast made when it acquired Chubb & Son, and was slightly off most City estimates of £125m.

Excluding Chubb, the underlying growth rate was below 4 per cent with pre-tax profits rising from £119.25m to £123.6m.

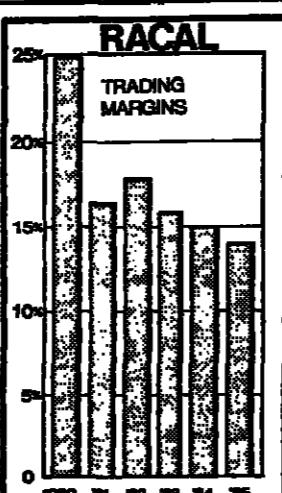
However, after adding in a net £8.6m pre-tax contribution from Chubb, the group showed an 11 per cent improvement to £132.3m, after a surge in interest charge from £6.5m to £11.34m.

Yesterday's share price fall of 36p to 166p is the third major fall this year. In January a warning of a lacklustre performance for the second half of 1984-85 triggered two falls in less than three days that left Racal's shares 25p lower at 160p.

Sir Ernest's latest warning centres around three areas: planned increased costs associated with cellular radio expansion; higher interest charges; and a slow start to the



Sir Ernest Harrison, chairman of Racal Electronics



order intake of U.S. operations.

Cellular radio is to be built up

more quickly and peak costs will

be incurred in the first half.

It is hoped that cellular radio

will reach the break-even point

in the final quarter.

Over 7,000 subscribers are

already connected and by the end

of 1985-86 the total is expected

to be 20,000. Racal will be pro-

ducing equipment in the UK next

month.

Racal also announced yesterday

a further £40m order for its

tactical radio equipment through

its Racal-Tactical subsidiary.

This is the largest single order

received by any Racal company

for complete equipment and will

See Lex

Royal becomes favourite for Lloyd's Life

By David Goodhart

Royal Insurance, Britain's largest composite insurance group, announced yesterday that it is on the short list of six potential buyers for Lloyd's Life.

Lloyd's of London revealed in February that it was putting Lloyd's Life up for sale, expecting to raise about £100m. At the same time it announced the plan to draw up a short list of acceptable prospective buyers and to select the highest bidder.

There was strong market speculation before Royal Insurance's statement that it was the favourite to buy Life. Royal's share price fell 10p yesterday to 65p.

If Royal Insurance were to buy Life it would almost certainly be a cash deal. Royal yesterday denied speculation of a vendor placing of 15m shares to acquire Life.

Royal spent out last week that it had no plans for a rights issue and yesterday added: "That denial extends to vendor placings and eurodollar issues."

It is thought to be the only British bidder on the list.

Morgan Grenfell, merchant bank adviser to Life, originally sent out details of the company and its financial position to potential buyers but there was a relatively low response from the UK. The last valuation of Life at the end of last year was £46m.

Share sale funds Bradstock deal

By STEPHEN WAGSTYL

THE DIRECTORS of insurance broker Bradstock Group are bringing their company to the stock market in order to finance a management buy-out.

In an unusual deal, Mr Robin Gibson, the managing director, and fellow board members earlier this month bought the group from Mr David Bradstock, chairman and managing director of his partners, funding the purchase with the help of personal bank loans.

Now they are floating 21.7 per cent of the equity on the stock market. Merchant bank Kleinwort Benson is seeking a listing for the company by an offer for 2.6m shares at 170p, the indicated annual yield of 4.6 per cent.

Mr Bradstock who is to remain on the group's executive chairman, said that after the management buy-out the company would stay under the control of the management team which had been responsible for its development for the past 10 years.

The application lists for the offer will close on July 2, and dealings are expected to begin on July 3. The broker is Kowe and Pitman.

• **Comment**

Bradstock Group offers stock market investors a rare chance to back management buy-out at its inception. The company has been accounted for them there is a strong professional indemnity scheme.

The reinsurance company handles all classes of reinsurance broking, with some 60 per cent of income from aviation, to market seems very clear. The

company has a strong reputation in the insurance market as a steady and reliable performer; unlike some smaller broking companies it is a generalist rather than a specialist—preferring to spread its business and its risks across a range of markets and clients. However, there is a question over whether the group could fall victim to the jitters which have crept into the stock market in the last few days—at 13.7 times prospective earnings the company is priced close to the average for other insurance brokers, leaving little margin for error should investors' appetite for new issues suddenly

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Polypipe comes to USM with £12m value

By Lucy Kellaway

Polypipe, a manufacturer and supplier of plastic plumbing systems, is joining the USM with a market value of £12m.

County Bank is placing 2.9m shares at 96p each, representing 23.9 per cent of the enlarged share capital. The placing will raise £90m. For existing shareholders, the price is £1.7m for the company after expenses. This money will be used initially to reduce bank overdrafts, which stood at £1.6m at the end of May, and to increase working capital.

Five years ago Polypipe started producing a small number of plastic plumbing products from a factory at Doncaster. Since then both turnover and profits have increased rapidly to just over £1m in 1984—on sales of £8.5m. The company has enlarged its product range and its customer base.

Polypipe now has about 15 per cent of the above-ground plastic plumbing market, and about a 30 per cent share in the North. It is currently stepping up its sales efforts in the South and in Scotland, which now account for less than 10 per cent of sales, and to this end has recently opened a factory at Sittingbourne.

The key to Polypipe's rapid growth has been to undercut drastically the prices of its competitors. Although its larger rivals have responded by reducing their own prices, Polypipe claims that it can retain its competitive advantage because of its tight control of costs.

Earlier this year Polypipe moved into the underground plastic drainage market, which is about the same size as the market for above-ground systems. The move should help the company sell its products to building merchants who require both above and below ground systems.

For the current year to June 1985, Polypipe is forecasting a 23 per cent increase in pre-tax profits to £1.3m on a turnover 35 per cent up to £11.6m. Based upon this forecast, the shares at the placing price are on a p/e of 12.4 after an estimated 35 per cent tax charge.

The yield is 4.2 per cent on a projected dividend of 2.9p. Dealings are expected to start on July 1.

Yearlings up

The interest rate for this week's issue of local authority bonds is 12 per cent up 1/16 of a percentage point from last week, and compares with 10.1 per cent a year ago. The bonds are issued at par and are redeemable on July 2 1986.

A full list of issues will be published in tomorrow's edition.

UK COMPANY NEWS

Hargreaves doubles to £7m despite coal strike

WITH THE contribution from energy, transport and shipping activities more than doubled, Hargreaves Group, West Yorkshire-based industrial holding company, has ended pre-tax profits to a record £7.7m for the year to end-March 1985, against £3.52m previously.

The directors say that strategic reshaping of the group has enabled it to take advantage of an unusually high level of activity in fuel oil trading and to withstand the inroads made by the miners' strike.

They add that the group has now successfully moved above its profit plateau, and that the new financial year has started well in the first six weeks.

For 1984-85 the bulk of profits were earned in the second half, and the directors are recommending a higher 2.5p (2.25p) final, to lift the total dividend for the year which will see further reshaping of the group. At 110p the shares yield 5.8 per cent and stand on a p/e of 11.2.

Group turnover surged by £20.3m to £397.75m, with sales and profits divided as to energy,

transport and shipping £350.66m (£150.14m) and £6.35m and almost jerked to a stop by the strike, the CECB and industrial construction materials £23.27m (£22.77m) and £70.000 (£1.11m). Commercial vehicle distribution £23.63m (£21.77m) and £9.000 (£1.64m) and there were minor increases in the regions that were still working while in the European market the group remained active thanks to its Belgian subsidiary.

Elsewhere commercial vehicles swung into the black after some dramatic surgery though construction was hampered by a lack of spending on roads and the sharp decline at Pozzani, which supplies groups to the steel industry.

Though the full picture of solid fuel swings and oil fuel roundabouts is not clear, the exceptional profits probably balanced the exceptional setbacks. So the £6.3m from energy remains a firm base line for growth this year which will see further reshaping of the group. At 110p the shares yield 5.8 per cent and stand on a p/e of 11.2.

Comment

Viewing doubled profits from Hargreaves, it is hard to believe that there was a long and bitter miners' strike. But the group was lucky to the extent that it had expanded its fuel oil division in December '83 with the purchase of Grovers and had completed an extensive reorganisation before the strike really took hold. So while UK solid

Halma nears £4m as margins improve

AN IMPROVEMENT in trading margins for 1984-85 pushed Halma up to near the £4m mark pre-tax, and the dividend is to be lifted 30 per cent.

The outcome for the period to March 30 showed a rise in net profits from £3.05m to £3.89m, or 27.2 per cent, on turnover 19 per cent up on £24.95m (£20.96m).

With trading profits ahead by £880,000 at £3.95m, this represented a 1 point improvement in margins to 15.8 per cent. The directors have declared a final dividend of 20p net per share, up from 16.75p for a total of 1.884p against 1.578p.

The directors state that the group was able to generate a very strong cash flow.

After capital expenditure more than doubled to £24.95m and substantial loan repayment, net cash balances at the year end amounted to £2.3m.

Halma, which is involved in safety, security and environmental control, paid no tax at 51.49p against 51.29p.

The directors also recommend a scrip issue on a one-for-three basis.

Comment

Halma has again produced profit above eve optimistic forecasts. Progress in the UK is coming from the leaders, illustrating the range of the group's activities—Apollo Fire Detectors, supplying the sophisticated end of its market with high-tech sensors which have a low false alarm rate; Power Equipment, in the expanding market of supplying silencing covers for business machine tools; Standard Machinery, profiting from a surprising upsurge in demand for machinery for the shoemaking industry; and Wilkinson and Simpson, which counts itself among the world leaders in making reagents for water analysis.

The only blot on the landscape is a mere smudge at the last, being Aquilonics, set up in the U.S. last year, a market ultra-violet water sterilisation equipment, which turned in a not-unexpected initial loss. In the past five months there have been another five acquisitions fitting in with the existing range of activities, and more are likely. Their contribution combined with further organic growth could provide profits of £5.5m which, at 10.5 per cent tax charge and at 24.95m, produces a projected p/e ratio of 18—high for the sector but mean in the circumstances.

They say, however, that there is clear evidence now of a substantial shortage of funds, particularly in the Third World, for projects requiring power generation.

In the belief that it is essential for the group to diversify its product and market base an acquisition policy is being pursued.

Traditionally, the second axis

—the group's principal activities in the design, manufacture and sale of thermal generating sets and welding equipment—also has interests in trade printing by litho and silk screen processes.

Sales were at a reduced level, reflecting the policy of accepting only profitable business with secure terms of payment, but profits at the pre-tax level reached £409,000, compared with previous losses of £1.6m.

Earnings amounted to 1.33p (losses of 1.422p), and the dividend is being lifted from 1p to 1.1p net per 20p share.

The directors do not expect trading conditions to be any

Lower profits hit CPS shares

WITH PRE-TAX profits falling to meet expectations, the share price of CPS Computer Group fell by 15p on the day to 48p.

On turnover up by 50 per cent from £15.8m to £23.9m, pre-tax profits fell by 36 per cent to £602,000 (£948,000). An unchanged interim of 0.5p is declared, £1.12 per share a total dividend of 1.65p.

At one time, following its arrival on the USM in March last year, the shares touched 205p.

Mr Geoffrey Sewell, the chairman, says that turnover for the period to March 31 1985 was in line with internal budgets but profits were below expectations as a result of losses in its CPS (Data Systems) and Lamer subsidiaries.

The strong U.S. dollar adversely affected the results for

range in the States and, the chairman says, could contribute to profits in the second half.

Trade profit for the half year fell by 50.4m to £7.2m, and the pre-tax figure was struck at £127,000 for the comparable period the year before. It also reflects the revised basis of allocating certain acquisition items which has deferred £104,000 of profit to the second half.

Tax took £150,000 (£63,000) and dividends £74,000 (£17,000). Earnings per 20p share were halved at 1.5p.

Petbow recovers to £400,000

WITH ALL of its major operations, subsidiaries and divisions contributing profits during the second six months Petbow Holdings moved back into the black for the full year to March 31, 1985.

Sales were at a reduced level, reflecting the policy of accepting only profitable business with secure terms of payment, but profits at the pre-tax level reached £409,000, compared with previous losses of £1.6m.

The figures were after redundancy costs of £18.8m (£255,000) and a special provision last year of £500,000.

Market conditions were difficult, especially in export areas

easier in the current year but they expect to expand divisional activities by both continuing to improve and widen existing product ranges and aggressive marketing.

They say, however, that there is clear evidence now of a substantial shortage of funds, particularly in the Third World, for projects requiring power generation.

In the belief that it is essential for the group to diversify its product and market base an acquisition policy is being pursued.

Traditionally, the second axis

East Rand Gold and Uranium Company Limited

(Incorporated in the Republic of South Africa)

Extracts from the review by the Chairman Mr. E. P. Gush

Financial and operating results

The company performed well during the year by increasing the throughput and hence gold production of both the Ergo and Simmerger Division plants. This production improvement led to a higher dividend of 65 cents.

Gold output for the year improved to 6,935 kilograms which, together with a higher average gold price of R18.256 per kilogram, resulted in turnover reaching the record level of R161.7 million. The cost of sales increased to R85.3 million, mainly because of the increased throughput, major repairs to the acid plant and environmental requirements. Taxation also rose, in spite of these increases, after-tax profit was 1.2 per cent higher at R74.2 million.

Capital expenditure increased to R60.9 million. Loans and new equity financed R15.3 million of this, leaving R45.6 million to be appropriated from current earnings. The dividend absorbed R27.1 million and retained earnings increased to R2.4 million.

New developments
Construction and commissioning of the carbon-in-leach (CIL) plant progressed satisfactorily during the year. The designed throughput of 66 000 tons per day was reached in April 1985 and it is estimated that the planned recovery will be obtained by July 1985.

The first phase of the tailings dam extension was completed on schedule in December 1984 and is now operating satisfactorily. This new dam will prevent the original dam from being diluted and contaminated by the CIL plant's tailings. The 38 km tailings pipeline from the Simmerger Division to the new tailings dam was completed during the year. This solved the environmental problem of disposal of the substantial quantity of effluent from the Simmerger Division plant, which is situated in the heart of a major urban and industrial area.

The CIL plant at Ergo is the largest of its kind in the world and the tailings disposal pipeline is the country's longest solids transportation pipeline. I take this opportunity to commend the engineers and metallurgists who developed and applied the technology which has enabled Ergo to expand the scope of its business and to remain at the forefront of the reclamation industry.

The design of the one million tons per month (tpm) CIL plant at the Daggafontein Division is now well advanced. Construction began in January 1985 and the rate of progress will depend on the company's ability to finance the programme from current earnings. It is now forecast that the commissioning of the first 500 000 tpm stream will commence early in 1987—somewhat later than first expected. The second stream will follow as soon as possible, probably some time in 1988. As a result of this deferral, the revised estimated capital cost of this CIL plant is R154 million.

Markets
Uranium: the short-to-medium-term outlook has been affected by the recent introduction of a new enrichment contract by the US Department of Energy. This will have the effect of postponing demand for enrichment feed and hence for natural uranium. During the past year, further pressure was brought to bear on negotiated prices in our long-term contracts. The decline in the value of the rand, however, has more than compensated for the small reduction in dollar prices. Gold: there is little in the current environment to suggest that the trends of the past few years have changed. The economic and monetary factors underlying the dollar's performance appear to be still in place. There will undoubtedly be another surplus of gold in 1985 to be taken up by investors. It appears that investment demand for gold, and hence the currency markets, will again determine gold's price performance in the

year ahead. One must conclude that the short-to-medium-term outlook for gold in the eyes of the investment community remains largely unchanged and thus no major change in the gold price in rand terms in the year ahead is expected.

Management
Management and staff representatives, serving on the Joint Consultative Councils, continued to meet regularly throughout the year to discuss and resolve problems. In addition, regular meetings between management and shop stewards were initiated after the company recognised the National Union of Mineworkers of staff in the collective-bargaining process for the negotiation of wages and certain other conditions.

Staff training was a matter of great importance during the year as a fully-trained team had to be prepared for the commissioning of the CIL plant. Fifteen employees completed their apprenticeships with the company during the year and they were able to fill the company's vacancies for artisans. More than half of the successful apprentices are blacks who received their training at the Isidingo Technical College, built in nearby Daveyton by the Anglo American and De Beers Chairman's Fund. Ergo has donated about R5 million to this Fund over the past six years, and it is pleasing to see our employees and the employees of others benefiting from the work of the Chairman's Fund.

Future of the company
This relative importance of the sources of Ergo's gold production is expected to change markedly over the next few years as traditional sources decline and new lower-grade sources come on stream.

In the 1985/86 financial year, the tonnage of slimes treated through the Ergo Division flotation plant is expected to be similar to that of the year under review. Assay results indicate, however, that the grade of the material to be treated is likely to be lower, resulting in a decline in gold production from this source.

The commissioning of the CIL plant will also result in gold output from the carbon columns being reduced to about one-third of the quantity produced in the year under review. The CIL plant, on an 800 000 tpm basis, is expected to boost gold production by about 2,000 kilograms. Although this increased output will raise Ergo's total production, the profitability of this source is lower than that of the flotation plant.

The head-grade of the sand reclaimed at the Simmerger Division is likely to drop by about 15 per cent but it will remain at that

level for a number of years. Efforts are being made, however, to maintain gold production from the Simmerger Division by reclaiming more ore from the Main and other reefs (Shallow Reefs) within the Simmer and Jack and Simmer Extensions lease areas.

Forecast capital expenditure for the current financial year at the Ergo Division is R7.0 million, chiefly for the completion of the CIL plant. For the Simmerger Division, forecast capital expenditure is R2.0 million. The greater part of the capital expenditure budget has been earmarked for the Daggafontein Division CIL plant. It is expected that about R41.0 million will be spent on this project. This capital expenditure forecast is based on the assumption that the average gold price for the year will be R20 000 per kilogram.

ergo
London Office: 40 Holborn Viaduct EC1P 1AJ.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the Ordinary shares of Goodhead Print Group plc ("the Company") in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing. A proportion of the shares being placed is available to the public through the market.

GOODHEAD PRINT GROUP plc



(Incorporated in Great Britain under the Companies Acts 1948 to 1981—No. 1794199)

Placing by
Capel-Cure Myers

of 2,422,350 Ordinary shares of 20p each at 88p per share
payable in full on application

SHARE CAPITAL

Authorised

Issued and now
being issued fully
paid

£2,500,000

Ordinary shares of 25p each

£1,850,000

The Group is one of the largest independent web-offset printers in the United Kingdom of free, paid for and subscription newspapers, house journals and magazines. The addition of higher quality colour printing now complements this traditional base, whilst free newspaper publishing and paper merchandising have further broadened the scope of activity.

Particulars relating to the Company are available in the Exetel Unlisted Securities Market Service and copies of such particulars may be obtained during normal business hours on any weekday (excluding Saturdays) up to and including 8th July, 1985 from:

CAPEL-CURE MYERS,
Bath House,
Holborn Viaduct, London EC1A 2EU
26th June, 1985

A copy of this prospectus, which comprises listing particulars with regard to Bradstock Group PLC (the "Company") required by The Stock Exchange (Listing) Regulations 1984 has been delivered to the Registrar of Companies for registration in accordance with those Regulations.

Application has been made to the Council of The Stock Exchange for the whole of the issued ordinary share capital of the Company to be admitted to the Official List, and the listing particulars have been approved by the Council. The Directors of the Company, whose names appear in this prospectus, are the persons responsible for the information contained in this prospectus. To the best of the knowledge and belief of the Directors (who have taken all reasonable care to ensure that such is the case) the information contained in this prospectus is in accordance with the facts and does not omit anything likely to affect the import of such information. The Directors accept responsibility accordingly.

BRADSTOCK GROUP PLC

(Registered in England - no. 644583)

OFFER FOR SALE

BY

KLEINWORT, BENSON LIMITED

OF 2,606,234 ORDINARY SHARES OF 5p EACH
AT A PRICE OF 170p PER SHARE, PAYABLE IN FULL ON APPLICATION

Applications must be received not later than 10 a.m. on 2nd July 1985 and the application list will close as soon thereafter as Kleinwort, Benson Limited may determine.
The procedure for application (including an application form) is set out at the end of this prospectus.

DIRECTORS AND ADVISERS		SUMMARY OF INFORMATION					SHARE CAPITAL	
Directors	Joint Solicitors to the Company						AUTHORISED	ISSUED AND FULLY PAID
David Fizherbert Bradstock (Chairman)	Norton, Rose, Botterill & Roche						£760,000	£598,593.80
Robin Edward Graeme Gibson (Managing Director)	Kempson House						IN ORDINARY SHARES OF 5p EACH	
Peter William John Cresswell	Camomile Street						£598,593.80	
Noel Ronald Hayden	London EC3A 7AN						The Ordinary Shares now offered for sale rank in full for all dividends and other distributions hereafter declared, made or paid.	
Edmund Brian McGrath	Ashurst Morris Crisp & Co.							
Cyril Payne	Broadgate House							
Oliver David Plunkett all of	7 Eldon Street							
5b Wardrobe Place	London EC2M 7HD							
London EC4V 5ED	Solicitors to the Offer							
Secretary	Herbert Smith & Co.							
Registered Office	Watling House							
Rodney Jeffreys F.C.A.	35-37 Cannon Street							
5b Wardrobe Place	London EC4M 8SD							
London EC4V 5ED	Stockbrokers							
Auditors and Joint Reporting Accountants	Rowe & Pitman							
Macnam Mason Chartered Accountants	1 Finsbury Avenue							
58 Houndsditch	London EC2M 2PA							
London EC3A 7EU	Principal Bankers							
Joint Reporting Accountants	C. Heare & Co.							
Price Waterhouse	37 Fleet Street							
Chartered Accountants	London EC4P 4DQ							
Southwark Towers	Registrar, Receiving							
32 London Bridge Street	Banker and Transfer Office							
London SE1 9SY	Lloyds Bank Plc							
Issuing House	Registers Department							
Kleinwort, Benson Limited	Goring-by-Sea							
20 Fenchurch Street	West Sussex BN12 6DA							
INDEBTEDNESS								
At the close of business on 31st May 1985, the Company and its subsidiaries had outstanding secured bank loans repayable in one to five years of £1,250,000 and contingent liabilities of £225,000 in the form of unsecured counter- indemnities and guarantees to banks.								
Save as aforesaid and apart from intra-Group borrowings, the Company and its subsidiaries had at that date no loan capital outstanding or created but unissued, term loans (whether guaranteed, unguaranteed, secured or unsecured) or other borrowings and indebtedness in the nature of borrowing including bank overdrafts, hire-purchase commitments, mortgages, charges, contingent liabilities or guarantees.								
DESCRIPTION OF THE GROUP								
INTRODUCTION								
The Company is a holding company for a group of insurance broking and reinsurance broking companies carrying on business principally in the United Kingdom and the United States of America. The Group has been engaged in direct insurance broking since 1959 and expanded its activities to include reinsurance broking in 1963.								
The Group comprises two distinct insurance broking businesses:								
— direct insurance broking conducted mainly through Bradstock Blunt & Thompson; and								
— reinsurance broking conducted mainly through Bradstock Blunt & Crawley.								
Each business operates in its particular market under its own executive management with the Board providing overall direction, supported by centralised management and administrative services. The Group's accounting systems are computerised and are located at Southend. In addition, each of the two broking businesses has a computer system tailored to handle its specific needs.								
Each of the two broking businesses earns brokerage by placing business on behalf of clients with insurers or reinsurers; neither business is involved in underwriting risks.								
The majority of the Group's income is received in the form of brokerage (which represents a percentage of the premium charged for the insurance or reinsurance of the risk) from the insurers and reinsurers with whom it places business.								
In the Spring of 1984, as described under "Management and Employees" below, the present Managing Director, Robin Gibson, and a number of key executives, commenced discussions regarding the acquisition of a controlling interest in the Group from its founder David Bradstock and members of his family. This acquisition was completed in June 1985. David Bradstock continues as Chairman of the Group.								
DIRECT INSURANCE BROKING - BRADSTOCK BLUNT & THOMPSON								
BBC's business consists of dealing with the general insurance needs of a wide variety of clients, primarily industrial and professional in character, with nearly all parties being known Company and the Council of Lloyd's may exercise their commercial companies and professional firms. Its clients to each other directly or by reputation. London is a major responsibility under Lloyd's Act 1982, the Company has David Bradstock, 61, is the Chairman of the Group and has undertaken to notify the Council of Lloyd's of all changes in worked in the insurance industry since 1948. He was a								
REINSURANCE BROKING - BRADSTOCK BLUNT & CRAWLEY								
BBC was formed in 1963 and now undertakes all classes of reinsurance broking. Its clients comprise direct insurance companies, reinsurance companies and underwriting syndicates at Lloyd's. In 1984 BBC and its subsidiaries acted for over 250 clients.								
The reinsurance market is both international and sections 10 to 12 of Lloyd's Act 1982. In order that the								
needs of a wide variety of clients, primarily industrial and professional in character, with nearly all parties being known Company and the Council of Lloyd's may exercise their								
commercial companies and professional firms. Its clients to each other directly or by reputation. London is a major responsibility under Lloyd's Act 1982, the Company has David Bradstock, 61, is the Chairman of the Group and has undertaken to notify the Council of Lloyd's of all changes in worked in the insurance industry since 1948. He was a								
REGULATORY BACKGROUND								
All the insurance broking companies in the Group are enrolled under the Insurance Brokers (Registration) Act 1977 and are governed by the regulations issued under that Act. In addition, BBC and BBT as Lloyd's brokers are subject to the additional requirements of Lloyd's. Bradstock Inc. is registered with the New York State Insurance Department and is subject to local regulations.								
As Lloyd's brokers, BBC and BBT are subject to <i>inter alia</i> , sections 10 to 12 of Lloyd's Act 1982. In order that the								
needs of a wide variety of clients, primarily industrial and professional in character, with nearly all parties being known Company and the Council of Lloyd's may exercise their								
commercial companies and professional firms. Its clients to each other directly or by reputation. London is a major responsibility under Lloyd's Act 1982, the Company has David Bradstock, 61, is the Chairman of the Group and has undertaken to notify the Council of Lloyd's of all changes in worked in the insurance industry since 1948. He was a								
REASONS FOR THE OFFER								
The reasons for the Offer are as follows:								
1. To provide the Group with a more stable and secure financial base.								
2. To provide the Group with a more stable and secure financial base.								
3. To provide the Group with a more stable and secure financial base.								
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19. To provide the Group with a more stable and secure financial base.								

founder of the Group and, from 1967 up to the time of the management buyout, he and members of his family had a controlling interest in the Company. Robin Gibson, 43, is Managing Director of the Group and Managing Director of BBC. He joined Willis, Faber & Dumas Limited as an aviation broker in 1968 and has worked in the insurance industry since then, joining the Group in 1972. He has been responsible for the development of BBC's interests in the United States and is also a major producer of reinsurance business, particularly aviation.

Peter Cresswell, 41, joined the Group in 1975 after a period of employment with the Institute of London Underwriters and subsequently Bland Payne Limited, where he became a director responsible for marine broking within its reinsurance business. He became a Director of BBC in 1976. He is currently responsible for the production of non-marine and marine reinsurance business and is Chairman of Bradstock Branch.

Noel Hayden, 63, Group Finance Director, has worked in the insurance industry for 50 years and joined the Group in 1972 as Company Secretary. He is responsible for the supervision of all Group financial and administrative matters. The Group chief accountant, Peter Ballard, and the Group accountant, Richard Bax (who are responsible for the day to day financial control of the subsidiaries in the Group) and the Company Secretary, Rodney Jeffreys, (who is responsible for all Group administrative matters) report directly to him.

Eddie McGrath, 47, is the Managing Director of BBT. He joined the Group in 1974, after working for Commercial Union Assurance Company plc for 15 years. He was Managing Director of BBT in that year. He is responsible for all aspects of the Group's direct broking operations.

Cyril Payne, FCII, 53, is Chairman of BBT. He joined the Group as a Director of BBT in 1965 having worked for Royal Insurance plc for 15 years. He was Managing Director of BBT from 1968 to 1980, when he became joint Chairman with David Bradstock. He is responsible for a number of the largest clients of BBT as well as its general administration.

David Plunkett, 44, is Chairman of BBC. After working for ten years as a broker with Willis, Faber & Dumas Limited he joined the Group in 1970 and was appointed a Director of BBC in 1976. He was Managing Director of BBC from 1976 to 1983. His main role now is as a producer of all classes of business with particular emphasis on the development of new business.

SENIOR MANAGEMENT

Name	Prime Responsibility	Age	Joined the Group
Peter Ballard	Group Chief Accountant	47	1971
Richard Bax FCIA	Group Accountant	35	1970
Guy Becher	Director of BBC	44	1967
Billy Bennington ACII	Director of BBC/ND	31	1980
Peter Cresswell	Director of BBC	41	1975
John Gibson	Director of BBC	43	1980
Edmund Bradford ACII	Director of BBT	43	1972
Nick Bryce-Smith FIA	Director of BBT	43	1970
Jim Butler FIA	Director of BBC/TL&P	47	1973
David Cresswell ACII	Director of BBC/ND	38	1978
Gerald Cocks	Managing Director of BBC/ND	45	1975
John Coles	Director of BBC/ND	45	1978
David Dens FCII	Director of BBC/ND	45	1978
Mike Dens FCII	Managing Director of Bradstock Branch	30	1983
David Egan	Director of BBC/TL&P	42	1972
David Full ACII	Director of BBC	47	1982
David Hanington	Administration Director of BBC	46	1983
Robin Gibson	Company Secretary	43	1972
Dave May	Director of BBC	45	1975
Michael Morland	Director of BBC	44	1972
Eddie Plunkett	Director of BBC	46	1963
Ged Smith FIA	Managing Director of BBC/TL&P	51	1967
Frank Tait	Director of BBC	46	1981
David Stratton	Director of BBC	42	1984

All the directors of the insurance broking companies of the Group are registered insurance brokers or, in the case of three recently appointed directors, have applied for registration under the Insurance Brokers (Registration) Act 1977.

FINANCIAL AND BUSINESS CONTROLS

The Group pays particular attention to its financial and business controls. Management accounts are prepared monthly and brokerage and expenses are monitored closely against budgets. The quality of the Group's financial controls is reflected in its consistently low level of bad debts. BBC has a security committee which regularly reviews the financial standing of insurance and reinsurance companies with which it places clients' business. Its computer system prevents the issue of cover notes on behalf of companies which have not been approved by the security committee.

Neither BBC nor BBT place more than 7½ per cent of the Group's business with any one insurance carrier and no client of BBC or BBT accounts for more than 7½ per cent of the Group's total brokerage commission.

The Group currently places both dollar and sterling surplus cash on deposit in those respective currencies for appropriate periods. The Group closely monitors its dollar brokerage and takes appropriate action to protect itself against currency fluctuations.

FINANCIAL INFORMATION

Trading Results

Extracts from the consolidated profit and loss accounts for the five years ended 30th September 1984 and six months ended 31st March 1985 as shown in the Joint Accountants' Report are set out below:

	Year ended 30th September						Six months ended 31st March					
	1980 £'000	1981 £'000	1982 £'000	1983 £'000	1984 £'000	1985 £'000	1980 £'000	1981 £'000	1982 £'000	1983 £'000	1984 £'000	1985 £'000
Brokingage and Fee Income												
Direct insurance broking	1,495	1,697	1,958	2,248	2,752	1,958	1,389	1,640	2,030	2,346	2,752	1,958
Rewinsurance broking	1,389	1,640	1,940	2,030	2,346	1,958	1,389	1,640	2,030	2,346	2,752	1,958
Operating expenses	2,652	3,327	3,988	4,594	5,582	3,426	(2,730)	(2,965)	(3,510)	(3,774)	(4,962)	(2,613)
Net investment income	122	355	478	405	600	1,012	912	114	125	128	161	68
Share of net of associated companies	9	(3)	(5)	69	12	68	(264)	(83)	(125)	(230)	(230)	(83)
Exceptional items*	(264)	83	125	(230)	(230)	(83)						
Profit before taxation	226	838	845	1,094	1,821	1,412	(183)	(426)	(494)	(584)	(507)	(388)
Taxation												
Profit after taxation	45	410	361	480	914	714	(15)	(39)	(43)	(16)	(36)	(53)
Earnings per share	0.3p	3.7p	3.2p	4.0p	7.8p	5.8p						

* The exceptional items relate to the cost of a bonus to two directors, office relocation costs and the like. They have been calculated by dividing the profit on ordinary activities and the taxation and minority interests by the weighted average number of shares in issue during each period for the capitalisation issue in April 1982 and the capitalisation issues and consolidation in June 1985.

The majority of the Group's income is brokerage (which represents a percentage of the premium charged for the insurance and reinsurance of a risk) from the insurers and reinsurers with whom it places business. The brokers' clients pay the agreed premium to the broker who deducts brokerage before passing the balance to the insurer or reinsurer.

BBT has grown, despite difficult market conditions, by increasing business both from existing clients and through gaining new accounts. BBC's increased brokerage and profits over the last five years reflect its success in generating and placing business for existing and new clients; in particular, the expansion of its activities in the United States since 1981 has contributed to recent growth.

Most of BBC's income is receivable in US dollars and BBC's results have benefited over the period from the increasing strength of the dollar. In 1984 some 85 per cent of the Group's reinsurance brokerage income, amounting to some 43 per cent of total brokerage income, was received in US dollars with the balance in sterling. The Group's direct brokerage is receivable in sterling and accounted for some 50 per cent of total brokerage income in 1984.

The growth in the Group's business has generated increased funds for investment and net investment income has increased accordingly over the period.

The charge for taxation reflects United Kingdom corporation tax, adjusted for disallowable expenditure, and, where appropriate, United States taxation at rates ruling during the period.

NET TANGIBLE ASSETS

The Group's net tangible assets attributable to shareholders as at 31st March 1985 as shown in the Joint Accountants' Report amounted to £2,625,000, equivalent to 22.8p per Ordinary Share based on the number of Ordinary Shares in issue at that date after adjusting for the two capitalisation issues and consolidation in June 1985.

PROFIT AND DIVIDEND FORECAST

On the basis of the audited accounts for the six months ended 31st March 1985, the unaudited management accounts for April 1985 and the assumptions set out in 'Profit Forecast; Bases, Assumptions and Letters' below, the Directors forecast that, in the absence of unforeseen circumstances, the profit before taxation of the Group for the year ending 30th September 1985 will be not less than £2.6 million.

The majority of the Group's US dollar income for the current year has been sold forward thereby minimising the potential effect of currency fluctuations on the forecast earnings for the period.

In the absence of unforeseen circumstances, the Directors of the Company intend to recommend the payment of a final dividend of 3.5p in respect of the year ending 30th September 1985, which will be payable in April 1986.

If the Company's Ordinary Shares had been listed throughout the current year, the Directors would have expected to recommend total dividends for the year of £3.25p (7.5p with associated tax credit) payable as to 1.75p as an interim dividend in October 1985 and as to 3.5p as a final dividend in April 1986. The Directors expect that, in future years, interim and final dividends will continue to be payable in October and April respectively.

The Directors do not intend to pay an interim dividend in respect of that year.

JOINT ACCOUNTANTS' REPORT

The following is a copy of a joint report received from Macnair Mason, the auditors and joint reporting accountants, and Price Waterhouse, joint reporting accountants.

Macnair Mason
58 Houndsditch
London EC3A 7EZ
The Directors
Bradstock Group PLC
and
The Directors
Kleinwort, Benson Limited

Price Waterhouse
Southwark Towers
32 London Bridge Street
London SE1 8SY

25th June 1985

(1) Earnings per share

Earnings per share have been calculated by dividing the profit on ordinary activities after taxation and minority interests by the weighted average number of shares in issue during each of the periods, adjusted for the capitalisation issue on 2nd April 1982 and the capitalisation issue and consolidation in June 1985.

3. Statements of source and application of funds

Six months ended 30th September 31st March

Year ended 30th September 31st March

1980 £'000 1981 £'000 1982 £'000 1983 £'000 1984 £'000 1985 £'000

Sources of funds

Profit before taxation

Adjustment for items not involving the movement of funds

Share of (profit)/loss of associated companies

Depreciation

Surplus on sale of fixed assets

Fixed assets written off

Other movements

123 57 115 52 36 25

348 933 960 1,116 1,847 1,437

Funds from other sources

Proceeds from disposals of fixed assets

24 62 41 35 103 59

373 85 1,001 1,151 1,850 1,486

Applications of funds

Purchase of fixed assets

Net (increase)/decrease in investment in associated companies

Taxation paid

(increase)/decrease in investments

Cost of acquisition of minority interests in subsidiary and associated companies

— (601) (579) — —

(688) (609) (1,053) (656) (773) (68)

(315) 186 (51) 493 1,177 1,408

Increase/(decrease) in net working capital

Debtors

Creditors

Cash at bank

Bank overdraft

251 532 221 457 2,060 2,651

(329) (1,836) 433 (2,692) (3,0

(6) Share capital							
The movement in share capital from 1st October 1979 to 25th June 1985 has been as follows:							
Share capital on 1st October 1979 and on 30th September 1980 and 1981	£1,000						
Capitalisation issue on 2nd April 1982	15						
Issue of shares on acquisition of minority interest on 26th July 1982	3						
Share capital on 30th September 1982, 1983, 1984 and on 31st March 1985	18						
Subsequent to 31st March 1985 the share capital of the Company has been increased due to the following capitalisation and acquisition issues:							
Share capital as at 31st March 1985	£1,000						
Capitalisation issue of 4 shares for every 1 share held	19						
Issue of shares and acquisition of minority interest	77						
Capitalisation issue of 5 shares for every 1 share held	500						
Share capital at the date of this Report	600						
(9) Share premium account							
The movement in the share premium account during the period from 1st October 1979 to 25th June 1985 has been as follows:							
Share premium at 1st October 1979 and on 30th September 1980 and 1981	180						
Capitalisation issue on 2nd April 1982	165						
Share premium at 30th September 1982, 1983, 1984 and as at 31st March 1985	165						
Subsequent to 31st March 1985, the share premium account has been utilised as set out below:							
Share premium as at 31st March 1985	165						
Capitalisation issue of 4 shares for every 1 share held	77						
Capitalisation issue of 5 shares for every 1 share held	500						
Share capital at the date of this Report	600						

On 15th June 1985, 34,975 Ordinary Shares of 1p were issued requiring a share premium of £53,234.	Six months ended 31st						
	Year ended 30th September March	1980	1981	1982	1983	1984	1985
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
(10) Retained profits							
Opening retained profits	538	621	453	284	705	1,732	
Profit and loss account for the year	23	351	318	454	978	703	
Goodwill written off on acquisitions of minority interests in subsidiary and associated companies	—	(465)	(382)	(24)	—	—	
Goodwill written off on acquisition of insurance business	—	—	(15)	—	—	—	
Other movements	—	(5)	(23)	—	4	—	
Increases/(decreases) in subsidiary not forming part of the continuing business	55	(49)	(68)	(18)	43	—	
Closing retained profits	621	453	284	705	1,732	2,441	

The results for the above periods of Chamille Lodge Stud Limited, a 100 per cent. subsidiary, which was disposed of on 25th June 1985, have been eliminated from the profit and loss account and taken directly into reserves. The profit attributable to the holding company amounted to £120,000 as at 31st March 1985. Subsequent to 31st March 1985, the Company has received dividends from subsidiary companies totalling £1,490,000 and capitalised £412,000 of its reserves.

(11) Contingent liabilities

The Group has given guarantees and counter-indeemnities in respect of the underwriting membership of Lloyd's on behalf of employees (including one ex-employee) amounting to £223,000 at 31st March 1985. In no case does the contingent liability under any one guarantee or indemnity exceed £37,500.

Yours faithfully,

Macnair Mason

Chartered Accountants

Price Waterhouse

Chartered Accountants

GENERAL INFORMATION

1. Audited Accounts

The financial information contained in the Joint Accountants' Report does not amount to full accounts as defined by section 11(5) of the Companies Act 1981. Full Group accounts for the financial years from 1st October 1979 to 30th September 1984, have been delivered to the Registrar of Companies and Macnair Mason, Chartered Accountants, have made reports on them under section 14 of the Companies Act 1967. Each report was an unqualified report within the meaning of section 43 of the Companies Act 1980.

2. Share Capital

The Company was incorporated in England under the Companies Act 1948 on 15th December 1959 (registration number 544563) as a private company under the name Block Holdings Limited with an authorised and fully paid share capital of £100 divided into 100 shares of £1 each. On 21st June 1985 the Company was re-registered under the Companies Act 1980 as a public limited company and its name was changed to Bradstock Group Public Limited Company.

At 25th June 1982, the authorised share capital of the Company was £20,000 divided into 2,000,000 ordinary shares of 1p each, of which 1,573,380 were issued fully paid. Changes to the authorised and issued share capital of the Company since that date were as follows—

(a) On 26th July 1982 345,320 ordinary shares of 1p each were allotted and issued, credited as fully paid, in exchange for 11,761 ordinary shares of 1p each and 11,761 deferred shares of £1 each in BBC.

(b) On 19th June 1985, the authorised share capital of the Company was increased to £750,000 by the creation of 73,000,000 new ordinary shares of 1p each.

(c) 6,764,800 ordinary shares of 1p each were allotted (credited as fully paid) by way of capitalisation of the sum of £76,748 standing to the credit of the share premium account of the Company, pro rata to the holders of ordinary shares of 1p each in existence immediately prior to the passing of the resolution to capitalise such sum.

(d) 11,985 ordinary shares of 1p each were allotted and issued (credited as fully paid) to D. M. Stratton in exchange for his 49 per cent. shareholding in Bradstock & Stratton Limited.

(e) 16,890 ordinary shares of 1p each were allotted and issued (credited as fully paid) to M. H. Morland in exchange for his 16.3 per cent. shareholding in Bradstock Inc.

(f) 34,975 ordinary shares of 1p each were allotted and issued to M. H. Morland for cash at an aggregate subscription price of £36,595.

(g) The Directors were, in accordance with section 14 of the Companies Act 1980, authorised generally to exercise the powers of the Company to allot relevant securities (as defined in that section) up to the amount of the authorised but unissued share capital of the Company, such authority expiring on 18th June 1990.

(h) The Directors were empowered, pursuant to section 18 of the Companies Act 1980, to allot for cash consideration equity securities (as defined in section 17 of that Act) pursuant to the authority referred to in sub-paragraph (v) above as if section 17(1) of that Act did not apply to the allotment; this power expires on the date of the Company's Annual General Meeting to be held in 1986 and is limited to—

(aa) allotments in connection with rights issues; and (bb) the allotment (otherwise than pursuant to (aa) above) of a maximum of 5 per cent. of the nominal amount of the authorised share capital of the Company as increased under sub-paragraph (b)(i) above, being £31,500; and

(vii) the adoption of the Executive Share Option Scheme of the Company was ratified and then the Scheme was amended.

(c) On 24th June 1985, 5 of the existing issued and unissued ordinary shares of 1p each of the authorised capital of the Company was consolidated into one Ordinary Share of 5p.

(i) 5,993,230 Ordinary Shares were allotted (credited as fully paid) by way of capitalisation of the sum of £58,254 standing to the credit of the share premium account and £11,137.50 standing to the credit of reserves of the Company, pro rata to the holders of Ordinary Shares in the capital of the Company in existence immediately prior to the passing of the resolution to capitalise such sum.

Save as disclosed above and in paragraphs 4 and 9 below and save for intra-Group issues, within the three years preceding the date of this prospectus—

(i) there has been no alteration in the issued share capital of the Company or of any of its subsidiaries;

(ii) no share capital of the Company or of any of its subsidiaries is under option or has been issued conditionally or unconditionally to be put under option nor has been issued or is proposed to be issued fully or partly paid either for cash or for a consideration other than cash; and

(iii) no commissions, brokerage or other special terms have within the same three year period been granted by the Company or any of its subsidiaries in connection with the issue or sale of any share or loan capital.

3. Subsidiaries and Associated Company

Details of the Company's principal subsidiaries (all of which are wholly owned) and of its associated company are given below—

NAME	DATE AND COUNTRY OF INCORPORATION	ISSUED AND PAID UP CAPITAL	REGISTERED OFFICE	PRINCIPAL ACTIVITY
Subsidiaries				
Bradstock Blunt & Crowley Limited	Dec 1959 England	£11,918	5b Wardrobe Place, London EC4V 5ED	Intermediate Holding and Management Company
Bradstock Blunt & Thompson Limited	May 1971 England	£10,000	5b Wardrobe Place, London EC4V 5ED	Direct Insurance Broking
Bradstock Blunt & Crowley Limited	Apr 1983 England	£144,000	5b Wardrobe Place, London EC4V 5ED	Réassurance Broking
Bradstock Blunt & Thompson (L & P) Limited	Apr 1983 England	£110,000	5b Wardrobe Place, London EC4V 5ED	Direct Insurance Broking

(iv) A director may be appointed by the board to the office of Managing Director and/or any other office or place of profit under the Company (except that of Auditor) for such period, on such terms and at such remuneration as the board may determine.

(v) No director or managing director is disqualified by his office from dealing with the Company nor is any contract or arrangement entered into on behalf of the Company which such director is in any way interested. liability to be imposed may apply to any director so contracting or being so interested as to account to the Company for any profit realised thereby, but the nature of his interest must be declared by the director at a meeting of the board.

(vi) Save as provided below, a director may not vote in respect of any contract or arrangement whatever in which he has any material interest otherwise than by virtue of his position as a director or as a shareholder in or through the Company. A director will not be counted in the quorum of a meeting in relation to any resolution on which he is not entitled to vote.

(vii) A director is in the absence of some other material interest than indicated below entitled to vote (and will be counted in the quorum) in respect of any resolution concerning any of the following matters, namely:

(a) the giving of any security or indemnity to him in respect of any debt or obligations incurred by him at the request of or for the benefit of the Company or any of its subsidiaries;

(b) the giving of any guarantee or security to a third party in respect of a debt or obligation of the Company or any of its subsidiaries for which he himself has assumed responsibility in whole or in part under a guarantee or indemnity or by the giving of security;

(c) any proposal concerning an offer of shares or debentures or other securities of or by the Company or any of its subsidiaries for subscription or purchase in which he is or to be interested as a participant in the underwriting or sub-underwriting thereof;

(d) any proposal concerning any other company in which he is or may be a director, managing director and/or a member of the shareholders or otherwise connected with him within the meaning of section 54 of the Companies Act 1980 if he is not the holder of or beneficially interested in 1 per cent. or more of any class of the equity share capital of such company (or of any third company through which his interest is derived) or of the voting rights available to members of the relevant company;

(e) any proposal concerning the adoption, modification or operation of a superannuation fund or retirement, death or disability benefits scheme under which he may benefit and which has been approved by or is subject to and conditional on approval by the Board of Inland Revenue for taxation purposes;

(f) any proposal concerning the adoption, modification or operation of an employee share scheme (within the meaning of section 570 of the Companies Act 1980) under which he may benefit and which has been approved by or is subject to and conditional on approval by the Board of Inland Revenue for taxation purposes;

(g) any proposal concerning the adoption, modification or operation of an employee share scheme (within the meaning of section 570 of the Companies Act 1980) under which he may benefit and which has been approved by or is subject to and conditional on approval by the Board of Inland Revenue for taxation purposes;

(h) any proposal concerning the adoption, modification or operation of an employee share scheme (within the meaning of section 570 of the Companies Act 1980) under which he may benefit and which has been approved by or is subject to and conditional on approval by the Board of Inland Revenue for taxation purposes;

(i) any proposal concerning the adoption, modification or operation of an employee share scheme (within the meaning of section 570 of the Companies Act 1980) under which he may benefit and which has been approved by or is subject to and conditional on approval by the Board of Inland Revenue for taxation purposes;

(j) any proposal concerning the adoption, modification or operation of an employee share scheme (within the meaning of section 570 of the Companies Act 1980) under which he may benefit and which has been approved by or is subject to and conditional on approval by the Board of Inland Revenue for taxation purposes;

(k) any proposal concerning the adoption, modification or operation of an employee share scheme (within the meaning of section 570 of the Companies Act 1980) under which he may benefit and which has been approved by or is subject to and conditional on approval by the Board of Inland Revenue for taxation purposes;

(l) any proposal concerning the adoption, modification or operation of an employee share scheme (within the meaning of section 570 of the Companies Act 1980) under which he may benefit and which has been approved by or is subject to and conditional on approval by the Board of Inland Revenue for taxation purposes;

(m) any proposal concerning the adoption, modification or operation of an employee share scheme (within the meaning of section 570 of the Companies Act 1980) under which he may benefit and which has been approved by or is subject to and conditional on approval by the Board of Inland Revenue for taxation purposes;

(n) any proposal concerning the adoption, modification or operation of an employee share scheme (within the meaning of section 570 of the Companies Act 1980) under which he may benefit and which has been approved by or is subject to and conditional on approval by the Board of Inland Revenue for taxation purposes;

(o) any proposal concerning the adoption, modification or operation of an employee share scheme (within the meaning of section 570 of the Companies Act 1980) under which he may benefit and which has been approved by or is subject to and conditional on approval by the Board of

(c) the joint Accountants' Report of Macrae Mason and Price Waterhouse and a statement setting out the adjustments made by them in arriving at the figures shown in the Report and giving the reasons therefor;

(e) the joint Letter from Macrae Mason and Price Waterhouse relating to the joint forecast for the year ending 30th September 1985;

(f) the letter from Kleinwort Benson relating to the profit forecast for the year ending 30th September 1985;

(g) the material contracts referred to in paragraph 10 above; and

(h) the service contracts referred to in paragraph 7(A) above.

Dated 26th June 1985

TERMS AND CONDITIONS FOR APPLICATION

(a) Acceptance of applications will be conditional upon (i) the admission of the Ordinary Shares to the Official List of The Stock Exchange and (ii) the admission of the Shares to the listing of The Stock Exchange, in each case not later than 16th July 1985 (and at any time thereafter your remittance may be presented for payment in which case it will be kept by Lloyds Bank Pic in a separate bank account). If these conditions are not satisfied, your application will be returned (without interest) by crossed cheque in favour of the applicants (through the post at the risk of the applicant). Kleinwort Benson reserves the right to reject or scale down any application including in respect of multiple or suspected multiple applications.

(b) Save where the context otherwise requires, terms defined in the listing particulars relating to the Company dated 26th June 1985 ("the Prospectus") bear the same meaning when used herein or in application of the Offer for Sale that the provisions relating to the remittance of the offer for Sale Agreement referred to in paragraph 6(A) under "General Information" of the Prospectus are not implemented.

(c) By completing and delivering an application form, you (as the applicant(s)):

- (i) offer to purchase the number of Ordinary Shares specified in your application form (or such smaller number for which the application is accepted) on the terms of and subject to the conditions of the Prospectus and subject to the Memorandum and Articles of Association of the Company;
- (ii) authorise Lloyds Bank Pic to send a remittance advice letter of acceptance for each number of Ordinary Shares for which your application is accepted and/or a cheque for any money remittable to you (or to your address (or that of the first-named person) set out in your application form and to procure that your name (and the names of any other joint applicants) is placed on the Register of Members of the Company in respect of such Ordinary Shares, the entitlement to which has not been effectively renounced;
- (iii) agree that in consideration of Kleinwort Benson's agreeing to consider applications upon the terms and subject to the conditions set out in the Prospectus, your application may not be received until after 16th July 1985 and that the period of time for any collateral contract between you and Kleinwort Benson which will become binding upon despatch by post to or, if delivered by hand, receipt by Lloyds Bank Pic of your application;
- (iv) agree that completion and delivery of an application form shall constitute a warranty that your remittance will be honoured on first presentation and further accept and letters of acceptance and any monies remittable to you may be retained by Lloyds Bank Pic pending clearance of your remittance;
- (v) agree that all applications, acceptances of applications and contracts resulting therefrom under the Offer for Sale shall be governed by and construed in accordance with the laws of England;
- (vi) warrant that, if you sign an application form on behalf of somebody else, you have due authority to do so;
- (vii) confirm that, in making your application, you are not relying on any information or representation in relation to the Company other than such as may be contained in the Prospectus and accordingly agree that no person responsible for the Prospectus or any part of it shall have any liability for any such other information or statement;
- (viii) declare that you are not nationals of, nor resident in, the United States of America, or any territory or possession thereof, or Canada, and are not acquiring the Ordinary Shares for the benefit of such a person, nor with a view to the offer, sale or delivery of the Ordinary Shares to such a person.

(e) Acceptance of applications will be effected by announcement of the basis of allocation to The Stock Exchange.

(f) No person receiving a copy of the Prospectus, or an application form, in any territory other than the United Kingdom may treat the same as constituting an invitation or offer to him, nor should it in any event use such form unless, in the relevant territory, such an invitation or offer could lawfully be made to him or such form could lawfully be used without contravention of any registration or other legal requirements. Any person outside the United Kingdom wishing to make an application hereunder must satisfy himself as to full observance of the laws of any relevant territory in connection therewith, including obtaining any necessary governmental or other consents, clearances or other approvals, and paying any issue, transfer or other taxes due in such territory.

(g) Prospective purchasers who are, or subsequently become, connected with a Lloyds managing agent, should note that the acquisition of any shares in the Company might bring them within the terms of sections 10 to 12 of Lloyds Act, 1982.

PROCEDURE FOR APPLICATION

Application must be made on the application form provided. 1. Insert in Box 1 (in figures) the number of Ordinary Shares for which you are applying. Application must be for a minimum of 200 Ordinary Shares and in one of the following multiples:

- for not more than 2,000 shares, in a multiple of 100 shares;
- for more than 2,000 shares, but not more than 10,000 shares, in a multiple of 500 shares;
- for more than 10,000 shares, but not more than 20,000 shares, in a multiple of 1,000 shares;
- for more than 20,000 shares, but not more than 50,000 shares, in a multiple of 5,000 shares;
- for more than 50,000 shares, in a multiple of 10,000 shares.

2. Put in Box 2 (in figures) the amount payable.

The amount is 170p per Ordinary Share multiplied by the number of shares inserted in Box 1.

3. Sign and date the application form in Box 3.

The application form may be signed by someone else on your behalf (and/or on behalf of any joint applicant(s)) if duly authorised to do so, but the power(s) of attorney must be enclosed for inspection. A corporation should sign under the hand of a duly authorised official whose representative capacity must be stated.

4. Put your full name and address in BLOCK CAPITALS in Box 4.

5. Sign and date the application form in Box 5.

The application form must be signed by the hand of a duly authorised official whose representative capacity must be stated.

6. Box 6 must be signed by or on behalf of each joint applicant (other than the first applicant who should complete Box 4 and sign in Box 3). If anyone is signing on behalf of any joint applicant(s), the power(s) of attorney must be enclosed.

7. Sign and date the application form in Box 7.

8. You must sign a single separate cheque or bankers' draft to your completed application form. Your cheque or bankers' draft must be made payable to "Lloyds Bank Pic" for the amount payable on application and should be crossed "Not Negotiable".

No receipt will be issued for this payment, which must be solely for this application.

9. Your cheque or bankers' draft must be drawn in sterling on an account at a branch (which must be in the United Kingdom, the Channel Islands or the Isle of Man) of a bank which is either a member of the London or Scottish Clearing Houses or which has arranged for its cheques and bankers' drafts to be presented for payment through the clearing houses provided for the time being by the London and Scottish Clearing Banks and must bear the appropriate sorting code number in the top right-hand corner.

An application may be accompanied by a cheque drawn by someone other than the applicant(s), but any monies to be returned will be sent by crossed cheque in favour of the person(s) named in Boxes 4 and 5.

* No application can be considered unless it fulfils these conditions.

10. You must send the completed application form by post, or deliver it by hand, to Lloyds Bank Pic, Head Office, Issue Section, PO Box 1000, 100 Finsbury Avenue, EC2M 2PA, Gt Britain so as to be received not later than 10 am on 2nd July 1985.

If you post your Application Form, you should use first class post and allow at least two days for delivery.

BASIS OF ACCEPTANCE AND DEALING ARRANGEMENTS

Applications must be received by 10 am on 2nd July 1985 and the application list will close as soon thereafter as Kleinwort Benson may determine. The basis upon which applications have been accepted will be announced as soon as possible after the application list closes. It is expected that letters of acceptance will be posted to successful applicants not later than 9th July 1985 and that dealings in the Ordinary Shares will commence on 10th July 1985.

Arrangements have been made for registration by the Company of all the Ordinary Shares now offered for sale, free of stamp duty and registration fees in the names of purchasers or persons in whose favour letters of acceptance are duly renounced provided that, in cases of remittance, letters of acceptance (duly completed in accordance with the instructions contained therein) are lodged for registration with Lloyds Bank Pic by 3 pm on 10th July 1985. Share certificates will be despatched on or about 16th September 1985.

Up to a total of 260,023 Ordinary Shares will in the first instance be made available to meet applications from employees of the Group.

Copies of the Prospectus and Application Form can be obtained from—

Kleinwort Benson Limited, 20 Fenchurch Street, London EC3P 3DB; Bowes & Pisan, 1 Finsbury Avenue, London EC2M 2PA, and from the following branches of Lloyds Bank Pic:

Nirmingham	Glasgow	Manchester
125 Colmore Row	12 Bothwell Street	53 King Street
Bristol	Leeds	Newcastle upon Tyne
55 Corn Street	87 Park Row	9/7 Collingwood Street
Cardiff	London	Nottingham
27 High Street	72 Lombard Street	Old Market Square
Edinburgh		Reading
113/15 George Street		24 Broad Street

Bradstock Group PLC

(Registered in England - no: 644563)

Offer for Sale by Kleinwort Benson of 2,606,234 Ordinary Shares of 5p each at a price of 170p per share, payable in full on application

Application Form

I/We offer to acquire from Kleinwort Benson

Ordinary Shares

in Bradstock Group PLC (or any smaller number of shares in respect of which this application may be accepted) at 170p per share on the terms and conditions set out in the prospectus dated 26th June 1985

and I/we attach a cheque or bankers' draft for the full amount payable of

£

Dated	Signature
1985	
PLEASE USE BLOCK CAPITALS	
Mr Mrs Messrs title	Forename(s) (in full)
Surname	
Address (in full)	
Postcode	

→ Pin here your cheque/bankers' draft for the amount in Box 2

FILL in this section only when there is more than one applicant. The first or sole applicant should complete Box 4 and sign in Box 5.

Insert below only the names and addresses of the other joint applicants, each of whose signature is required in Box 6.

PLEASE USE BLOCK CAPITALS

Mr Mrs Messrs title	Forename(s) (in full)	Mr Mrs Messrs title	Forename(s) (in full)
Surname		Surname	
Address (in full)		Address (in full)	
Postcode		Postcode	

Signature	Signature	Signature
-----------	-----------	-----------

FOR OFFICIAL USE ONLY	
1. Acceptance No.	
2. Stamp/Stamp	
3. Amount received	
4. Amount payable	£
5. Amount remitted	£
6. Cheque Number	

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Granville & Co. Limited

Member of The National Association of Security Dealers and Investment Managers

8 Lovat Lane London EC3R 8DT Telephone 01-621 1212

Over-the-Counter Market

High/Low	Company	Price	Change	Gross Yield	P/E
125 125	Ass. Brit. Ind. Ord.	125	- 3	10.0	7.7
161 128	Ass. Brit. Ind. CULS	140	- 10.0	7.1	8.2
77 48	Airframing Group	45	- 6.0	12.8	10.0
42 28	Alstom	37	- 2.0	10.8	12.0
156 108	Barden Hill	155	- 4.0	2.8	20.8
62 42	Bry Technologies	60	- 2.0	8.3	8.5
201 101	CCF Holdings	105	- 1.0	10.0	8.8
152 103	CCF Tech. Corp. Pref.	105	- 1.0	14.5	12.0
128 10	Carborundum Ord.	128	- 4.0	5.3	9.8
82 62	Carborundum 7.5pc P.	100	- 10.0	12.0	12.0
338 182	Carborundum 7.5pc P.	48	- 1.0	14.4	7.1
270 170	Frank Horsfall P. Ord.	270	- 5.0	10.8	14.2
222 170	Frank Horsfall P. Ord.	170	- 5.0	10.8	14.2
62 32	George Blair	62	- 2.0	4.1	8.3
50 20	Ind. Precision Castings	20	- 2.0	12.5	6.5
211 101	Ind. Precision Castings	177	- 3	12.5	12.0
124 101	Jackson Group	110	- 5.0	7.0	12.0
225 213	James Burrough	234	- 15.0	6.4	7.4
93 83	James Burrough	90	- 12.0	14.0	7.4
77 71	James Burrough	70	- 5.0	5.3	7.5
225 100	James Burrough	222	- 15.0	8.2	8.5
100 92	Lingraphone	105	- 15.0	16.3	25.6
62 50	Lingraphone Holdings	618	- 50	20.5	25.6
120 31	Robert Jenkins	67	- 5.0	7.5	8.5
80 28	Scruton's	33	- 1	—	—
82 61	Torday & Carlisle	75	- 4.0	6.7	12.0
44 24	Torday Holdings	35	- 4.0	12.5	12.0
30 17	Unisock Holdings	30	- 1.0	12.5	12.0
104 81	Walter Alexander	101	- 2	7.4	7.6
247 216	W. S. Yates	225	- 17.4	7.7	6.4

Prices and details of services now available on Prestel, page 4816



Brown Shipley

Extracts from the annual statement by Lord Farnham, chairman of Brown Shipley Holdings p.l.c., for the year ended 31st March 1985.

Group Result

The profits of both our banking and insurance broking groups were materially higher than in previous years and your Board regards these results as together forming a good basis for further growth in our Anniversary year.

We are pleased to have been able to record increased earnings per share for the year in which you subscribed a substantial amount of new capital. Your Board recommends a final dividend of 5.75p per share which would increase the year's total from 8.5p to 9.25p per share.

Banking

The banking result is encouraging. The greater emphasis on fee and commission earning business is making its mark and our Corporate Finance division had a notably successful year. The Investment division has moved into separate premises in Eldon Street, E.C.2 and a strong marketing effort has greatly improved public awareness of our Unit Trusts.

In the traditional areas we were particularly active in trade finance, the Channel Island companies performed well and the Treasury division continued the profitable development of its customer-based dealing and advisory services. Medens Trust again substantially increased its contribution to our profit.

Insurance

Profit growth in the insurance group was well spread and a number of factors have combined to produce this continued improvement. School fees insurance business, both here and in the United States, has maintained its progress; growth of the United Kingdom economy has helped our domestic customers and this, combined with the sharp increase in rates of premium, has improved the general broking result here. Overseas business placed at Lloyd's has been profitable, with currency movements favouring this predominantly dollar-based activity.

Despite adverse currency movements, the continued growth of our general broking business in South Africa again contributed an important part of the insurance result.

The Future

In our Anniversary year the prospects both for banking and for insurance are encouraging. We look forward to closer collaboration when the headquarters of both parts of the Group are combined in Founders Court and we expect to complete our celebrations with further growth in the year ahead.

Year ended 31st March	1985 £000	1984 £000
Net disclosed profit of the group after taxation	3,429	2,637
Earnings per share	24.8p	21.2p
Dividends per share	9.25p	8.18p
Dividend cover	2.68	2.59
Shareholders' funds	46,758	35,725

A copy of the annual report and accounts, which includes an illustrated section on the activities of the Group, may be obtained from the Secretary

Brown Shipley Holdings p.l.c.
Founders Court,
Lothbury, London EC2R 7HE

Record U.S. growth helps LIT to £4.3m

ALL OPERATING divisions of the London Investment Trust performed profitably during the year to March 31 1985, with the U.S. futures broking operations producing another year of record growth.

The pre-tax result of this investment holding company more than doubled from £2.04m to £4.28m, on turnover ahead by £11.2m, to £26.2m.

As indicated at the interim stage, the directors are recommending an increased final dividend of 7.72p (7.45p), up 3.5% from the total for the year to 1.16p (1.04p), and completing a six-year period of dividend growth. Stated net earnings per 5p share emerged at 2.85p (1.74p).

The group possesses a strong and liquid balance sheet, with net tangible assets of almost £17m. Borrowings are minimal and the directors say, and are confident that the group will be able to extend the scope of its activities by acquisitions in the current year.

Shatkin Trading Company, the group's principal U.S. subsidiary which operates as a clearing and banking arm of the main futures exchanges in Chicago, has continued to progress.

E. Bailey Commodities, the group's U.S. futures broking subsidiary, produced a small profit for the year. The directors say this is encouraging, given last year's and the losses incurred during the first half. Management changes have taken place here, and its business emphasis altered. It has recently changed its name to Bailey Shatkin. Centrespurs, which provides financial consultancy services predominantly to UK corporate

MINING NEWS

Ashton's £52m lease-back

Ashton Mining has completed a £100m (£51.7m) leveraged lease deal involving the sale of its 38 per cent stake in the Argyle diamond mine plant to National Australia Bank and a seven-year lease-back.

Ashton, owned 46.3 per cent by Malaysian Mining Corporation, said that the deal will significantly reduce the cost of funding.

It is lending £100m to National Australia from a U.S.\$175m (£136m) project finance facility provided solely to Ashton by a 14 bank syndicate lead-managed by Chase Manhattan Bank in New York.

Ashton's finance director Mr Jorgen Elstoft said Ashton has drawn nearly all the U.S.\$150m principle tranche but has not used a \$25m standby facility and does not expect to.

The statement said Ashton believes this is the first time that

BASE LENDING RATES

A.R.N. Bank	12.1%	Hill Samuel	12.1%
Allied Irish Bank	12.1%	C. Hoare & Co.	12.1%
American Express Bk	12.1%	Hongkong & Shanghai	12.1%
Henry Ansbacher	12.1%	Johnson Matthey Bkrs	12.1%
Amro Bank	12.1%	Knockover & Co. Ltd.	12.1%
Associate Cap. Corp.	12.1%	Lloyd's Bank	12.1%
Banco de Bilbao	12.1%	Edward Manso & Co.	12.1%
Bank Hapoalim	12.1%	Meghrabi & Sons Ltd.	12.1%
BCCI	12.1%	Midland Bank	12.1%
Bank of Ireland	12.1%	Morgan Grenfell	12.1%
Bank of Cyprus	12.1%	Mount-Credit Corp. Ltd.	12.1%
Bank of India	12.1%	National Bk. of Kuwait	12.1%
Bank of Scotland	12.1%	National Girobank	12.1%
Bankers Life Ltd.	12.1%	National Westminster	12.1%
Barclays Bank	12.1%	Northern Bank Ltd.	12.1%
Beneficial Trust Ltd.	12.1%	Norwich Gen. Trust	12.1%
Brit. Bank of Mid. East	12.1%	PK Finans Int'l. (UK)	12.1%
Brown Shipley	12.1%	People's Trust	12.1%
CL Bank Nederland	12.1%	Provincial Trust Ltd.	12.1%
Canada Permanent	12.1%	R. Raphael & Sons	12.1%
Cayzer Ltd.	12.1%	P. S. Reffson	12.1%
Cedar Holdings	12.1%	Roxburgh Guarantee	12.1%
Charterhouse Japhet	12.1%	Royal Bank of Scotland	12.1%
Chouartons**	12.1%	Royal Trust Co. Canada	12.1%
Citibank NA	12.1%	Standard Chartered	12.1%
Citibank Savings	12.1%	TCB	12.1%
Clydesdale Bank	12.1%	Trustee Savings Bank	12.1%
C. E. Carter Co. Ltd.	12.1%	United Bank of Kuwait	12.1%
Com. Bk. N. East	12.1%	United Central Bank	12.1%
Consolidated Credits	12.1%	Westpac Banking Corp.	12.1%
Co-operative Bank	12.1%	Whitewater Ldgs.	12.1%
The Cyprus Popular Bk.	12.1%	Williams & Glyn's	12.1%
Dunbar & Co. Ltd.	12.1%	Yorkshire Bank	12.1%
Duncan Lawrie	12.1%	Members of the Accepting Houses Committee.	—
Exeter Trust Ltd.	12.1%	10-day deposits 9.1%, 1 month 10.5%, 3 months 11.5% and 3 years 12.5%.	—
Finst. Natl. Fin. Corp.	12.1%	Robert Fleming & Sons	12.1%
Finst. Natl. Sec. Ltd.	12.1%	Robert Fraser & Sons	12.1%
Grindlays Bank	12.1%	Guinness Mahon	12.1%
Hambros Bank	12.1%	Herritable & Gen. Trust	12.1%
		See Provincial Trust Ltd.	—
		5 Demand deposits 9.1%.	—

CLYDE BLOWERS PLC	
PRELIMINARY ANNOUNCEMENT	
HALF-YEAR TO 28 FEBRUARY 1985	
GROUP TURNOVER	1985 £1,520,504
GROUP OPERATING LOSS	1984 £1,857,733
INCOME FROM INVESTMENTS	1985 £115,913
EXTRAORDINARY EXPENDITURE	1984 £54,905
REDUNDANCY COSTS	1984 £3,442
LOSS BEFORE TAX	1985 (£54,905)
TAXATION	1985 (£89,900)
LOSS ATTRIBUTABLE TO SHAREHOLDERS	1985 (£89,900)
INTERIM DIVIDEND PER SHARE (1)	0.82645p
TOTAL COST OF INTERIM DIVIDEND	£82,269
EARNSHIPS PER SHARE	(5.5p)
(1) Interim Dividend of 0.82645 pence per share is payable on 2 August, 1985, to members on register at close of business on 17 July, 1985.	(9.0p)

CHAIRMAN'S COMMENTS ON HALF-YEAR RESULTS
Reduced turnover coupled with continuing difficult trading conditions have again given rise to an operating loss for the half-year. However, we are still actively seeking economies in the manufacture of our standard range of equipment through continuous research and development. In addition, we are currently promoting the sale of new associated products with every effort being made to establish additional overseas markets.

FT COMMERCIAL LAW REPORTS

Convictions restored on electricity meter fraud

REGINA v H OLLINSHEAD
REGINA v DETTLAF
REGINA v GRIFFITHS

House of Lords (Lord Fraser of Tullybelton, Lord Diplock, Lord Roskill, Lord Bridge of Harwich and Lord Brandon of Oakbrook): June 20 1985

AN AGREEMENT to manufacture and sell but not to use devices which have no purpose other than to defraud the electricity board, is a common law conspiracy to defraud and, as such, is incapable of being charged as statutory conspiracy. In that the two forms of conspiracy are mutually exclusive.

The House of Lords so held when allowing consolidated appeals by the Crown from a decision of the Court of Appeal (Criminal Division) and restoring the convictions of Mr Peter Hollinshead, Mr Steve Dettla and Mr Kenneth Griffiths of conspiracy to defraud the Electricity Board.

Section 1(1) of the Criminal Law Act 1977 provides: "(1) . . . if a person agrees with any other person . . . that a conduct shall be pursued which will necessarily . . . involve the commission of any offence . . . by . . . the parties to the agreement if the agreement is carried out in accordance with their intentions, he is guilty of conspiracy to commit the offence."

Section 5: "(1) . . . the offence of conspiracy at common law is hereby abolished. (2) Subsection (1) shall not affect the offence of conspiracy at common law so far as relates to conspiracy to defraud, and section 1 above shall not apply in any case where the agreement in question amounts to a conspiracy to defraud at common law."

LORD ROSKILL said that when devices known as "black boxes" were connected to the electric power line they caused the unit counter to move in reverse and thus made it appear that less electricity had been consumed than was the case.

Mr Griffiths made a number of boxes for sale. Mr Dettla knew of the source of boxes and supplied two to Mr Hollinshead.

A detective constable met Mr Hollinshead in a public house and arranged to buy boxes at £100 each. Twenty were to be delivered the next day at the Gordano Service Station on the M5.

Mr Hollinshead rang Mr Dettla, who arranged for Mr Griffiths to make the boxes. All three met the detective constable, who intended merely to recall them and not to use them, did that agreement constitute a common law conspiracy to defraud? (2) Alternatively, was such an agreement properly charged as statutory conspiracy to aid and abet?"

In *Regina v. Dettla* [1985] AC 447, Lord Diplock said that the true construction of the 1977 Act, "an offence which amounts to a common law conspiracy to defraud must be charged as such and not as a statutory conspiracy to defraud."

At page 480 he said, "... conspiracy to defraud" in section

5(2) of the Act must be construed as limited to an agreement which, if carried into effect, would not necessarily involve the commission of any substantive criminal offence by one of the conspirators."

The question in the present case was whether in order to secure conviction on Count 2 it was necessary to aver and prove a dishonest agreement actually to use the black boxes.

Mr Spokes for the defendants submitted that it was not enough to show only an intention that such a dishonest use should follow the dishonest manufacturer and sale.

That submission was contrary to authority. In *Regina v. Scott* [1975] AC 819 it was held that the common law offence of conspiracy to defraud was not limited to an agreement to deceive the intended victim.

Lord Justice Simon said at page 829, "One must not confuse the object of a conspiracy with the means by which it is intended to be carried out." In *Regina v. Dettla* Lord Diplock said that "the intended means by which the purpose is to be achieved must be dishonest . . . Dishonesty of any kind is enough."

In Attorney-General's Reference No 1 [1983] QB 751 the honest agreement was to produce, for the purpose of sale, whisky so as to represent them as containing whisky of a well-known brand, which they did not.

The court in that case was primarily concerned with jurisdiction, but had not been for that question, the defendants would have been guilty of conspiracy to defraud. The object, the Court of Appeal (Criminal Division) should, unless there were strong reasons for not so doing, make an order under section 37(2) as would ensure that if the House took a different view and restored the quashed convictions the offenders did not avoid all punishment.

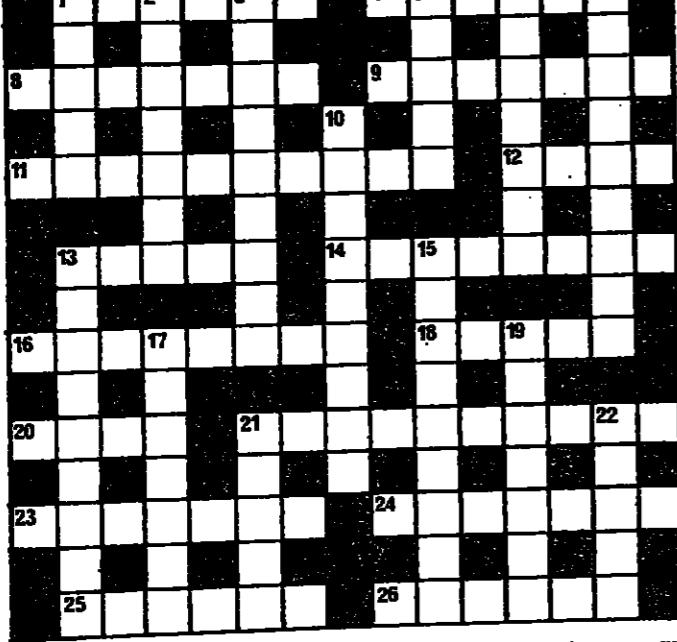
Lord Fraser, Lord Diplock, Lord Bridge and Lord Brandon agreed.

For the Crown: James W. Black QC and Adrian Palmer (Barrister, 2nd Division, agents for ROM Lombard, Bristol).

For the defendants: John Spokes QC and Ian Glyn (Osborne Clarke, Bristol).

By Rachel Davies
Barrister

F.T. CROSSWORD PUZZLE No. 5,753



ACROSS

- 1 Falsely oppugn the inefficient firearm (6)
- 4 Rabies controlled in this country (6)
- 5 Inferior supporters? (7)
- 7 Like Sir Percy, deemed difficult to catch (7)
- 11 Tender name, perhaps (10)
- 12 This hotly-tipped mount runs rarely (4)
- 13 As well containing common salt, forbidden! (5)
- 14 Tortuous way to take sailor round Hull (8)
- 16 Food in cans (8)
- 18 Scientist takes half-hour off to make fake diamonds (5)
- 20 Gemstone removed from shop already (4)
- 21 Race running out as even time? (10)
- 23 Trifly depressed? It's this digital trouble (7)
- 24 Form of defence holding the rood? (7)
- 25 One who deals from the pack? (6)
- 26 Novel site for cricket (6)
- 27 DOWN
- 1 Contracted pair even spruce up (5)
- 2 Saw Bristol footballer in lead (7)
- 3 Slow bowler who drinks milk in play? (9)

Solution to Puzzle No. 5,752

NOTED ISSUE SET
N.Y. N.A. N.W.
GOVET SEDUCTIVE
OVER E.I. E.I.
BY STANDAR LACKS
ET ANOTHER NOSE
N.R. ANION LET ME GO
L.C. E.O. R.V.
ALLOY TURNSTILE
Y.O. C. B. E. AGAIN
A. E. T. C. O.
YOU BELIEVE IT

*

EXPRESS CATERING FOODS
has restructured its management with Mr Mike Smith as managing director. He joins from BL Cars where he was director of European companies.

*

Mr A. J. Shattock has been elected chairman of the WEST AFRICA COMMITTEE on the international UK. The second director designate appointment is that of Mr Ted Marthill as manufacturing manager for VS Engineering. He was an engineering manager with a Metal Box subsidiary.

*

Mr Brian A. England has been appointed assistant general manager of NATIONAL WESTMINSTER BANK's international banking division. He succeeds Mr George Catling who has retired. Mr England was UK regional general manager, inter-

estingly, a non-executive director.

*

Mr James Meynell has been appointed a director of MEYNELL VALVES, Bournville, in the eighth generation of the Meynell family to serve the company since its foundation in 1788.

*

Mr A. J. Shattock has been elected chairman of the WEST AFRICA COMMITTEE on the international UK. The second director designate appointment is that of Mr Ted Marthill as manufacturing manager for VS Engineering. He was an engineering manager with a Metal Box subsidiary.

*

Mr J. Graham Day, chairman and chief executive of British Shipbuilders, has joined the board of THE LAIRD GROUP as a non-executive director.

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COMMODITIES AND AGRICULTURE

U.S. set to revise levels of strategic stockpile

By Nancy Dunne in Washington
REAGAN Administration officials were scheduled to brief senior members of a key military preparedness subcommittee yesterday on recommendations for revising the goal levels of the U.S. strategic stockpile.

The briefing came amid reports that "sweeping changes" would be proposed for the stockpile which keeps on hand 62 groups of commodities. It is believed that deep cuts will be made in the goals of some metals which are no longer in use in case of war or national military needs.

One of the big questions surrounding the secret congressional session is the Administration's plan for surplus silver. Stockpile managers have wanted to sell off the surplus for years in order to raise funds for the purchase of less accessible materials. But a powerful lobby in Congress has prevented the disposal fearing silver prices could plummet below currently depressed levels.

Although the Administration's plans have not been made public, officials have been leaking reassurances that the government will make no quick, radical changes which would upset the metals markets. The Administration has the authority to re-write the goals. However Congress must authorise disposals

Wheat Council sees record grains crop

BY JOHN EDWARDS, COMMODITIES EDITOR

RECORD world wheat and coarse grains crops are forecast by the International Wheat Council in its latest market report released yesterday. It predicts that world wheat production in the 1985-86 season will rise to 524m tonnes, 4m tonnes above the record level reached in 1984-85. World coarse grains output is forecast to jump by 18m tonnes to a record 815m tonnes.

The report notes that the crop forecasts are highly provisional since only about one third of the world wheat area for 1985-86 has been harvested so far, and sowings are still underway in southern hemisphere countries.

Nevertheless the report predicts that world trade in grains could fall sharply as a result of the

Third World may reduce food aid requirements

BY NANCY DUNNE

THE NEEDY countries of the Third World are expected to require less food aid in 1985-86 than in the previous year, according to the U.S. Department of Agriculture.

USAID expects the 69 developing countries to require 11.3m tonnes of food aid, about 400,000 tonnes less than their assessed needs in 1984-85.

Africa is expected to need about 5.9m tonnes, down from 7.8m last year. In East Africa crop failures and civil disturbances have generated needs for 2.5m tonnes, up 56 per cent from a year earlier. However, food needs in Southern Africa fell from 1.3m tonnes to about 600,000, and needs are down about half a million tonnes in West Africa, USDA says.

In Central Africa requirements have declined only 100,000 tonnes, while in North Africa they are down 1.4m tonnes. Stock rebuilding would add 700,000 tonnes to Africa's total food needs with East Africa needing 500,000 tonnes.

A sharply improved Indian harvest has reduced food requirements there. However, Bangladesh requirements have risen from 1.5m tonnes to 1m tonnes.

During 1984-85, donor countries will ship an estimated 11.7m tonnes of cereal food aid, surpassing for the first time the 10m-tonne target set by the World Food Conference in 1974, USAID said. The 7.4m tonnes provided by the U.S. represents 63 per cent of the total.

WASHINGTON — The U.S. may announce more export bonus rates before the first deal with Algeria is completed, according to Mr John Block, U.S. Agriculture Secretary.

"I don't have a date (in mind) but I'm not sure we'll wait until this (Algerian deal) is completed before announcing another one," he said.

Mr Block added that he could not guarantee that the U.S. would sell the 1m tonnes of wheat offered to Algeria.

Asked if he was committed to the export subsidy programme, he said, "I want it to work. I want the (Algeria) sale consummated and I want to make more sales."

Plan to mint silver dollar

A BILL authorising the minting of a silver dollar coin, using supplies drawn from the U.S. strategic stockpile, was passed by Congress and sent to President Reagan. Reuter reported from Washington.

The Bill, passed by the Senate last Friday, was endorsed by the House of Representatives. It also authorises the minting of separate gold, silver and copper-nickel coins with surcharge to help provide funds to restore the Statue of Liberty.

LONDON MARKETS

BASE METALS

LME prices supplied by Amalgamated Metal Trading

ALUMINIUM

Official closing (am): Cash 787.5 (787.5), three months 787.5 (787.5), 3m futures 787.5 (787.5), Final Kerb close: 808.5-8.5. Turnover: 15205 tonnes.

Unofficial + or - High/low & per tonne

Cash 789.5-9.5 +5.25 787.5 3 months 809.5-10 +4 1615/904

COPPER

Official closing (am): Cash 1089.5-5 (1089.5), three months 1113.5-5 (1113.5), settlement 1089 (1108.5). Final Kerb close: 1117.18.

Higher grade + or - High/low & per tonne

Cash 1090.5-10.5 +1089/1090 3m m'ths 1117.5-5 +1108/1118

Official closing (am): Cash 1086.5 (1086.5), three months 1112.5 (1112.5), settlement 1086 (1106.5). Final Kerb close: 1112.5.

Higher grade + or - High/low & per tonne

Cash 1090.5-10.5 +1086/1090 3m m'ths 1112.5-5 +1106/1116

LEAD

Official closing (am): Cash 306.7 (306.7), three months 303.5 (306.5), settlement 301.5 (301.5). Final Kerb close: 302.5. Turnover: 303.5. Turnover: 3725 tonnes. 41.5.

Unofficial + or - High/low & per tonne

Cash 307.5 -1 306.505 3 months 303.5 -1 304/308

NICKEL

Official closing (am): Cash 4300-1 (4301.5), three months 4262.50 (4275.50), settlement 4301 (4215). Final Kerb close: 4270.5. Turnover: 1254 tonnes.

Unofficial + or - High/low & per tonne

Cash 4265.50-10 -10 4260/4261 3 months 4265.50-10 -10 4260/4265

TIN

Official closing (am): Cash 9840-50 (9789-80), three months 9810.5 (9810.5), settlement 9860 (9860). Final Kerb close: 9825-30. Turnover: 1110 tonnes. Strips tds: MS29.92 (29.75) kilo.

Standard + or - High/low & per tonne

Cash 9860.50 +50 9850 3 months 9820.5 +50 9830/9810

ZINC

Official closing (am): Cash 572.4 (567.9), three months 572.4 (565.6), settlement 569.5 (565.6). Final Kerb close: 580.5. Turnover: 1160 tonnes. U.S. Prime: Western: 44.45-50 cents per pound.

Unofficial + or - High/low & per tonne

Cash 579.7 -16.5 - 579.50 +4.75 5.75/584/572

MAIN PRICE CHANGES

In tonnes unless otherwise stated.

June 26 + or Month ago

June 25 + or Month ago

June 24 + or Month ago

June 23 + or Month ago

June 22 + or Month ago

June 21 + or Month ago

June 20 + or Month ago

June 19 + or Month ago

June 18 + or Month ago

June 17 + or Month ago

June 16 + or Month ago

June 15 + or Month ago

June 14 + or Month ago

June 13 + or Month ago

June 12 + or Month ago

June 11 + or Month ago

June 10 + or Month ago

June 9 + or Month ago

June 8 + or Month ago

June 7 + or Month ago

June 6 + or Month ago

June 5 + or Month ago

June 4 + or Month ago

June 3 + or Month ago

June 2 + or Month ago

June 1 + or Month ago

June 20 + or Month ago

June 19 + or Month ago

June 18 + or Month ago

June 17 + or Month ago

June 16 + or Month ago

June 15 + or Month ago

June 14 + or Month ago

June 13 + or Month ago

June 12 + or Month ago

June 11 + or Month ago

June 10 + or Month ago

June 9 + or Month ago

June 8 + or Month ago

June 7 + or Month ago

June 6 + or Month ago

June 5 + or Month ago

June 4 + or Month ago

June 3 + or Month ago

June 2 + or Month ago

June 1 + or Month ago

June 20 + or Month ago

June 19 + or Month ago

June 18 + or Month ago

June 17 + or Month ago

June 16 + or Month ago

June 15 + or Month ago

June 14 + or Month ago

June 13 + or Month ago

June 12 + or Month ago

June 11 + or Month ago

June 10 + or Month ago

June 9 + or Month ago

June 8 + or Month ago

June 7 + or Month ago

June 6 + or Month ago

June 5 + or Month ago

June 4 + or Month ago

June 3 + or Month ago

June 2 + or Month ago

June 1 + or Month ago

June 20 + or Month ago

June 19 + or Month ago

June 18 + or Month ago

June 17 + or Month ago

June 16 + or Month ago

June 15 + or Month ago

June 14 + or Month ago

June 13 + or Month ago

June 12 + or Month ago

June 11 + or Month ago

June 10 + or Month ago

June 9 + or Month ago

June 8 + or Month ago

June 7 + or Month ago

June 6 + or Month ago

June 5 + or Month ago

June 4 + or Month ago

June 3 + or Month ago

June 2 + or Month ago

June 1 + or Month ago

June 20 + or Month ago

June 19 + or Month ago

June 18 + or Month ago

June 17 + or Month ago

INDUSTRIALS—Continued

High	Low	Stock	Price	Net	Cw.	Yrs.	PE	High	Low	Stock	Price	Net	Cw.	Yrs.	PE	High	Low	Stock	Price	Net	Cw.	Yrs.	PE			
104	92	Marconi Eng 100	94	375	22	64	102	283	226	First Levant Co.	223	1	65	28	34	127	310	216	Lam Proprietary Co.	216	1	148	52	57	109	
107	92	Marconi Eng. W.	93	310	16	42	102	95	51	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
77	72	Marconi Eng. W.	73	20	14	44	256	78	22	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
25	22	Martin-Black	22	77	13	32	128	25	22	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
47	42	Matsushita	42	107	2	23	105	47	42	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
17	12	Matsushita	12	17	2	23	105	17	12	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
104	73	Matsushita	73	17	2	23	105	104	73	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
65	65	Matsushita	65	17	2	23	105	65	65	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
103	103	Matsushita	103	17	2	23	105	103	103	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
119	119	Matsushita	119	17	2	23	105	119	119	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
91	91	Matsushita	91	17	2	23	105	91	91	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
230	150	Office & Elec	150	80	16	34	141	230	150	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
58	58	Office & Elec	58	80	16	34	141	58	58	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
45	45	Office & Elec	45	80	16	34	141	45	45	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
111	111	Office & Elec	111	80	16	34	141	111	111	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
119	119	Office & Elec	119	80	16	34	141	119	119	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
119	119	Office & Elec	119	80	16	34	141	119	119	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
119	119	Office & Elec	119	80	16	34	141	119	119	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
119	119	Office & Elec	119	80	16	34	141	119	119	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
119	119	Office & Elec	119	80	16	34	141	119	119	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
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119	119	Office & Elec	119	80	16	34	141	119	119	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
119	119	Office & Elec	119	80	16	34	141	119	119	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
119	119	Office & Elec	119	80	16	34	141	119	119	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
119	119	Office & Elec	119	80	16	34	141	119	119	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
119	119	Office & Elec	119	80	16	34	141	119	119	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
119	119	Office & Elec	119	80	16	34	141	119	119	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
119	119	Office & Elec	119	80	16	34	141	119	119	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
119	119	Office & Elec	119	80	16	34	141	119	119	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
119	119	Office & Elec	119	80	16	34	141	119	119	GRG Group 100	224	1	50	8	87	1	49	214	214	Mar & Arch.	214	1	148	12	12	109
119	119	Office & Elec	119																							

MARKET REPORT

LONDON STOCK EXCHANGE

Weak tone develops throughout equity markets as
Electronics come under attack

Account Dealing Dates

First Declara- Last Account
Dealing from Dealing Day
June 17 June 27 June 28 July 8
July 11 July 12 July 12 July 8
July 15 July 20 July 21 July 22
"New-time" dealings may take
place from 9.30 am on two business days

Heavy selling of electronic and high-technology stocks brought marked weakness to London equity markets yesterday. By mid-afternoon the FT Ordinary share index was 22.7 down and threatening to end the day 24.5 down, even closing 10 points lower, but it subsequently rallied sharply to close a net 13.1 lower at the second-lowest level of the year of 952.1.

Successive items of disappointing news brought about the depression in Electronics issues. Preliminary results of sector leader Racal were broadly in line with analysts' forecasts but the warning of lower profits for the current six months proved too much for the recently unfashionable sector. Electronics are currently the only leaders and laggards table with Electricals only one place higher.

Referral to the Monopolies Commission of British Telecom's bid to take a controlling interest in Mitel and ITT's denial that it was considering the sale of the 24 per cent stake in STC were other factors. Following Monday's news that Acorn Computer's financial problems had worsened.

All leading shares were hit severely as Racal plunged to 150p before closing 36 down on the day at 156p. The loss of confidence as a whole continued until 2.30pm when a slight recovery developed. The movement gained impetus following announcement of last month's rise of 4.1 per cent in U.S. durable goods orders. This was much higher than expected and provided fresh evidence that the economy there was strengthening.

The news sent Wall Street to a record high in the early trade and simultaneously restored much needed confidence to the London market. In the after-hours' business here, blue chip industrials continued to rally but the pressure remained on the electronic and electrical sectors.

Neglected for best part of the session, Government securities eased after receipt of the U.S. news which served to dampen hopes of lower interest rates. Sterling maintained an even keel throughout the day and its late stability against the dollar encouraged small gains which finally resulted in Gilt-edged falls to minimal proportions.

A couple of welcome firm features emerged among merchant banks. Schroders rose 20 to 765p on news that agreement had been reached with the Industrial Bank of Japan over the latter's introduction as a partner into Schroder's commercial banking business in New York. Mercury Securities, meanwhile, rose 25 to 425p in response to the annual results. Elsewhere, Discount Houses reflected the

uncertain interest rate outlook and gave ground throughout the list. Wilson led the retreat with a fall of 35 to 640p, while the new nil-paid shares dropped 10 to 45p premium. Gerard and National dipped 12 to 305p. Carter and Smith St Asbyns declined 4 to 15p and 40p respectively. Clearing banks staged a late technical rally, but still suffered falls ranging from 9, as in Natwest, to 656p.

Early rumours of an imminent Life and a subsequent vendor deal by the Life Office of Lloyd's placing of 15m shares was quickly denied by the former, which later fell 11 to 656p. Other Composites lost ground and GRE declined 13 to 715p, while San Alliance dipped 10 to 455p. Life issues showed a general all-round taking but rallied to close well above the day's lowest levels. Britannia finished 6 off at 769p, after 757p, while Legal and General closed only a penny easier at 702p, after 692p.

Micro Scope began life disappointingly and fell to 107p for a discount of 13 on the offer-for-sale price of 120p. Similarly, Gold Standard, after moving between the 100s, rallied to 128p before rallying to close at that level. Among other recently-issued equities, Brent Walker came back 7 to 119p and Datron 5 to 90p.

Breweries were very much of a backwater yesterday. Allied-Lyons, however, continued to attract a fair amount of speculative attention, having risen 10 to 206p in the early business, rallied sharply to settle at 205p, higher at 215p.

Buildings provided an outstanding feature in French Kier which jumped 16 to 182p on news that Trafalgar House had increased its holding in the company to 25.2 per cent following the purchase of a further 5.1m shares. Trafalgar House itself, 12 to 380p, while Sindall also performed well and rose 15 more to a 1985 high of 395p reflecting recent favourable Press comment. Other buildings were under pressure for much of the session but edged of the lowest levels in the late trading. Timber group Meyer International was depressed by fading takeover hopes and retreated 12 to 127p, while losses ranging from 5 to 8 were common to Castrol, 404p, Tarmac, 254p and RMC, 360p.

ICI approached the year's low of 724p at one point but rallied well after-hours to close a shade firmer on balance at 737p. Leading Stores escaped relatively lightly. Falls were usually confined to single figures with the exception of Burton, 10 lower at 456p; the company has made an agreed offer for menswear chain John Collier via share-exchange terms worth £16.5m. Debenhams, the other, much larger takeover on Burton's

FINANCIAL TIMES STOCK INDICES

	June 25	June 24	June 21	June 20	June 19	June 18	Year ago
Government Secs.	81.77	81.92	81.96	81.94	82.17	81.86	78.25
Fixed Interest	86.35	86.58	86.72	86.49	86.45	86.25	82.59
Ordinary	119.00	119.05	119.05	119.05	119.05	119.05	119.05
Gold Mines	445.5	440.0	440.0	445.5	445.5	445.5	437.7
Ord. Div. Yield	4.06	4.00	4.00	4.06	4.00	4.00	4.00
Earnings, Yld.% full	12.17	12.03	12.06	11.71	11.90	11.75	11.45
PE Ratio (net) 1/2	10.04	10.15	10.13	10.25	10.34	10.32	10.32
Total Turnover £m	21,706	20,995	23,524	21,169	20,662	16,607	16,650
Equity bargains	20,401	24,989	27,022	16,065	16,040	13,650	13,650
Shares traded (mln.)	140.6	177.2	230.1	151.1	160.7	134.7	134.7

10 am 955.4, 11 am 954.7. Noon 948.6. 1 pm 943.8.

2 pm 942.5. 3 pm 943.8.

Base 100 Govt. Secs. 1/2/85. Fixed Int. 1928. Ordinary 1/7/85.

Gold Mines 12/10/95. SE Activity 1974.

Latest Index 01-246 8026.

* NII = 9.72.

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Base 100 Govt. Secs. 1/2/85. Fixed Int. 1928.

WORLD STOCK MARKETS

AUSTRIA

June 25	Price Sch.	+ or -
Creditanstalt	376	+ 6
Gesesa	530	- 2
Interschaff	1,760	+ 1
Landesbank	1,000	+ 1
Permoser	585	+ 1
Steyr-Daimler	176	- 5
Vetscher Mag	595	- 1

GERMANY

June 25	Price Dm.	+ or -
AEG-Telef.	141	- 5
Allianz Vers.	1685	- 2
BASF	225.7	+ 0.4
Bayer-Akti.	338	+ 1.8
Bayer-Versin.	572	- 1
BHF Bank	529.5	+ 5.5
Brown Boveri	154.5	- 16
Commerzbank	154.5	- 2.8
Daimler-Benz	154.4	- 2.8
Degussa	366	- 5.5

NORWAY

June 25	Price Kr.	+ or -
Bergen Bank	138	- 2
Boregård	420	- 2
Christiansen Bank	157	- 0.5
Elmex	197.5	- 1.5
Elmex	185	+ 0.8
Konosu	908	- 8
Jimberians F.P.	0.28	- 0.05
Kia Oil Gold	0.25	- 0.05
Konosu	102	- 1.5
Norsk Dets.	424	- 1.5
MIM	5.67	+ 0.02
Norsk Hydro	97.5	- 1.5
Storebrand	268.5	+ 5.5

SPAIN

June 25	Price Pts.	+ or -
Banca Sabadell	160	- 4.5
Banca Sabadell	160	- 10
Banca Exterior	199	- 1
Banca Hispano	165	+ 2
Banca Lepe	245	- 1.5
Banca Santander	165.5	- 1.5
Banca Vizcaya	433	+ 1.5
Banca Zaragoza	127	- 1.5
Banco Central	246	- 8.5
Banco Iberduero	69.2	- 2.2
Banco Petrolas	120	- 5.5
Banco Santander	124	- 1

SWEDEN

June 25	Price Kron.	+ or -
AGA	119.6	+ 4
A-E (Free)	315	- 10
Astra (Free)	265	- 8
Atlas Copco	101	- 1
Baumit	115	- 1.5
Cellulosa	118	+ 1.5
Electrolyt	248	- 1
Esso	115	- 0.5
Forsvarets	376	- 0.5
Mo och Domal	156	- 4
Skandia	156	- 1.5
Veba	217	- 0.5
Vestra	156	- 1.5
Volvokoncernen	250	- 1.5
Wormat	515	- 10.5

ITALY

June 25	Price L.	+ or -
Barca Capri	21,750	- 200
Basti-IRIS	5,110	+ 570
BFI Invest	5,110	+ 570
Centrale	250	- 40
Denmarks Bank	538	+ 8
De Durkhe Luf.	1,100	- 1
Esse	1,000	- 1
Foremeds Bryggs	825	- 1
GMT Kring	147	+ 1
I.B.S.	444	+ 9
Jyske Bank	680	+ 10
Privebanken	1,085	+ 16
Provinbanken	247	+ 3
Skopshandelsbanken	1,040	- 1
Superfor	428	+ 3

DENMARK

June 25	Price Kr.	+ or -
Andelsbanken	306	+ 5
Arbeidskred	576	- 1
Capitalbanken	308	+ 6
Danske Bank	538	+ 8
De Durkhe Luf.	1,100	- 1
Esse	1,000	- 1
Foremeds Bryggs	825	- 1
GMT Kring	147	+ 1
I.B.S.	444	+ 9
Jyske Bank	680	+ 10
Privebanken	1,085	+ 16
Provinbanken	247	+ 3
Skopshandelsbanken	1,040	- 1
Superfor	428	+ 3

FRANCE

June 25	Price Fr.	+ or -
Emprunt 4/8/82 1,613	1,613	-
Emprunt 75 1/7/82 1,613	1,613	-
Accord 1,613	1,613	-
Air Ligue	719	-
BIC	555	+ 12
Bonhag	1,000	+ 30
Bouygues	533	-
BUS Gervais	2,610	+ 15
CGT-Carrefour	1,400	- 10
Club Mediter.	635	+ 11
Edo Banque	666	- 1
Officine G.	928	- 1
Arbord	928	- 1.5
ARM	455	- 1.5
AMEV	246	- 1.5
Arbed	1,575	- 74
Arbedro Crt.	1,777	- 5.8
Bos Kalla West	1,681	- 7.5
Bushromm - West	676	- 1.8
EAT-Aquitane	2,520	+ 2.7
Easier	5,250	- 50
Emelco	107.2	- 2.8
Lafarge Copepe	558	- 1
L'Oréal	2,245	- 1
Lagrad	2,300	- 30
Manufrance	1,620	- 10
Matra S.	1,620	- 50
Michelin B.	1,820	- 10
Mid'Gel	2,650	- 4
Mitsubishi	1,620	- 15
Moulinex	92.6	- 0.1
Nord Est	88.3	- 0.1
Perrier	545	- 1.6
Petroles Fra.	237.5	- 1.6
Peugeot S.A.	416	- 1.5
Printemps A.	223	- 4
Redote	1,495	- 53
Rousal-Uclas	1,605	+ 45
Royal Dutch	2,167	- 5.5
Scalpini	1,620	- 10
Telemech Elect.	598	- 1
VNU	198.0	- 0.5
Video	325.5	+ 0.5

NETHERLANDS

June 25	Price Fr.	+ or -
AEGO Holding	233.5	+ 0.5
99.02x	99.02x	-
Ahond	922.8	+ 0.5
Arbord	922.8	- 0.5
ARM	455.5	- 0.5
AMEV	246	- 1.5
Arbed	1,575	- 74
Arbedro Crt.	1,777	- 5.8
Bos Kalla West	1,681	- 7.5
Bushromm - West	676	- 1.8
Easier	5,250	- 50
Emelco	107.2	- 2.8
Lafarge Copepe	558	- 1
L'Oréal	2,245	- 1
Lagrad	2,300	- 30
Manufrance	1,620	- 10
Matra S.	1,620	- 50
Michelin B.	1,820	- 10
Mid'Gel	2,650	- 4
Mitsubishi	1,620	- 15
Moulinex	92.6	- 0.1
Nord Est	88.3	- 0.1
Perrier	545	- 1.6
Petroles Fra.	237.5	- 1.6
Peugeot S.A.	416	- 1.5
Printemps A.	223	- 4
Redote	1,495	- 53
Rousal-Uclas	1,605	+ 45
Royal Dutch	2,167	- 5.5
Scalpini	1,620	- 10
Telemech Elect.	598	- 1
VNU	198.0	- 0.5
Video	325.5	+ 0.5

AUSTRALIA

June 25	Price

Prices at 3pm, June 25

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

12 Month		P/S		E		High		Low		P/S		E		High		Low		P/S		E		High		Low		P/S		E		Div.												
High	Low	Stock	Div.	Y.M.	E	100s	High	Low	Stock	Div.	Y.M.	E	100s	High	Low	Stock	Div.	Y.M.	E	100s	High	Low	Stock	Div.	Y.M.	E	100s	High	Low	Stock	Div.											
12 Month	12 Month	Stock	Div.	Y.M.	E	100s	High	Low	Stock	Div.	Y.M.	E	100s	High	Low	Stock	Div.	Y.M.	E	100s	High	Low	Stock	Div.	Y.M.	E	100s	High	Low	Stock	Div.											
High	Low	Stock	Div.	Y.M.	E	100s	High	Low	Stock	Div.	Y.M.	E	100s	High	Low	Stock	Div.	Y.M.	E	100s	High	Low	Stock	Div.	Y.M.	E	100s	High	Low	Stock	Div.											
12 Month	12 Month	Stock	Div.	Y.M.	E	100s	High	Low	Stock	Div.	Y.M.	E	100s	High	Low	Stock	Div.	Y.M.	E	100s	High	Low	Stock	Div.	Y.M.	E	100s	High	Low	Stock	Div.											
225 16 AAR	48 2.5	14	5.3	100	180	100	180	100	225 16 BlankW 1.92	5.3 9	50	32	200	200	200	225 16 Freight S. 50	5.2	22	5	100	200	200	225 16 GAF	2.0	4	12	50	200	200	225 16 Intertec 1.12	3.3 16	15	115	200	200	225 16 MMR	4.4	2	15	120	200	200
167 95 AGS	12	12	112	14	12	100	120	100	205 20 BlankW 1.92	5.3 10	100	100	100	100	100	205 20 Freight S. 50	5.2	22	5	100	200	200	205 20 GATX	1.20	4	12	50	200	200	205 20 Intertec 1.12	3.3 16	15	115	200	200	205 20 MMR	4.4	2	15	120	200	200
212 95 AMCA	12	12	200	200	100	200	200	100	205 20 BlankW 1.92	5.3 10	100	100	100	100	100	205 20 Freight S. 50	5.2	22	5	100	200	200	205 20 GATX	1.20	4	12	50	200	200	205 20 Intertec 1.12	3.3 16	15	115	200	200	205 20 MMR	4.4	2	15	120	200	200
205 24 AMF	50	27	55	100	100	100	100	100	205 20 BlankW 1.92	5.3 10	100	100	100	100	100	205 20 Freight S. 50	5.2	22	5	100	200	200	205 20 GATX	1.20	4	12	50	200	200	205 20 Intertec 1.12	3.3 16	15	115	200	200	205 20 MMR	4.4	2	15	120	200	200
225 25 AMF	12	12	110	110	200	200	200	200	205 20 BlankW 1.92	5.3 10	100	100	100	100	100	205 20 Freight S. 50	5.2	22	5	100	200	200	205 20 GATX	1.20	4	12	50	200	200	205 20 Intertec 1.12	3.3 16	15	115	200	200	205 20 MMR	4.4	2	15	120	200	200
225 25 AMF	12	12	110	110	200	200	200	200	205 20 BlankW 1.92	5.3 10	100	100	100	100	100	205 20 Freight S. 50	5.2	22	5	100	200	200	205 20 GATX	1.20	4	12	50	200	200	205 20 Intertec 1.12	3.3 16	15	115	200	200	205 20 MMR	4.4	2	15	120	200	200
225 25 AMF	12	12	110	110	200	200	200	200	205 20 BlankW 1.92	5.3 10	100	100	100	100	100	205 20 Freight S. 50	5.2	22	5	100	200	200	205 20 GATX	1.20	4	12	50	200	200	205 20 Intertec 1.12	3.3 16	15	115	200	200	205 20 MMR	4.4	2	15	120	200	200
225 25 AMF	12	12	110	110	200	200	200	200	205 20 BlankW 1.92	5.3 10	100	100	100	100	100	205 20 Freight S. 50	5.2	22	5	100	200	200	205 20 GATX	1.20	4	12	50	200	200	205 20 Intertec 1.12	3.3 16	15	115	200	200	205 20 MMR	4.4	2	15	120	200	200
225 25 AMF	12	12	110	110	200	200	200	200	205 20 BlankW 1.92	5.3 10	100	100	100	100	100	205 20 Freight S. 50	5.2	22	5	100	200	200	205 20 GATX	1.20	4	12	50	200	200	205 20 Intertec 1.12	3.3 16	15	115	200	200	205 20 MMR	4.4	2	15	120	200	200
225 25 AMF	12	12	110	110	200	200	200	200	205 20 BlankW 1.92	5.3 10	100	100	100	100	100	205 20 Freight S. 50	5.2	22	5	100	200	200	205 20 GATX	1.20	4	12	50	200	200	205 20 Intertec 1.12	3.3 16	15	115	200	200	205 20 MMR	4.4	2	15	120	200	200
225 25 AMF	12	12	110	110	200	200	200	200	205 20 BlankW 1.92	5.3 10	100	100	100	100	100	205 20 Freight S. 50	5.2	22	5	100	200	200	205 20 GATX	1.20	4	12	50	200	200	205 20 Intertec 1.12	3.3 16	15	115	200	200	205 20 MMR	4.4	2	15	120	200	200
225 25 AMF	12	12	110	110	200	200	200	200	205 20 BlankW 1.92	5.3 10	100	100	100	100	100	205 20 Freight S. 50	5.2	22	5	100	200	200	205 20 GATX	1.20	4	12	50	200	200	205 20 Intertec 1.12	3.3 16	15	115	200	200	205 20 MMR	4.4	2	15	120	200	200
225 25 AMF	12	12	110	110	200	200	200	200	205 20 BlankW 1.92	5.3 10	100	100	100	100	100	205 20 Freight S. 50	5.2	22	5	100	200	200	205 20 GATX	1.20	4	12	50	200	200	205 20 Intertec 1.12	3.3 16	15	115	200	200	205 20 MMR	4.4	2	15	120	200	200
225 25 AMF	12	12	110	110	200	200	200	200	205 20 BlankW 1.92	5.3 10	100	100	100	100	100	205 20 Freight S. 50	5.2	22	5	100	200	200	205 20 GATX	1.20	4	12	50	200	200	205 20 Intertec 1.12	3.3 16	15	115	200	200	205 20 MMR	4.4	2	15	120	200	200
225 25 AMF	12	12	110	110	200	200	200	200	205 20 BlankW 1.92	5.3 10	100	100	100	100	100	205 20 Freight S. 50	5.2	22	5	100	200	200	205 20 GATX	1.20	4	12	50	200	200	205 20 Intertec 1.12	3.3 16	15	115	200	200	205 20 MMR	4.4	2	15	120	200	200
225 25 AMF	12	12	110	110	200	200	200	200	205 20 BlankW 1.92	5.3 10	100	100	100	100	100	205 20 Freight S. 50																										

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Record level on demand for durables

INVESTORS took a decidedly bullish view of the U.S. economy's outlook yesterday, after the release of figures on durable goods orders in May sending the stock market to a record level, writes Terry Byland in New York.

Defence stocks, which will participate heavily in the 4.1 per cent jump in demand for durable goods through military orders, were keenly sought.

After announcing a major deal with MCI Communications with implications throughout the U.S. telecommunications industry, IBM was trading at \$122.30 to \$114 up on the day. MCI was suspended at \$8, unchanged after heavy trading on the Nasdaq over-the-counter market.

At 2pm the Dow Jones industrial average was up 12.55 at 1,333.11.

The previous record was 1,327.28 set on June 8.

The growth in durable goods orders also caused a brief rally in bond prices, however, they later turned ahead of the first three auctions of Treasury securities to be held this week.

The signs of renewed strength in the U.S. economy, indicated in last week's flash estimate of GNP growth in the second quarter and yesterday's durable goods figures, restored Wall Street's confidence in the trend of corporate profits. The next hurdle comes on Friday when the Commerce Department discloses its latest leading economic indicators.

AT&T added 5% to \$24.40 after disclosing new models compatible with IBM mainframes but still not, according to industry analysts, a serious threat to IBM.

Also strong was Digital Equipment, \$24 up at \$94.40, Honeywell \$1 up at \$61.40 and NCR \$4 up at \$30.40. Among the personal computers, Apple, which had been rumoured as a possible target for a bid from AT&T, added 5% to \$17.40, despite an AT&T denial.

Among those expected to benefit from the upsurge in defence orders, General Dynamics gained 5% to \$75.40, Boeing 5% to \$44.40 and Lockheed 5% to \$51.40. United Technologies moved 5% higher at \$40.40 despite Monday's warning on profits.

But the weak spot was the motor sector, where General Motors at \$72.40 and Ford at \$44.40 were unchanged after the latest sales statistics from the industry.

In the financial sector, American Express added 5% to \$49.40 as the resignation of Mr Sanford Weil, the president and restructuring of the troubled Fireman's Fund Insurance subsidiary, was received positively in the stock market.

Other banking stocks held firm, despite references to the "serious, potentially dangerous" situation among the agricultural banks from Mr Emmett Rice, governor of the Federal Reserve.

There was a strong rebound in airline stocks, which could benefit both from lower fuel costs and an upswing in business travelling as the economy strengthens. United jumped 5% to \$53.40, while domestic rivals, American added 5% to \$49.40 and Delta 5% to \$47.40. However, Eastern slipped 5% to \$38.40 despite the board's forecast of profitability in the second quarter. Eastern stockholders refused to support the board's anti-takeover proposals.

In takeover stocks, General Foods was in demand again, despite another "no

comment" from the senior vice-president as both stock and stock option prices soared. At \$82, the issue gained 5%. Rumours have named Phillip Morris, the cigarette manufacturer, as a possible bidder.

American Hospital Supply (AHS) added 5% to \$27.40 after the board rejected Baxter Travenol's \$3.60 offer and stuck to its acceptance of a previous bid from Hospital Corp of America - down 5% at \$47.40.

By mid-session, the strength of the equity market was rubbing off onto the stocks of the Wall Street traders themselves. Merrill Lynch, the major retail brokerage house, jumped \$1 to \$31.40 in heavy trading. Phibro-Salomon added 5% to \$41.40.

Utility stocks were slightly easier, reflecting their status as an interest rate-oriented sector. With heavy capital commitments to finance, utility issues rose strongly when Wall Street was promising itself a cut in the federal discount rate, and eased yesterday with the bond market.

The bond market abandoned its attempt to rally and slipped lower again at midday, when the Treasury auction started. Near-term yields have already risen strongly since Thursday, but further rises may be necessary to facilitate the sale of this week's batch of new Treasury securities.

With the federal funds still firm at 7% per cent and Treasury-bill rates sharply higher at the weekly auction, money market rates continued to move up yesterday.

LONDON

Electronics contribute to weak tone

HEAVY SELLING of electronic and high-technology issues brought marked weakness to London yesterday.

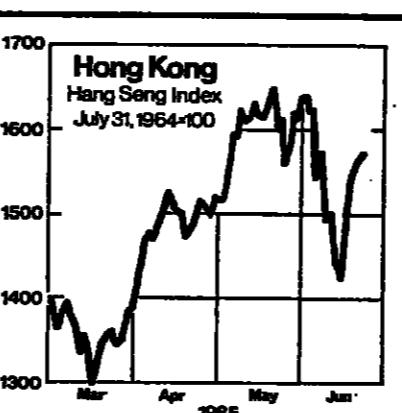
By mid-afternoon, the FT Ordinary share index was 22.7 down and threatening to record the largest-ever closing loss in point terms but it subsequently rallied to close 13.1 lower at 952.1, the second lowest level of the year.

Racial, 35p lower at 156p, warned of lower profits for the current six months and this proved too much for the recently unfashionable electronics sector.

A tentative recovery in the market followed news of last month's 4.1 per cent rise in U.S. durable goods orders.

Government securities eased after the U.S. news which dampened hopes of lower interest rates. Sterling's late stability against the dollar encouraged small demand in this sector, however, and falls were reduced to minimal proportions.

Chief price changes, Page 37; Details, Page 36; Share information service, Pages 34-35



HONG KONG

PROFIT-TAKING in Hong Kong eroded early gains but most issues ended the day marginally higher.

The Hang Seng index, which rose more than 26 points during the first hour, fell back to close 14.02 higher at 1,375.15.

China Light, up 40 cents at HK\$15.90 and Hongkong Electric, 25 cents higher at HK\$38.30, dominated early trading as rumours of a possible merger circulated.

Bank of East Asia rose 30 cents to HK\$24.50, Hongkong and Kowloon Wharf 10 cents to HK\$6.10 while against the trend, Jardine Matheson shed 10 cents to HK\$11.30.

AUSTRALIA

METAL MINING issues proved popular in a mixed to firmer Sydney where volume was low as institutions withdrew ahead of the financial year end.

MIM continued to gain, adding another 2 cents to A\$2.87. Western Mining rose 3 cents to A\$3.90 and BHP put on 10 cents to A\$8.32.

CRA added 10 cents to A\$5.98. Renison Gold was 5 cents higher at A\$4.95 while Bougainville lost 3 cents at A\$2.02.

News Corp fell 20 cents to A\$2.40 on continued uncertainty over Mr Rupert Murdoch's bid to buy television stations from Metromedia of the U.S.

SINGAPORE

BARGAIN HUNTING alternated with profit-taking in a slightly mixed Singapore after fairly moderate trading.

Banks were unchanged to lower with DBS steady at \$36.00, OUB 4 cents down at \$33.06, UOB off 6 cents at \$34.06 and OCBC constant at \$32.00.

Pan-Electric, actively traded for yet another session, dropped 6 cents to \$22.45 after 634,000 shares changed hands.

Gold (per ounce)

London \$316.50 Prev \$315.00

Zurich \$315.50 \$315.00

Paris (fwd) \$315.30 \$314.40

Luxembourg \$316.25 \$315.50

New York (Aug) \$318.10* \$317.90

* Latest available figures

EUROPE

Tone alters amid consolidation

LATE TRADING in Frankfurt yesterday saw what many observers believe is the start of a consolidation of sharp gains registered during the past two months.

For the second consecutive day volumes declined, compared with recent levels, as investor concern spread about the market's ability to maintain the momentum.

The tone altered noticeably during the afternoon when selling pushed prices lower. However, the Commerzbank index, measured at mid-session, recorded a 4.2 rise to 1,433.20 - another record - reflecting tentative morning buying.

Most of the selling was inspired by profit-taking in response to the substantial improvements posted recently and was seen as heralding a long awaited consolidation phase.

The sharp price swings recorded by a broad range of stocks was best demonstrated by Deutsche Bank's performance. After moving up to a high for the day of DM 809 it dropped back to DM 593 before ending DM 4 higher at DM 597.

Other banks closed easier after initial small gains, with Dresdner ending DM 1.50 lower at DM 230 and Commerzbank off DM 2.30 at DM 199.50.

Allianz, one of the market's favourites during recent weeks, was the subject of concerted profit-taking and ended DM 40 lower at DM 1,525.

Automotive stocks also felt the weight of selling pressure. Volkswagen closed down DM 10.50 at DM 315 and Daimler-Benz slipped DM 7 to DM 850. Porsche moved against the trend again to firm DM 15 to DM 1,475.

Engineering stocks also eased. Thyssen fell DM 2.70 to DM 112 and Hoechst was 90 pfenig down at DM 11.50. Utilities group Veba eased 50 pfenig to DM 217, after reaching a high of DM 220, while Hobmann added DM 12 to DM 487 despite company fears that it would return lower earnings for the current year.

Bond trading was quiet and prices were barely changed.

Wall Street's overnight decline and a stronger franc formed the background to mixed trading in Paris, although turnover remained relatively high.

Michelin suffered early profit-taking after Monday's gain but managed to close FF 10 higher at FF 1,220 as investors again expressed confidence in the company's expectation that it would break even this year.

Peugeot moved independently and closed FF 4 lower at FF 416 in a generally weaker automotive sector.

PRIVATE investors stepped up buying of medium and low-priced incentive-backed stocks in Tokyo yesterday, pushing the Nikkei-Dow market average to an all-time high, writes Shigeo Nishiwaki of *Yomiuri Shimbun*.

Large-capital stocks suffered from neglect by institutional investors, reflecting a rise in U.S. long and short-term interest rates. However, a leading broker said incentive-backed issues are not likely to replace large capital stocks as the centre of market support in the longer term.

The market indicator gained 71.08 to 12,837.02, exceeding the previous high of 12,760.27 registered last May 30. Trading was slow overall but volume rose to 363m shares from Monday's 246m.

Profit-takers were also at work in Skis Rossignol stock following its repeated improvements. The shares dropped FF 80 to FF 770.

Moët-Hennessy stood out among drinks stocks with a further FF 15 advance to FF 770 and Pernod FF 7 to FF 545.

Brussels was sluggish, with most stocks edging marginally lower. The exception was Petrofina, the country's largest company, which gained BFr 70 to BFr 5,750.

The retailer Delhaize declined for the second consecutive day on profit-taking and lost BFr 160 to BFr 8,550.

Banks and financial holding stocks were generally weaker with Société Générale de Belgique falling BFr 25 to BFr 1,815.

Amsterdam prices were generally flat, and there were few major price movements. A degree of weakness, which showed during the afternoon, did little more than knock prices off their peaks for the day.

Royal Dutch/Shell gained F1 1 to F1 198.80 after improving F1 1.40 during the morning while Unilever was 70 cents up to F1 350 and Akzo 50 cents up at F1 1,06.80.

Trading was active in Zurich but prices closed steady.

Credit Suisse added SwFr 70 to SwFr 2,830 in a generally stronger banking and financial sector while UBS firm SwFr 30 to SwFr 4,060 and Bank Leu SwFr 45 to SwFr 3,875.

Prices in Stockholm continued lower, although volume managed a slight increase.

Madrid suffered a steep decline in reaction to the market's recent strength. Milan was hit by early profit-taking but staged a late recovery.

TOKYO

Peak hit as buying focus narrows

FEW SHARES ended changed in a dull Johannesburg and some golds drifted lower as the bullion price remained relatively steady.

Randfontein dropped R2 to R196 and President Steyn R1 to R50. Cheaper issues moved up to 20 cents either way.

Mining financials and other mining issues were little changed. However, De Beers, the diamond group, shed 10 cents to R10.50 while Rustenburg Platinum added 5 cents to R18.85.

Industrials remained steady in quiet trading.

LARGE-CAPITAL stocks suffered from neglect by institutional investors, reflecting a rise in U.S. long and short-term interest rates. However, a leading broker said incentive-backed issues are not likely to replace large capital stocks as the centre of market support in the longer term.

The market indicator gained 71.08 to 12,837.02, exceeding the previous high of 12,760.27 registered last May 30. Trading was slow overall but volume rose to 363m shares from Monday's 246m.

Gains outnumbered losses 444 to 357, with 149 issues unchanged.

Individual investors sought biotechnology, asset-heavy, non-life insurance and property stocks. This strategy was apparently in anticipation of price rises today, when brokerage houses will start trading of stocks due for delivery next month.

Keihin Electric Railway topped the active list with 18,92m shares changing hands, as it added Y6 to Y485. Investors apparently saw prospects for growth in the company's property holdings. Taiyo Fishery closed Y10 higher at Y308, while Snow Brand soared Y21 to Y570 and Mitsubishi Chemical Y10 to Y334.

Mochida Pharmaceutical shot up Y500 to Y10,100 and Dainippon Pharmaceutical Y110 to Y3,760. However, trading volume was low.

Large-capital Nippon Steel was second on the active list with 14,27m shares, but dipped Y2 to Y184. Mitsubishi Heavy Industries and Nippon Yusen edged up Y1 each to Y328 and Y305, respectively.

Major brokers said corporate buying of large-capital stocks cannot be expected unless U.S. interest rates start declining again. Buying is likely to centre on medium and low-priced incentive-backed issues.

Bond prices eased off in lacklustre trading. The yield on the barometer 7.3 per cent government bonds maturing in December 1983 rose from 6.445 per cent Monday to 6.460 per cent.

Industrials remained steady in quiet trading.

CANADA

AFTER A sluggish session on Monday, Toronto yesterday moved higher on more active trading.

Bell Canada led the actives, gaining CS 4 to CS 44. Dome Petroleum rose 7 cents to CS 8.80. Husky Oil was unchanged at CS 9.50 while Bank of Nova Scotia slid CS 4 to CS 13.50.

Energy issues firmed in reaction to Monday's announcement by the Alberta Government to reduce royalties and create tax breaks for the oil industry.

There are still two things you can count on:

Pure gold and Canada.

This guarantee is embodied in the symbol of the country—the maple leaf. The Gold Maple Leaf is legal tender in a country well-known for its stability, independence, and freedom.

The value of your financial insurance policy can be found in the financial pages throughout the world. The price of the Gold Maple Leaf, which contains a minimum of one ounce pure gold, is directly related to the daily price of gold.

Therefore, when planning the insurance of your investment portfolio, be sure to consider the advantages of Gold Maple Leaf coins from Canada.

Canada's Gold Maple Leaf offers many advantages. It is recognized throughout the world and requires no costly assay at resale to determine its purity. Also, a portion of the premium you pay over the price of gold is recovered on resale.

The Gold Maple Leaf is the purest gold bullion coin in the world—999.9 fine gold. It contains no base metals, which only add weight and no real value. Rather, it contains only pure Canadian gold. The government of Canada produces the Gold Maple Leaf and guarantees its gold content and purity.

Gold Maple Leaf. There is no substitute for purity.

Gold Maple Leaf is available at most banks, savings banks and coin dealers internationally

SECTION III

FINANCIAL TIMES SURVEY

FRANCE

Next year's elections will probably result in France, for the first time, having a President in conflict with the majority in the National Assembly. Such a result could hamper the substantial progress already made in stabilising the economy

Political future uncertain

BY DAVID HOUSEGO IN PARIS

IN THE French corridors of power the familiar padding of feet can now be heard that normally precedes a change of government.

Trades unionists are hastening to patch up agreements with the employers' federation over redundancy conditions before a right-wing administration imposes on them terms far less acceptable.

The more profitable nationalised banks are getting discreet inquiries from investors interested in taking a stake in them once they are privatised. Senior civil servants are quietly taking soundings about their career prospects.

The most common assumption in Paris is that the parliamentary Right—the combination of the neo-Gaullist RPR of M Jacques Chirac and the centrist UDF—will gain an absolute majority of seats in the National Assembly in next March's parliamentary election.

The market research institute Sofres now predicts the Right's majority at 36 seats on the basis of public opinion polls and proportional representation.

But the result is by no means a foregone conclusion. If the Socialist party could push up its share of the vote from its present level of 26 per cent to 30 per cent and establish itself as the major party in the National Assembly, then it would leave room for President Mitterrand to try and negotiate a centrist coalition of which the Socialists

would be a part. But it will be an uphill struggle to achieve such a goal in face of both the tough campaigning of the Right and the hostility of the Communists.

And the Socialists have hardly damaged their hopes by the conflict that broke out this month between Laurent Fabius, the Prime Minister and Lionel Jospin, the First Secretary of the party, over the running of the election campaign.

The chances are, therefore, that France will be entering unknown terrain next year with, for the first time, a President of the Republic in conflict with the majority in the National Assembly. The danger is that this will bring a period of political uncertainty that could undermine progress already achieved towards stabilising the economy and set back further the restructuring of industry that is now under way.

Bitter fight

In what is likely to be a bitterly fought election campaign there is at least one thing on which both Left and Right can agree—that the four years of Socialist rule have been a period of considerable change in France.

The Socialists came to power in 1981 bringing with them a rather old-fashioned mixture of generous-hearted Socialism and Marxism that had been forged in the early 1970s and consolidated in an alliance with the Communists. M Michel Rocard

the former Minister of Agriculture, speaking at the "liberal" convention in Paris this month, justified his own record in the 1970s of rising taxation and increased state intervention, by saying that "liberal" (market-oriented) policies had not been possible in an inflationary period.

Since 1983, President Mitterrand's Government has joined ranks with other major western industrialised economies in giving priority to reducing inflation, cutting the trade deficit and introducing more market-oriented policies. The French Socialists like the Italian Socialists have succeeded in halting the automatic indexation of wages—for the first time since 1958 hourly wage rates in France rose last year at a slower rate than inflation.

They have brought back into favour words like "profit" and "business," which once had overtones of class conflict in the dictionary of the Left.

From initially being advocates of more active state intervention, they have swung round to believing that the state should absorb less of the country's wealth through taxation and that its role should be reduced. M Laurent Fabius, the Prime Minister now barely mentions socialism in his speeches.

Similar major changes have been occurring on the French right. Former President Giscard

right. Former President Giscard

has not even had its equivalent of the British miners' strike—

d'Estang, speaking at the

Liberal

convention in Paris

this month, justified his own

record in the 1970s of rising

taxation and increased state

intervention, by saying that

"liberal" (market-oriented)

policies had not been possible

in an inflationary period.

Now, having taken stock of

their own "dictate" policies

at the time which the Socialists

then carried further, the French

Right is pushing in entirely the

opposite direction. The pro-

gramme of lower public spending and lower taxation, of busi-

ness deregulation and de-

nationalisation, with which they

are entering the election cam-

paign goes in many ways

further than President Reagan

or Mrs Thatcher because France

has no

history of

liberalism. Paradoxically it also

comes at a time when Reaganomics is falling out of favour

in the U.S.

Instead a broad consensus

has begun to emerge—as recession has forced acceptance of

economic realities and the need

for companies to make profits

and for industry to adapt to

remain competitive. It is a

consensus that embraces as well

a growing distrust of

ideology, of state interference

and of ageing monopolies like

the trades unions or the broad-

casting networks.

It was a judgment that

reflected the often tense relations

at the time between

unions and employers, and

between social classes.

In the event, there has been

a no social explosion. France

has not even had its equivalent

of the British miners' strike—

though not for lack of trying by

the Communist-led CGT union

in fact over the past four years

there have been relatively few

major labour disputes.

Instead a broad consensus

has begun to emerge—as recession has forced acceptance of

economic realities and the need

for companies to make profits

and for industry to adapt to

remain competitive. It is a

consensus that embraces as well

a growing distrust of

ideology, of state interference

and of ageing monopolies like

the trades unions or the broad-

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It is also the basis of

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FRANCE 2

Parties prepare battlegrounds

Politics

DAVID HOUSEGO

rand to manoeuvre between the different factions in an effort to form a coalition. President Mitterrand has plenty of experience of this process as a young politician in the Fourth Republic.

Under the existing winner-takes-all voting system, the Socialist party (which currently has an absolute majority of seats in the National Assembly) but only 36 per cent of the vote in the turnout, would be reduced to a rump in the Parliament. The Socialists' goal is to push their share of the vote up to 30 per cent.

At that level the mechanisms of proportional representation would deprive the Right of an absolute majority in the Assembly. It would then be up to President Mitterrand to see whether he could build a majority around a Prime Minister who was acceptable to the Socialists and to the moderate right, thus establishing what is increasingly being called in France a "third force" government which has many precedents in the history of the Third and Fourth Republics.

The Socialists have still not made up their minds about what style of election campaign to fight. The quarrel between Lionel Jospin, the First Secretary of the party, and Laurent Fabius, the Prime Minister, opposes two different philosophies and strategies. M Jospin's vision of the party is anchored firmly to the Left in the tradition of European socialist and social democratic movements and leaves open the possibility of a reconciliation with the Communists. For him the fundamental principle is how the socialist movement can maintain its traditional values while remaining in government.

M Fabius believes that French society has become more liberal and that the party must adapt its doctrine accordingly — responding to its fears over adequate social protection, while retaining its demand for social freedom of choice. The Prime Minister thus feels that the party must widen its appeal away from its traditional electorate to encompass voters on the centre and even parts of the right.

It would thus provide the political backing for the type of policies on which M Fabius based his administration.

The bulk of the militants who feel they have already been subjected to too many U turns since the left came to power, have no wish to go this far. M Pierre Mauroy, the former Prime Minister, is determined to present his Socialist identity and believes that the party would turn again if defeated in 1986.

Shifts of policy

On the Right, the neo-Gaullist RPR of M Jacques Chirac and the centrist UDF have accomplished as substantial a shift of policies out of power as the Socialists have while in office. Differences of emphasis among the Right are assembly fuelled by a Socialist President. On economic policy M Raymond Barre, the former Prime Minister, believes that the right must give first priority to cutting the budget deficit so as to free resources for investment in industry. The RPR favours early tax cuts as a way of injecting fresh dynamism into the economy.

With proportional representation the Communists can hope to preserve a substantial block of seats in the National Assembly which they risked losing under the existing system. Since leaving the government in July last year, they have increasingly hardened their position from the position in which they judged the government's record as "overall positive" to one in which the Socialists are portrayed as being in league with the right against the interests of the working class.

The new phenomenon which has emerged over the last year in French politics has been the resurfacing of an extreme Right under the National Front of M Jean-Marie Le Pen.

The Front campaigns on a racist platform that depends on giving voice to French hostility to immigrant Algerian and Moroccan workers who have



Laurent Fabius, the Prime Minister and (right) Lionel Jospin, the First Secretary of the party. Conflict between them over the running of the election campaign has badly damaged the hopes of the Socialists

crowded into many of the northern towns as well as the coastal areas of the Midi. It gained just under 10 per cent of the vote during the cantonal elections in March and is hoping for a larger score in the National Assembly elections — where proportional representation will obviously favour it.

Nonetheless, the Front is unlikely to get more than 20-30 seats in the Assembly because its strength is concentrated in a few regions while in others it is absent. M Pen has said the Front will have a pivotal position in the next Parliament. The major right wing Parliamentary parties have said, however, that they will not take the Front into a government.

afford bad relations with the U.S. Both stances brought him into conflict with the Soviet Union.

M Mitterrand now has tactical reasons for downgrading the U.S. relationship in that he has no wish to enhance President Reagan's standing in France in advance of an election in which Reaganism is being held up as a model by the Opposition. But more importantly, French eyes, the priority that the U.S. is putting on agriculture in new trade round poses a major threat to the Common Agricultural Policy — of which France is a major beneficiary. The SDI programme is also seen as an attempt to rob Europe of its brains and technology skills for a programme that in the end could undermine Europe's security.

Doubts

The deterioration in relations with the U.S. has not been compensated by any improvement in relations with the Soviet Union. French hopes that President Mitterrand's visit to Moscow last year would pave the way for more normal ties have so far not materialised. But more important for the long run are the doubts now being voiced about the credibility of France continuing to place such strong reliance in its defence strategy on the nuclear deterrent. These doubts have been raised most persuasively by Pierre Lellouche, assistant director of France's foreign affairs institute in a new book "Avenir de la Guerre" (the Future of War).

The possibility that the Soviet Union is acquiring SDI technologies has inevitably thrown doubt over how long, and in what numbers French nuclear weapons would be able to penetrate the Russians' screen. The bulk of French defence expenditure is tied up in nuclear weapons — giving them in M Lellouche's words, something of the symbolic value of a Maginot Line.

At the same time the concentration of expenditure on France's strategic deterrent has deprived it of the flexibility to meet threats to its security of all out nuclear war. M Lellouche's answer is that more must be spent on defence — but that is a decision that will be difficult to take in the confused political situation that his government could not be in store.

European unity under a strain

Foreign policy and Defence

DAVID HOUSEGO

FOREIGN POLICY and defence are two areas in which President Mitterrand will still be able to exert considerable control if, as expected, the opposition gains a majority in the National Assembly next year.

Yet, although concurrence has in general operated in both areas since the Left came to power, recent events have weakened some of the supports on which the President's policies have been based.

● France's relations with West Germany have come under fresh strain as a result of squabbles over the EEC and a loss of confidence in Paris in Chancellor Kohl. In turn, this has put a damper on President Mitterrand's ambitious plans for strengthening European unity.

● Franco-U.S. relations have, equally, turned downwards — in contrast with the warmth that President Mitterrand brought to France's membership of the Atlantic Alliance when he came to power.

● Potentially the most important change is the first sign of a calling into question of the credibility of the French defence doctrine over the past 30 years. Factors that have pushed in this direction include the U.S. Strategic Defence Initiative (SDI) and new advances in weapon technology.

Some of these problems will no doubt disappear with time. France-Germany's inevitably suffice from the use and downplay of domestic political pressures in each country. It is equally clear that the potential conflict between the Socialist-dominated National Assembly and a right-wing dominated government could leave decision taking in foreign affairs in limbo after March — particularly when unpopular decisions involving concessions in the EEC or increased defence expenditure are involved.

The immediate causes behind the difficulties with West Germany stem from personal disenchantment in Paris with Chancellor Kohl. It is more difficult to get Kohl to stick to his position than to nail a cake to a wall," a senior French minister said recently.

The French were flabbergasted that the Chancellor publicly announced his support for the U.S. position at the Bonn summit over SDI and a new round of trade negotiations even before the summit talks had opened.

Frustration

To irritation over this has been added frustration at West Germany's tenacious defence of its national interests in EEC disputes over cereals and ear exhausts, in defiance of brave German words about European construction. The French have long been irritated as well that German economic growth depend almost entirely on exports — including exports to France — and that the German Government is still resisting pressures to stimulate domestic demand through accelerated tax cuts.

A more fundamental reason for the strain in relations lies in the ambivalence of French attitudes towards West German security. In reviving the virtually defunct Elysée Treaty of 1963 which provided for continuing military and security consultations, by creating a Rapid Deployment Force which

could intervene more quickly on German soil, President Mitterrand's intention was to demonstrate a greater French commitment to the defence of her neighbour.

He has drawn back from giving a firm answer to what the Germans want the only real issue would France consider an attack on West Germany equivalent to an attack on its own country, and one that triggered the same mechanism of flexible nuclear response.

An increasing number of French defence thinkers are asking that France must now accept the logic of its arguments over European unity and make its line of defence the Elbe rather than the Rhine.

With the friction in Franco-German relations, President Mitterrand's hope that major steps could be taken this year over European political integration and possibly over European Defence and monetary affairs as well — have gone out of the window.

President Mitterrand shares his predecessor, General de Gaulle's ambitions of a strong Europe (based on the Franco-German axis) able to hold its own in the world against the superpowers — and to compete worldwide in terms of industry

and technology.

It was clear that when earlier this year he stood at Verdun clasping hands with Chancellor Kohl he was still harbouring hopes that like de Gaulle and Adenauer, he and Chancellor Kohl would be able to announce historic developments this year.

These hopes were founded on the spadework done at the Fontainebleau summit in removing EEC Budget disputes and in subsequently obtaining agreement on enlargement.

French sights are now more modestly set on high-technology collaboration through Eureka.

Underlining this shift in stance is the French desire that Eureka be a "variable geometry" project with a minimal involvement by the Commission and with minimal Community budgeting.

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The quars with the U.S. over SDI and the opening of a new round of Gatt negotiations mark a return to traditional Gaullist fears of European interests being sacrificed by the U.S. President Mitterrand's initial strong support for the Atlantic Alliance has been based on two assumptions.

He wanted the U.S. to deploy intermediate missiles in Europe to restore the military balance of power with the Soviet Union. At the same time, with Communists in his government, he could not be in store.

Political future is uncertain

CONTINUED FROM PAGE ONE

title of his recent book.

Still a minority apart are the extremes of the Communist Party on the Left and the National Front on the right — both of which are suffering from a decade of low investment and postponed restructuring which undermined its competitiveness — as reflected in France's recent loss of share in world export markets coupled with higher levels of import penetration.

None the less it is these often intangible shifts in social attitudes which will remain part of the major legacies of socialist rule — and one of the reasons for being optimistic about the future of the French economy and industry over the medium term. For over the short term the prospects are of a continuing period of slow growth and of still painful adjustment in a number of sectors.

In this sense, France has lagged behind its competitors — particularly when compared with the 1950s and 1960s when

the French economy was expanding as fast as any in Europe.

Its macro-economic terms of trade have been stable within the framework of the ill-defined inflation of 1981-82. But inflation is also suffering from a decade of low investment and postponed restructuring which undermined its competitiveness — as reflected in France's recent loss of share in world export markets coupled with higher levels of import penetration.

Since the stabilisation measures initiated two years ago by M Jacques Delors, the then Finance Minister and pursued by M Pierre Bérégovoy, his successor, inflation has been coming down and the trade account moving slowly back into balance. But progress has been much slower than expected.

The trade deficit this year is likely to be close to last year's FF 20bn and inflation will fall little more than one percentage point from last year's 6.7 per cent. Company profits, which increased strongly last year, are

rising more slowly this year. The price of this adjustment has been three straight years of almost stagnant growth — with France's average annual 1 per cent in 1983-85 significantly behind that of her competitors. Unemployment has climbed to 2.5m.

The French economy is also burdened with a deficit of the public administration (the Budget, the social security and the local authorities) which is still on the increase as a proportion of GNP and with an outstanding foreign debt almost three times as large as it was in 1981.

Though the franc has remained stable within the European Monetary System, it is also suffering from a 25 per cent accumulated inflation differential with the Deutschmark. The pressure on the exchange rate is thus likely to mount in the months preceding the March election on the expectation that a devaluation will quickly follow.

It is on how to tackle this

situation that the opposition is most divided. M Raymond Barre, the former Prime Minister, believes that priority must be given to reducing the deficit of the public administration so as to free resources for investment. This implies a further period of deflation and a squeeze on living standards.

The RPR and M Giscard d'Estaing's policies involve cuts and deregulation to inject dynamism into the economy and achieve higher growth. The risk is that this bold attack would be followed by a swelling of imports and a renewed trade deficit.

Before the recent split in the Socialist Party, President Mitterrand was counting as much as anything on the divisions and mistakes of his opponents.

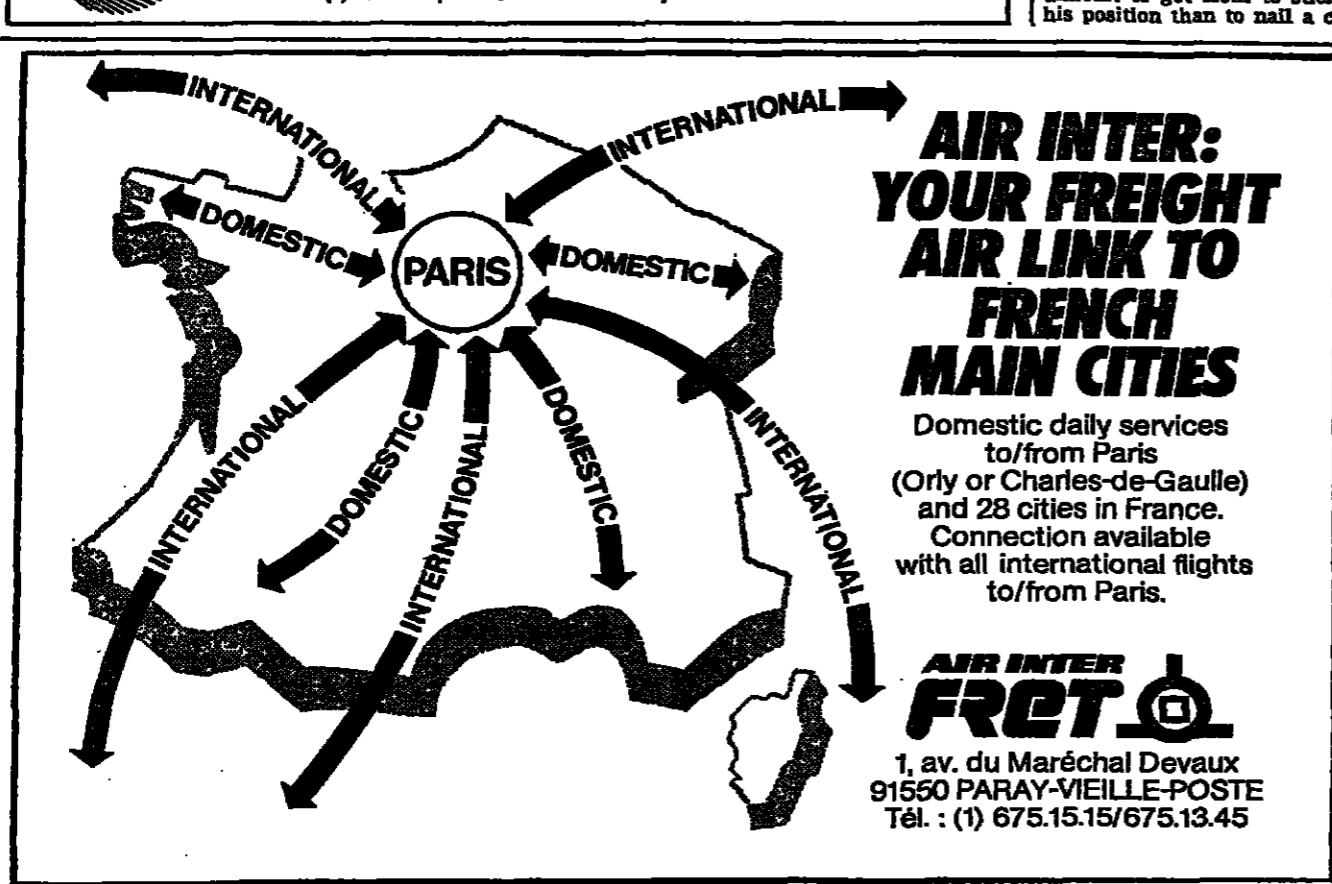
If he can sit it out at the Elysée until 1988, then his gamble is that the Left would have a chance in the presidential elections scheduled that year. But the political horizon remains stormy until then.

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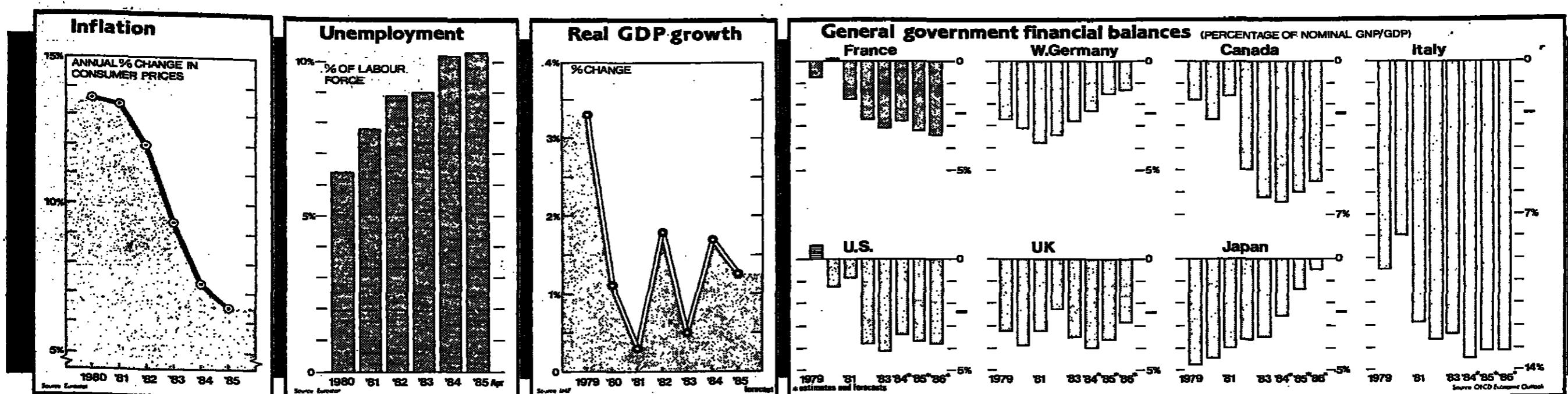
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FRANCE 3



Low level of investment hinders recovery

Economy
DAVID HOUSEGO

THE MAJOR test of the Socialists' management of the economy lies in the legacy that they will bequeath to the successors in March next year. On both Left and Right of the political spectrum, it is conceded that the situation will remain difficult.

After the ill-timed reflation of 1982 which gave France a growth in real GNP 1.4 percentage above her European partners, the French growth rate has fallen below that of the European average over the last three years. INSEE, the official forecasting institute, expects that real output will expand by 1 per cent this year—as compared with 2.25 per cent for the EEC—in line with the trend since 1983.

Unemployment has risen in parallel with the slowdown in growth. From 7.3 per cent of the labour force in 1981, the number of unemployed people had expanded last year to 2.48m or to 10 per cent of the labour force. Net job losses in the economy are still growing, leading the Organisation for Economic Co-operation and

Development (OECD) to predict that unemployment will be more than 11 per cent next year. But on the French official figures the number of registered unemployed has started to decline as a result of the expansion of youth employment schemes.

Low growth and high unemployment have been the price that almost every major industrialised country has had to pay for bringing down inflation and restructuring industry in the wake of the oil crises. The French Socialists can claim that in avoiding the strict monetarist approach of Mrs Thatcher, they have not plunged the country into recession.

Stagnation

France is the exception among industrialised countries in that in no year over the past decade has real GNP fallen. But the French economy has also experienced a longer period of stagnation—stretching back to 1980—and it has missed out on the recent global recovery.

With domestic demand likely to increase again next year at a time of a downturn elsewhere in the world, the risk is that France will again as in 1982 be moving against the tide.

The "gradualist" approach that the Socialists adopted after the U-turn of 1983—the com-

pany's finances stems from a combination of the holding down of salary costs, productivity improvements as the result of shedding labour, lower interest charges and a flattening out of companies' tax and social security burdens.

Jacques Delors, the former Finance Minister: successes for the "gradualist" approach adopted by the Socialists after the U-turn of 1983.

pany's self-financing capacity also rose sharply from 71 per cent in 1984 to 61 per cent in 1983 and 50 per cent in 1982.

This improvement in com-

notably the widening of the budget deficit and the growth of France's foreign debt. The continuing weakness of the economy remains the inadequacy of investment. Investment by the private sector and the large national industries declined sharply after the first oil shock before reviving before

1982 to FFr 20bn last year by running significantly lower growth rate than its European partners. But with the growth rate differential narrowing again in the second half of the year, the trade deficit is likely to remain at about FFr 25bn during 1985.

To these major constraints on higher growth, the Socialists have added two others, both the price of the ill-timed reflation in 1982. The central Government's budget deficit has widened as a proportion of GNP from 1.1 per cent in 1980 to 3.8 per cent last year. The level of productive investment in France next year will still be below what it was in 1980.

A partial exception to this is that investment in the competitive industrial sector—accounting for a third of productive investment. A sharp 3 per cent volume recovery last year is expected to be followed by a further weak 3 per cent expansion in 1985.

The continuing insufficiency of investment means that the external constraint on higher growth—the risk that expanding national output will suck in larger volumes of imports thus pushing the trade account further into deficit—has not diminished.

France cut its trade deficit from more than FFr 90bn

in 1982 to FFr 20bn last year by running significantly lower growth rate than its European partners. But with the growth rate differential narrowing again in the second half of the year, the trade deficit is likely to remain at about FFr 25bn during 1985.

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At the same time, France's outstanding foreign medium-term and long-term debt has risen from FFr 187bn at the end of 1981 to FFr 225bn last year. With the current account almost back to surplus in 1984, most of the 16 per cent increase in the size of the debt in 1984 was due to the strength of the dollar.

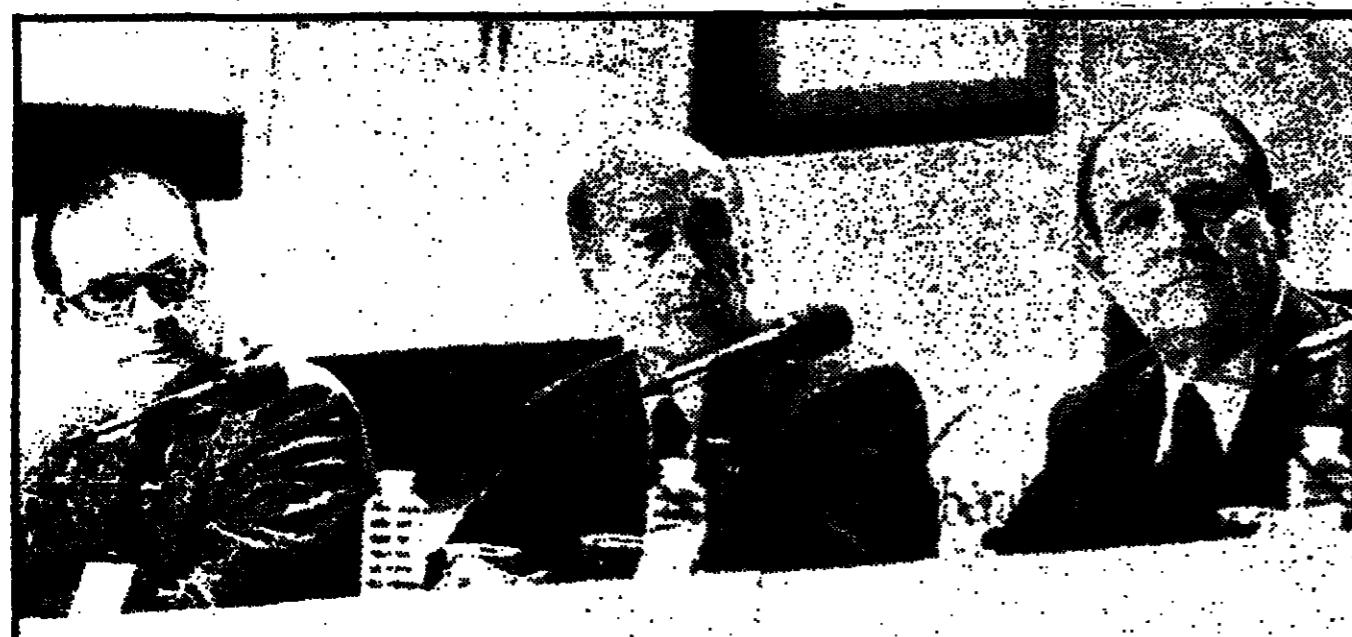
Overall, these constraints leave any new administration taking office in March with little room to manoeuvre over the

management of economic policy and, explaining the frustration of the opposition over finding fresh ways to inject dynamism in the economy. M Barre believes that priority must be given to cutting the budget deficit so as to free resources for private sector investments.

To this, he adds a programme of gradually lifting price and exchange controls and deregulating industry so as to tap new sources of productivity.

The Gaullists believe that a much more aggressive approach to tax cuts and deregulation is necessary—and that the right can get away with it because of the confidence they would generate on the foreign exchange markets. But the Gaullists' programme would almost certainly lead to a temporary widening of the budget deficit, and need to be preceded by a devaluation of the franc. By next March the parity of the franc within the EMS will have remained unchanged for record three years.

The Socialists have still to spell out their future policies. But the proposals of M Michel Rocard, the former Minister of Agriculture, for raising investment levels, particularly in energy savings sectors, reflect the impatience of many in the party at continuing stagnation.



Left to right: Jacques Chirac, Giscard d'Estaing and Raymond Barre, leaders of the right-wing opposition. They are preparing a united platform against the ruling Socialist party in the 1986 parliamentary elections

PROFILE: ALAIN JUPPE

The man to watch in a reshuffle

SLIGHT OF build, bounding with energy, a quiet but humorous speaker, Alain Juppé is one of the top candidates on anybody's list to be the Minister of Finance if the Right returns to power in March.

He has long been economic spokesman for M Jacques Chirac's RPR and also runs the finances of the City of Paris of which M Chirac is Mayor. As part of the reshuffling of the Gaullist leadership late last year when a younger generation was given the top posts, M Juppé became number three in the hierarchy with responsibility for drawing up the party's economic programme.

At 40 he is only a couple of years older than M Michel Rocard, the Prime Minister.

M Juppé believes that the package of tax cuts and deregulation of business that he presented to the Gaullist Congress this month can be implemented if the Right has a substantial majority in March. If the election result is unclear then he thinks that the Gaullists should not participate in a government.

He stoutly defends the FFr 40bn of public expenditure and tax cuts that he proposed for 1987 as carefully costed. On the expenditure side, he believes that FFr 5bn could be saved on public sector staffing; FFr 5bn on running expenses and cancellation costs; Mitterrand projects such as the transfer of



Alain Juppé, now number three in hierarchy of the Gaullist RPR leadership.

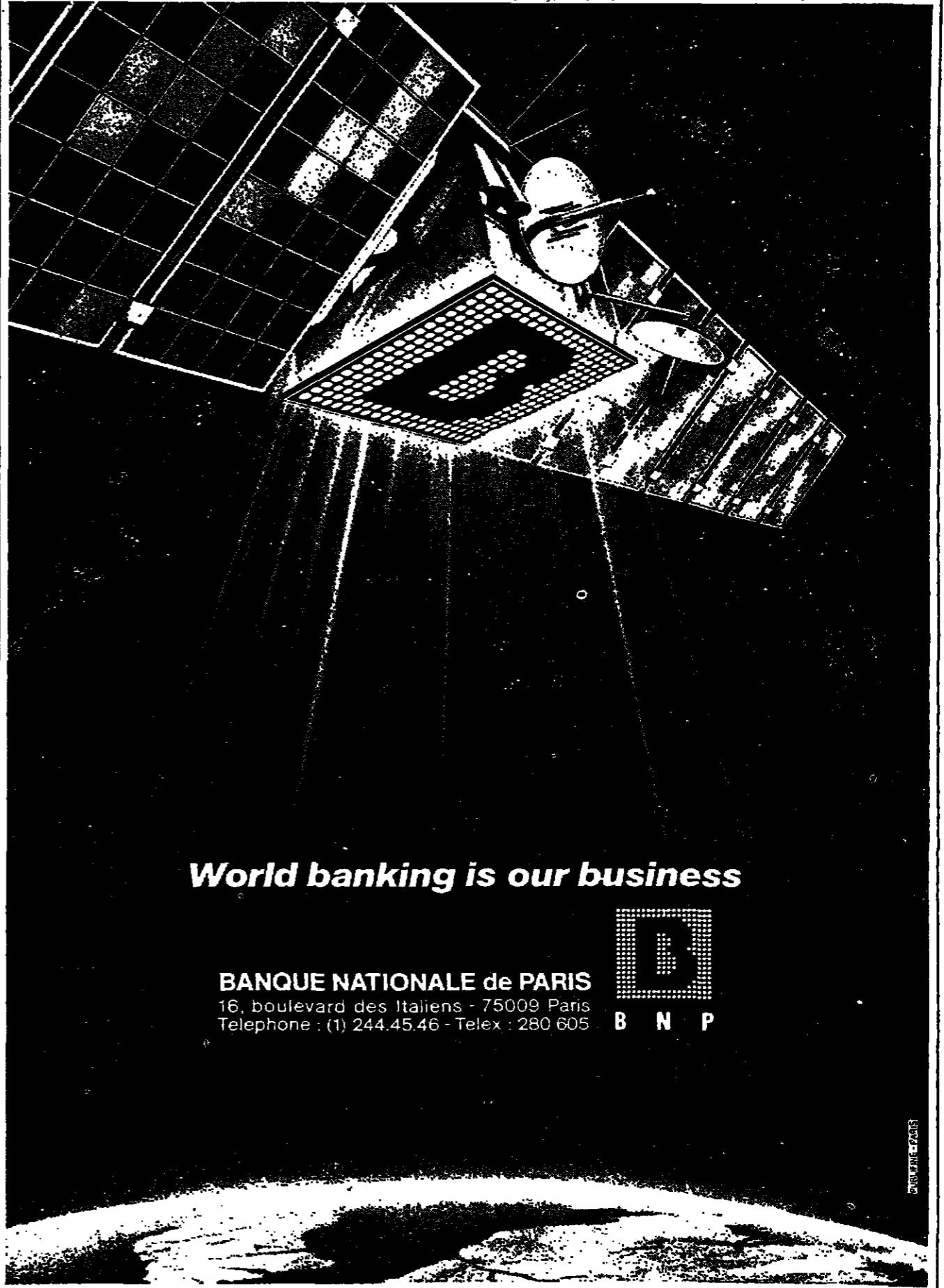
the Ministry of Finance from its current home in the Louvre; FFr 20bn on cutting state aids to industry; and FFr 10bn in additional receipts from the first slice of denationalisations.

He recognises that with the automatic upward drift in public expenditure, FFr 60bn would be needed to achieve FFr 40bn of tax cuts. But he believes the extra can be

obtained from a higher rate of economic growth. "We must obtain 3 per cent as soon as possible," he says.

M Juppé has travelled extensively in the U.S. and Britain while in opposition, and undoubtedly the rich oil in the U.S. and British economies has influenced his shift towards more market oriented economics.

He says that the Opposition



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Confidence returns to the markets

Financial Markets

DAVID MARSH

FINANCIAL markets are held to be fickle allies of governments. After giving an initial resounding thumbs down to President Francois Mitterrand on his election in 1981, the French bourse over the past three years, in appearance at least, seems to have been voting wholeheartedly in favour of economic policies followed by the Socialist administration.

Great uncertainties remain on the horizon in the shape of the 1986 legislative elections. French stockbrokers have been preparing themselves for a flood of rights issues from companies this year, seeking to pre-empt any downturn on the stock market that could follow a return to power of the right and the ensuing denationalisation programme.

Whichever party is in power next year, however, is likely to continue the rehabilitation of the financial markets which, paradoxically, has become a cornerstone of Socialist policies. And, above all, the gradual process of deregulation in the banking and securities sector now seems an unstoppable trend—both to improve the markets' efficiency in domestic economic terms and also to try to narrow the gap between Paris and more innovative foreign centres like the City of London.

An unforeseen combination of circumstances has made the Paris bourse the internationally best-performed stock market since 1983. After a rise of 55 per cent that year in the CAC stockbrokers' index, the market

gained a further 16.5 per cent in 1984 and this year has risen 30 per cent to the end of May.

The rise has been partly due to a "catch up" after the previous moribund years of 1981/1982, but also a chronic shortage of paper, resulting from the expensive nationalisations of 1982. Measures taken under M. Jacques Delors, the Socialists' first Finance Minister, to continue and expand tax incentives for bourse investment initiated by the predecessor right-wing government have also had their effect.

But, most of all the domestic and international investment community has voted confidence in increasing commitment by the Government to restore company profits.

A strong feature of the bourse surge since 1983 has been the presence of foreign buyers, above all institutions in London as well as insurance companies and funds from the U.S. seeking to diversify their overseas investments.

Second market

M. Delors brought in what has probably been the most dramatic reform to have taken place on the financial markets since 1981—the setting up in February 1983 of an unlisted securities market, or "second market" to encourage small and medium companies to float their shares on the bourse.

Roughly 70 companies have since then introduced a minimum of 10 per cent of their capital on this sector—clawed modelled on the London U.S.M. set up 41 years ago. Demand for their shares has often been overheated, partly because of the market's general thirst for paper and the Commission des Opérations de Bourse, the stock market watchdog, has had to recommend action to dampen speculation.

The shares introduced have

covered a cross section of companies from the leisure, consumer goods, clothing and footwear and food sectors—traditional areas where French companies have strong positions but have shied away in previous years from a bourse quotation.

In recent months, however, the flow of new issues has also included an increased proportion of high technology stocks, culminating with the introduction in June of Cap Gemini Sogel, Europe's No 1 computer services group.

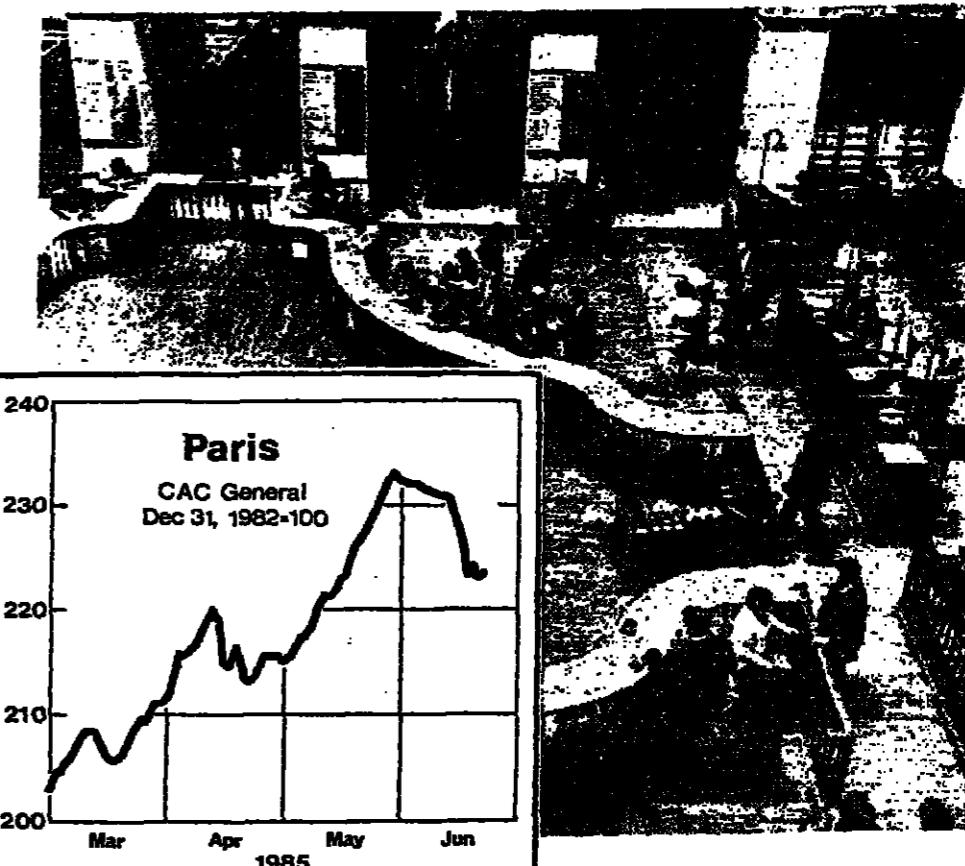
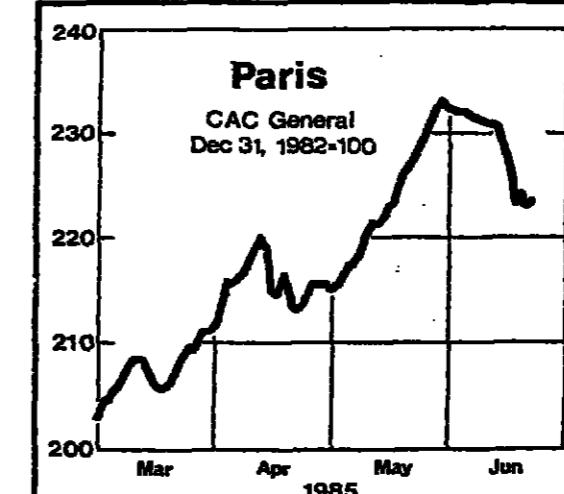
If M. Delors set down the macroeconomic framework for the financial markets' recovery, it has been his successor, M. Pierre Beregovoy, who has been most active in efforts to improve microeconomic regulatory conditions on the bourse.

In spite of the overall increase in importance of the Paris market—especially in bonds, where new issue volume this year remains buoyant even compared with 1984's 25 per cent rise to FF 235bn—trading conditions remain generally primitive compared with London, New York or Tokyo.

M. Beregovoy has let it be known that this has to change. A welter of regulatory measures is beginning to descend on the Paris market, with effects which could promote wholesale structural changes in the traditionally protected stockbrokers' profession.

From next month, the discounts which stockbrokers have to award banks on securities commissions are being widened, with the discounts freely negotiable for large orders. The bourse will also bring in morning trading for key stocks before the end of the year and plans to start computerised quotations on a trial basis next year.

Stockbrokers retain, for the time being at least, their mono-



poly on bourse trading which dates from 1807. But banks and stockbrokers are being pushed into alliances in the form of joint, better-capitalised companies which the Finance Ministry wants to set up to fulfil a jobber-like market-making function.

A fresh breach in the stockbrokers' powers will open up as a result of the futures market for bonus and short-term financial markets which will start this autumn. From next year, banks and brokers will participate in the market.

Further innovations include the planned setting up of a stock options market in the second half of next year, as well as a more competitive mortgage bond market—modelled on U.S. lines—which M. Beregovoy hopes will

reduce home-buying borrowing costs. After the recommendation of a commission headed by Bernard Tricot, the former COB chairman, competition is also to be introduced into the bond market.

Leading banks have in recent weeks been fighting a commission "war" in order to win issuing business, where borrowers are now free to choose the lowest bidders to form bond consortia.

In line with the deregulatory spirit on the French franc Eurobond market, newly re-opened this spring, foreign banks domiciled in France like Citicorp or Barclays are now competing for domestic lead management business.

The Finance Ministry underlines the need for deregulation and dynamism in Paris to prevent business flowing abroad—especially to London—where

global securities traders have already turned their attention to negotiating block deals in leading French shares.

As long as rigorous French exchange controls remain in force, French banks and securities dealers will continue to be given a measure of protection from events abroad. Recently, however, the firmness of the franc and investors' confidence have virtually wiped out the premium which French residents have since 1981 had to pay on buying foreign exchange for foreign securities purchases.

If the franc's health allows it, the Government would certainly like to scrap the premium system altogether before the 1986 elections to emphasise that the Socialists' relationship with the financial markets since 1981 has indeed swung full circle.

New Bill will ease flow of venture capital

Small Businesses
DAVID MARSH

low profitability of French industry not only places a limit on the return available to investors, but also lengthens the time that even a successful company has to be "carried" in a venture capital portfolio before it can be sold on the bourse.

A series of measures since last year aims to increase tax incentives for people setting up their own businesses. Great attention is being paid to stepping up financial flows from the banks and other institutions to small companies in the form of venture capital.

And in the area of labour policies, the small business sector would be a major beneficiary of increased hire and fire flexibility now being negotiated between employees and the trade unions.

Recent figures from the Crédit d'Équipement des Petites et Moyennes Entreprises (CEPME), the small business financing agency, show that in spite of all the difficulties facing French industry the capacity to create new businesses exists.

Last year new company start-ups at 88,479—up by 8.7 per cent, slightly more than the rate of businesses collapses, which at 24,378 were up by 8.5 per cent compared with 1983.

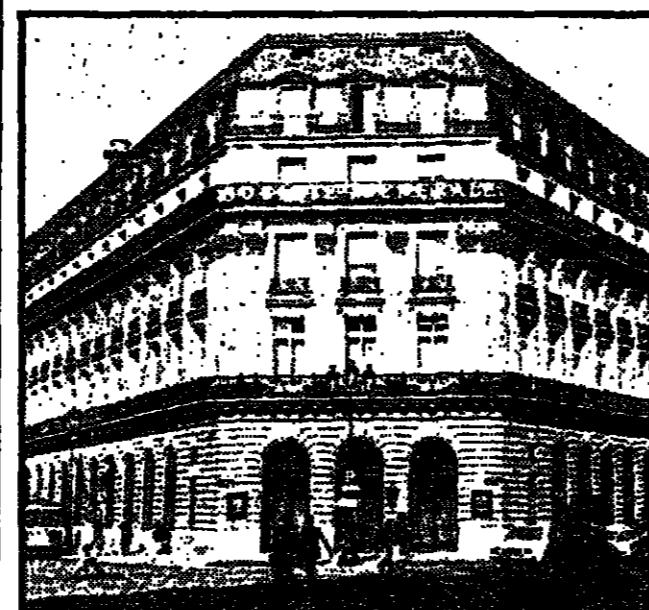
The boom on the French financial markets during the past three years, in particular setting up in 1983 of the "second market" on the bourse, together with legislative measures to facilitate venture capital investments have led to a sharp improvement in the overall financial conditions of new enterprises.

About 30 venture capital companies are now thought to be operating in France. With the amount of money available for venture capital funding put at about FF 1bn, specialists point out that the main problem is that finding suitable projects into which to channel funds.

There are plenty of examples of successful venture capital investments. Among these are the introduction to the "second market" of the Lyons bourse of the Oller retail services company in which the UK's Charterhouse group had a 30 per cent stake; the recent funding of the first venture capital firm to be set up to effect for Actis a company set up to commercialise a nationwide chain of business centres; and a similar operation subscribed to by the main French venture capital groups for the electronic group Tigre.

But many French venture capitalists right shy of putting funds into start-up companies, preferring to finance firms at the "development" stage. Clearly French attitudes have a long way to go before researchers or managers in established organisations become infected with U.S.-style readiness to set up their own companies.

Additionally, the generally



Paris offices of two of France's biggest banks, Société Générale and Banque Nationale de Paris.

Terry Kilk

Competition moves stepped up

Banking

DAVID MARSH

retail network, and where interest rates were pushed up to punitive levels early in the Socialist Administration's life, have eased markedly to well beneath the base rate.

Borrowing costs throughout the economy have in fact been easing faster than indicated by the sluggish fall in base rates, with weak loan demand prompting significant cuts in the margins which banks add to their basic lending rates.

Nonetheless, the stabilisation or improvement in banks' margins during 1984—compared with the general forecast that they would contract—was a major reason behind increased banking profitability last year. Additional factors have been a general fall in provisions (especially on domestic risks); the slowing of wage rises (although overhead costs in other areas, notably costs of labour, have been rising ahead); and improved commission earnings from flourishing investment banking and securities business.

The Government is making a big effort to improve competition within the banking sector. The 12-year-old encadrement system of credit ceilings at the end of 1984 was replaced by a new control mechanism designed to allow more room for manoeuvre. Although the central bank strictly controls overall credit growth, the new system enables, in theory, at least, the more efficient and better-capitalised banks to increase their market share.

Additionally, M. Beregovoy has recently announced that French competition laws will be applied to the banking profession. This could break up cartel-like structures in many areas of bank charges, including the controversial issue of tariffing to be paid by shopkeepers over introduction of the "smart card" electronic payments system.

New mechanism

Société Générale, which pioneered the first CI issue last year (after months of discussion with the Treasury, precisely over the denationalisation implications) has just been given the green light to float permanent subordinated bonds under General de Gaulle in 1985.

It has also led to action to open up competition over securities' commissions.

Overall, however, the Government's attitude towards the banks over the past three or four years has moved in the direction of protecting their position.

French banks' importance as borrowers on the international capital markets (especially in 1982 and 1983, their role in organising loans to cover France's balance of payments deficit) has effectively made impossible any government action that would have lowered the banks' credit stand-

Thus, early temptations to use the banks as "milch cows" by financial newsmen to bail out loss-making enterprises in general, have now been abandoned. The Government is showing a more than understanding attitude over the need to strike adequate provisions to cover loan risks at home and abroad.

The need for banks to increase their capital adequacy in line with international standards and to bring them towards the Bank of France's target capital ratio of 5 per cent has taken effect over the earlier requirement that they boost dividends and other payments to their state shareholder.

This has been borne out by the authorities' acceptance of capital raising methods, notably the issue of non-voting preference shares (certificats d'investissement) — which banks admit could provide a possible route to eventual de-nationalisation.

But if profitability and capital backing throughout the whole of the banking profession continues to improve, investors may eventually also develop an appetite for shares of the Big Three institutions nationalised under General de Gaulle in

1945. The prospect of further cuts in French interest rates (lowering margins and thus squeezing profits for the big commercial banks) makes almost certain that the first subordinated bonds will be handed back to private ownership would be the investment banking "stars" of the 1982 nationalisations, the Paribas and Suez groups.

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Nearly 30 cases have now been given the green light by the authorities, enabling tax credits both for the managers as well as for the outside holding takeovers.

Notable LMBOs agreed in principle to buy out the Docks Industrial subsidiary of the Pechiney aluminium group, as well as of Cofina, an animal feed subsidiary of Unilever, which is easily the biggest French LMBO carried out up to now. But financial institutions nevertheless say further government steps—including incentives for individuals to sink savings into risk funds—will be needed before the French venture capital and LMBO environment approaches anything like the Anglo-Saxon scene.

FRANCE 5

Nationalised Industries

PAUL BETTS

FRANCE'S nationalised industries have been at the centre of a raging debate in the past few months. The controversy is likely to increase even further as the campaign for next March's parliamentary election gathers steam.

From the very beginning, the left's decision to nationalise parts of the country's main industrial groups have provoked perhaps the biggest single issue of contention between right and left over industrial policy.

The right-wing opposition has throughout the last four years said that if it returned to power, one of the first measures it would take would be to denationalise some or all of the groups brought under state ownership by the left.

For its part, the left has defended vigorously its policy of nationalisation. Indeed, Pre-

sident Mitterrand recently went as far as to suggest that he had actually "brought six major industrial groups in France by nationalising them after 1982". And Mme Edith Cresson, the Socialist industry minister, has referred to groups like Pechiney, the aluminium manufacturer, and Rhône-Poulenc, the nationalised chemical concern, as "successful examples of industrial restructuring and recovery under the Socialists".

The debate on the nationalised sector has been complicated by the fact that no record during the past four years of socialist rule in France is mixed one. There have certainly been some success stories, but equally there have been one or two major disasters, not least the case of Renault, the large state-owned car group which was once the model of successful state enterprise in France and is now struggling under the burden of record losses and huge debts.

Although a number of groups, like Pechiney, Rhône-Poulenc, and the Thomson electronic and defence company have returned to the black, or

Distorted

The left, of course, argue that these figures show a distorted picture of the situation. The main losses last year came from Renault, with a record deficit of FF 12.55bn, and from the steel companies which have included heavy restructuring provisions in their 1984 accounts. In contrast, the Socialists say, the chemical

sector, after the major restructuring and redeployment of assets two years ago, is now on the road to profitability again.

But the figures are also showing that the newly nationalised group's total losses have risen from FF 2.4bn in 1982 to FF 8.8bn in 1981, and to FF 14.2bn last year in order to support its argument against nationalised industries.

Taking the entire nationalised sector as a whole, including the coal board, the utilities, and groups like Renault already under state ownership, when the left came to power, these figures are even worse.

The losses for the nationalised sector and redeployment of assets between the various companies have grown from FF 1.8bn in 1982 to FF 36.4bn last year.

and difficult than anticipated, to make further job cuts in a sector regarded as one of the country's most competitive. The improved international environment for demand and better prices for the industry.

The electronics industry—a government priority—is also showing improvement with the Bull computer group cutting back losses substantially and Thomson near to break-even. As in the case of chemicals, this follows a major restructuring of the electronics and telecommunications industries and redeployment of assets between the various companies in the sector.

In an effort to achieve the necessary economies of scale and avoid damaging duplication and competition, the civil telecommunication sector has been regrouped around the CGE conglomerate, while Thomson has been given the lead role in the country's electronic defence and components industry. The regrouping of the telecommunication industry is however proving more complex

than was the unceremonious way the government dismissed at the beginning of this year M Bernard Hanon, the chairman of Renault, for his failure to halt the loss haemorrhage at the troubled car group.

At the same time Government policies have themselves had to evolve. If the accent at the beginning was on the "social" role which nationalised industry also has to play, the emphasis in the past year has been increasingly placed on profitability. M Laurent Fabius, the Socialist Prime Minister, started the process when he was industry minister by warning state industry managers that the renewal of their mandates depended directly on their success of returning their groups to profit.

The new approach to the nationalised sector reflects the general evolution in socialist economic thinking in France and President Mitterrand's own political rethinking since the Communists withdrew from the coalition government last summer. Perhaps the most eloquent example of this

change was the unceremonious way the government dismissed M Bernard Hanon, the chairman of Renault, for his failure to halt the loss haemorrhage at the troubled car group.

After an initial period of heavy intervention by government bureaucrats, nationalised industry managers have increasingly been left to run their businesses on their own. Moreover, the Government has also become aware of the handicap faced by nationalised industries in seeking to raise fresh funds at a time when the Government, their shareholder, was squeezed for funds itself.

New mechanisms

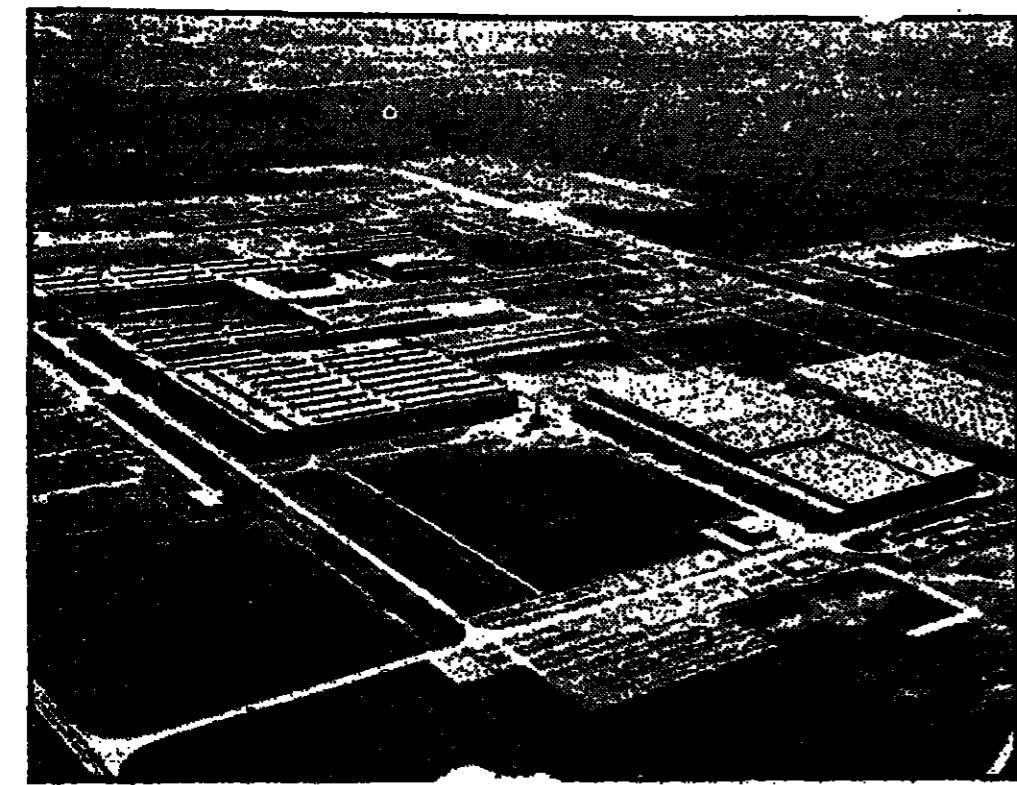
To try to resolve the funding dilemma, the Government has made it easier for state groups to turn to capital markets and private sources of funding. Among the new mechanisms introduced to help the state sector are new non-voting loan stock called "tires participatif," and the possibility of offering minority shareholdings of subsidiaries to the public.

At a time, however, when the Government is still under pressure to come to the financial rescue of large groups like Renault, and other state-owned companies, executives of other nationalised groups now on the mend have expressed concern that the government will reduce its support to them. They add that although their groups are recovering, they still need investment funds to improve and maintain their competitive-ness.

This changed approach has raised suspicion that the Government is about to embark on a policy of gradual denationalisation—in part to steal some of the thunder from the Opposition's attacks against the state sector and its own policies of denationalisation. A few casual, and as it turned out careless remarks by Mme Cresson, the industry Minister hinted at this.

The Government has since tried to put the record straight. President Mitterrand made a strong defence of nationalisation on national television and other ministers have repeatedly said that the government had no intention of denationalising French groups. As for the Opposition's claim, it has continued to claim, notably that it would denationalise if it came back to power, it has, nonetheless, remained extremely vague about its policies and real intentions. The Opposition is itself divided on the issue, both as to the timetable and extent of denationalisation. At this stage, its main preoccupation is to criticise nationalisation as one of the big failures of Socialist economic and industrial policies in general. The Socialists defend their track record by pointing to the success achieved in some newly nationalised groups.

Ultimately, the argument is likely to come down to the outcome at Renault. The restructuring and recovery efforts at the large loss-making car group are undoubtedly the most challenging task facing French industry in general at present. And the Socialist government is clearly hoping that the car group's new chairman, M Georges Besse, will be able to repeat at Renault his successful restructuring of the nationalised Pechiney aluminium group.



Renault's car plant at Douai

More work for the miracle-maker

M. GEORGES BESSE has been hailed in France as a sort of industrial miracle maker. But he is now facing his biggest challenge in his distinguished career at Renault, the troubled French state-owned car group he has headed since the end of last January.

With no previous direct experience of the car industry, M. Besse was appointed by the tail of Renault by the Socialist Government this year to put the car company back on the road to recovery. Indeed, the 57-year-old Besse had up to then spent most of his time in the French nuclear industry where he played a leading role and was chairman of Cogema, the nuclear fuels group. Subsequently he headed the nationalised Pechiney aluminium group.

Indeed, his success in restructuring Pechiney during the last three years appears to have prompted the government to name him at Renault to replace M. Bernard Hanon, the car group's former chairman forced out by the government.

He also managed to reduce the group's French workforce with relatively little labour trouble. By last year, he had returned Pechiney to profit with earnings of about FF 536m compared with an overall loss of FF 4.5bn when he took over in 1982.

But Renault will prove a far more complex task than

At Pechiney, Besse undertook a sweeping reorganisation programme. He shed Pechiney's loss-making heavy chemicals and steel assets to other French groups, concentrated the group's activities around its core aluminium and metal fabrication businesses, performed a major redeployment of its international aluminium assets pulling out of the U.S. and reinvesting in Canada.

He negotiated a novel deal with the French electricity utility for lower cost electricity supplies by acquiring a stake in an unspecified French nuclear power station, and continued the group's diversification into speciality metals and advanced technology sectors.

Indeed, one of M. Besse's main tasks will be to win support to reduce Renault's French car workforce by about 18,000 people between now and the end of next year. And more job cuts are expected to be necessary in coming years.

M. Besse has so far adopted an extremely cautious and low-key approach since taking over at Renault. He has avoided all public statements and has spent the last few months conducting an extensive review of the group's diverse operations in France and abroad. But he now has completed this initial review and

Pechiney. The car group has long been a major symbol in France of what is best in state enterprise and it was heavily criticised by the Socialists for the new wave of nationalisation after the left took over in France in May 1981. Moreover, Renault has traditionally been a bastion of the pro-Communist CGT labour union and one of its key problems is its huge excess of labour.

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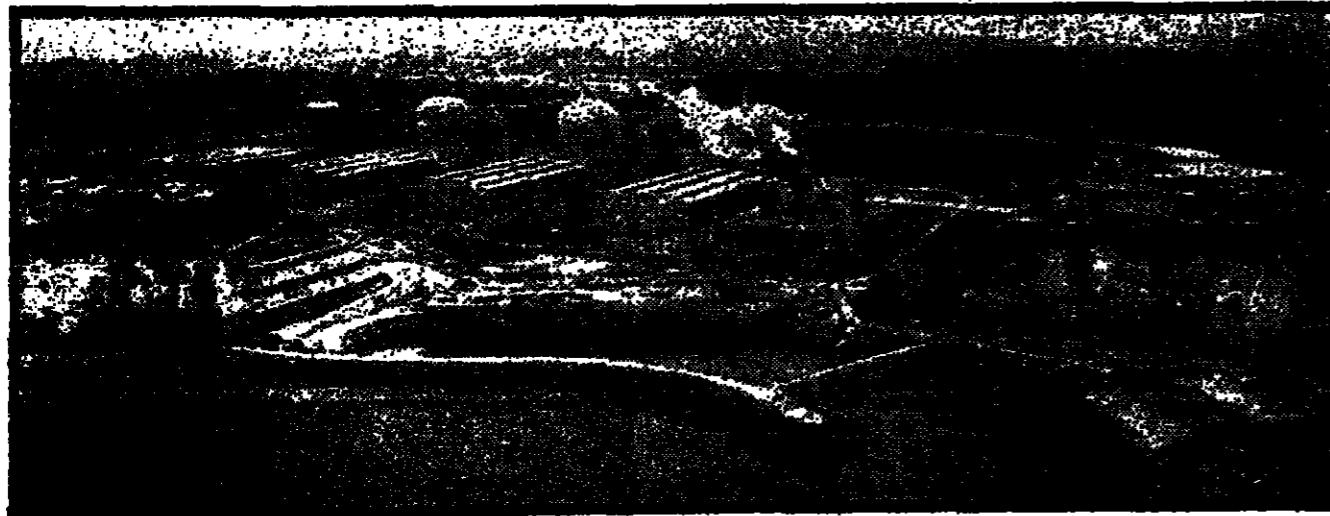


Georges Besse, chairman of Renault: facing biggest challenge

Liquidity, and he is envisaging the sale of assets in a further effort to increase cash resources.

The group's disappointing performance in the French car market has not helped. Renault has now been overtaken by the private Peugeot group as leader of the domestic market. Renault's target this year is to win about 31 per cent of the domestic market and about 11.5 per cent of the European market.

Paul Betts



One of Electricité de France's nuclear power plants

PROFILE: MARCEL BOITEUX

Top of the nuclear league

AS BETTS A man in charge of a section of industry where decision-making horizons are measured in decades, M. Marcel Boiteux, the chairman of Electricité de France, goes back a long way.

He has headed the organisation which is now the world's biggest utility—with the largest nuclear programme—since 1977, and looks likely to chalk up 20 years at the top before he reaches the mandatory retirement age of 65 in two years' time.

M. Boiteux's chairmanship has spanned a period in which EdF has progressed from pygmy status in the atomic world to its present position as Europe's nuclear powerhouse. EdF's resistance during the 1980s to continuing with the home-grown French reactor technology favoured by the atomic energy commission, followed by its decision after the first oil shock in 1973 to "go nuclear" on the basis of a U.S.-designed pressurised water reactor, has paved the way for unquestionable technological success.

With France's electricity now the cheapest in the EEC, M. Boiteux has fair reason for claiming that the programme has been an economic success too. In spite of a debt burden (much of it in dollars) of FF 21.8bn at end-1984, which brought FF 27bn in interest charges last year, M. Boiteux uses his reasonable economic language to explain that the real rate of interest on EdF's nuclear investment is even higher than the real rate of interest.

Last year EdF generated a gross surplus of FF 52bn—nearly half its FF 118bn turnover—with which to pay interest costs and finance new investment. EdF just failed to

understatement—as a "delicate" situation.

He says that on purely financial grounds, EdF would order no new plants at all in 1985 and 1986. The order rate is in fact being maintained at one a year—effectively bringing forward orders which EdF would otherwise make in 1987—in order to protect domestic industry, he says.

Hopes that EdF could step up its new order to two plants a year after 1986 hinge on the utility's success in boosting electricity consumption in large areas where it has launched a wide-ranging campaign to try to encourage conversion from gas or oil sources.

After a greater than expected increase in domestic consumption last year, electricity use in France this year has so far risen by only about 3 per cent compared with 1984 (after making allowance for the weather-induced jump in January and February). With the forecasters holding out little hope of any sharp recovery in the French economy, the odds, however, are that French electricity consumption in 1985 will be nearer the bottom end of the 340-370bn kWh range (compared with 282bn kWh in 1984) targeted by EdF.

On the controversial question of France's investment in fast breeder technology, M. Boiteux says this type of reactor will not be commercially viable until around the year 2000. The FF 20bn Superphenix reactor in the Rhône Valley is now due to come fully on stream next April. At double the level of France's PWRs, the generating cost, M. Boiteux says, is "too high to be competitive". The next fast breeder plant, on which the Government is



Marcel Boiteux, chairman of Electricité de France, pyramidal status to world leader

to make a decision possibly in 1987, is aimed to incorporate modifications which could reduce generating costs down to 36 per cent more than France's PWRs levels.

Poising out that the next fast reactor will probably cost roughly the same per kWh, M. Boiteux believes that thermal nuclear plants in other European countries, M. Boiteux believes there is a clear interest for France's EEC partners to share in the project.

Britain's Central Electricity Generating Board has indicated it could take a stake of at least 15 per cent in the next fast breeder. If it follows France, West Germany, Italy, Belgium and the Netherlands will maintain roughly the same participation as in Superphenix. EdF would be content with seeing its financial share in Superphenix-3 falling to less than 50 per cent. But M. Boiteux makes clear that France will be pressing for as large a possible financial stake in the project—in order to win maximum benefit from its now somewhat uncomfortable position as Europe's leader in the fast breeder field.

David Marsh

Results for the 1984 financial year
Annual Shareholders' Meeting
May 14, 1985

The balance sheet total for "France and foreign branches" rose to 288.3 billion francs, an increase of 26.4 billion francs (+10%) in relation to the total recorded at the end of 1983.

• institutional activities comprising the bank's specific involvement in export financing increased slightly (4.7 billion francs or +2.8%) due to a fewer number of short and medium-term credits while long-term buyer and supplier credits on the contrary progressed 45.2% similar to the expansion during 1983.

• commercial activities, which comprise all interbank lending and loans to customers, expanded at the rate of 25.8%.

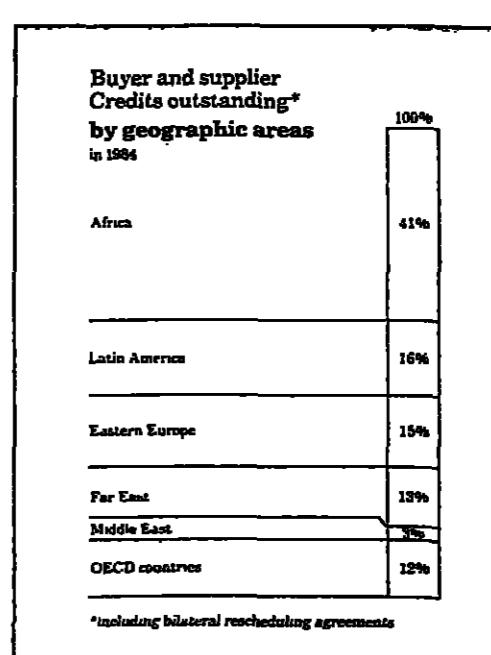
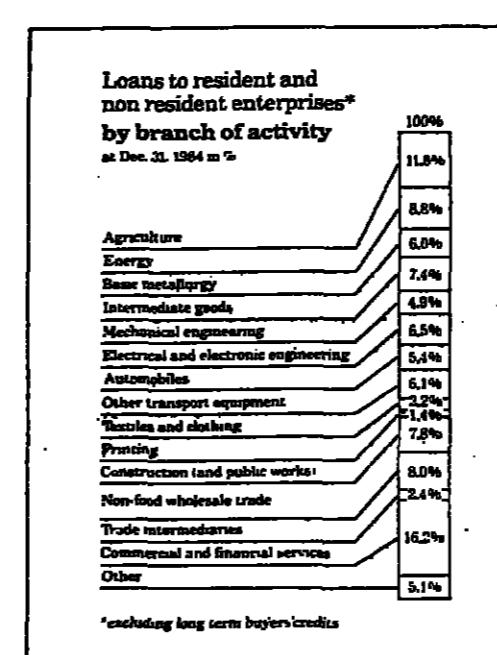
— The operating income from banking activities rose to 1893 million francs, an increase of 11.2%. Taking into account an increase in general expenses, which was limited to 7.5%, operating income came to 699 million francs, progressing 16.2%.

— After appropriation of 608.9 million francs to provisions for "sovereign risks" and "customer risks", the financial results for 1984 showed a net profit of 56,890,000 francs, compared with 53,136,000 francs in 1983, or an increase of 7%.

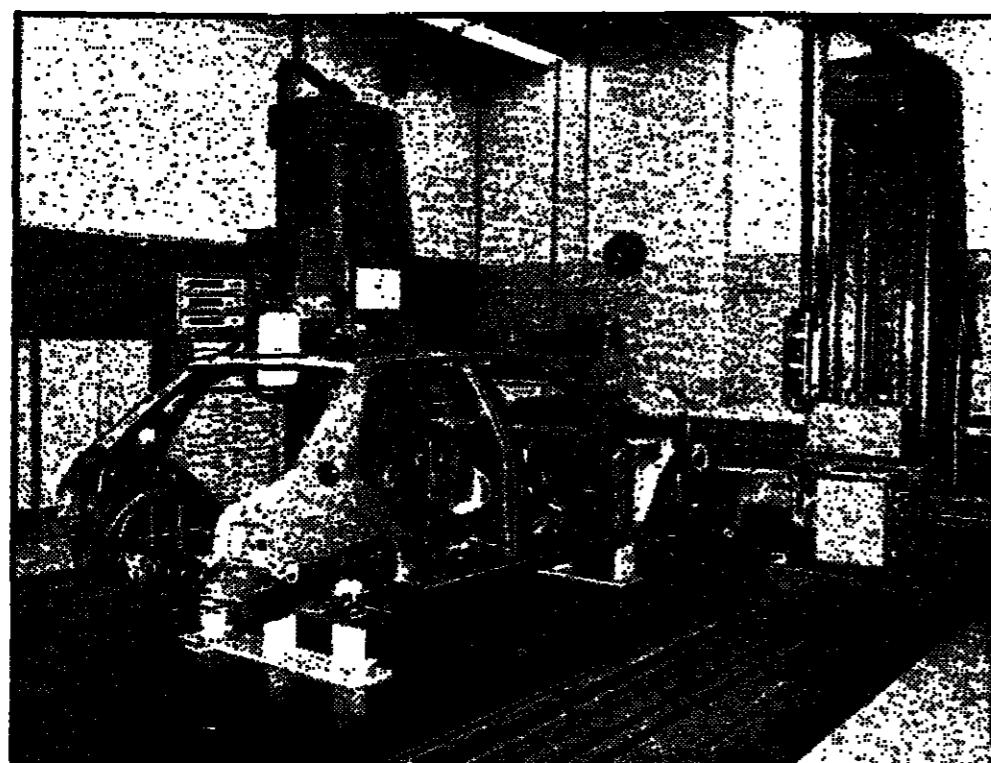
— Allocation of the net profit included distribution of the statutory dividend of 5%, to which was added a complementary dividend of 1%, the legal and general reserves having been allocated an additional 13 million francs.

— As a result of these allocations, total shareholders' equity and long-term resources of the bank rose to 5.6 billion francs as compared to 4.9 billion francs reported at the end of 1983.

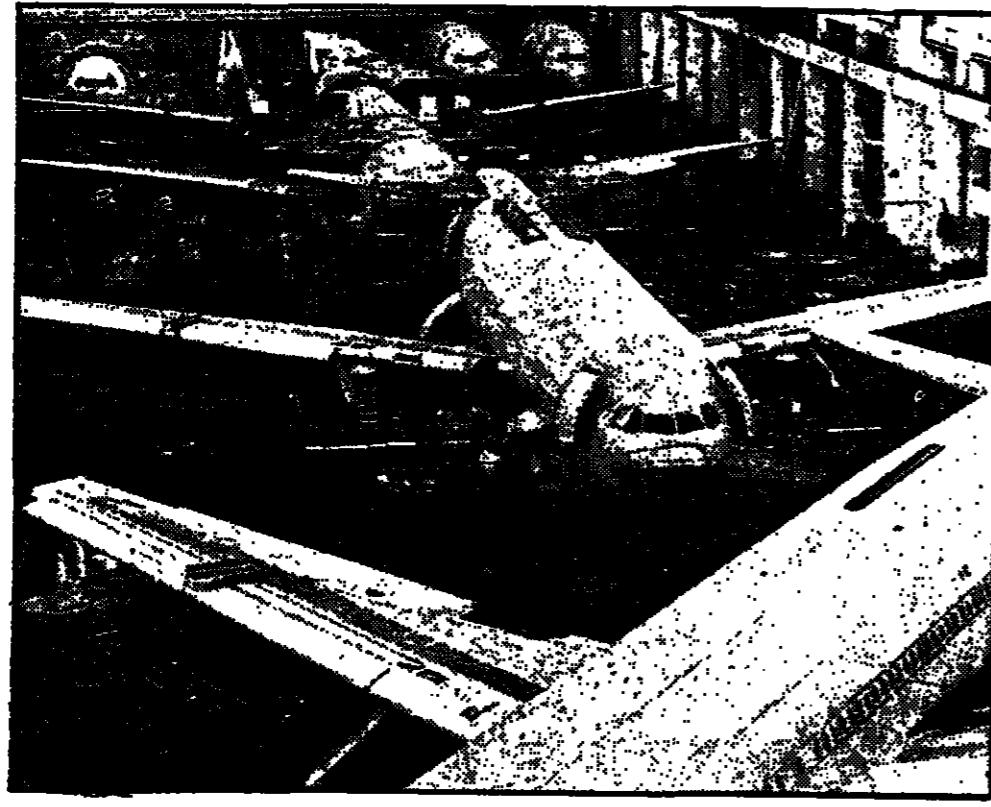
The Annual Report from which to above figures have been extracted may be obtained from the Département Information, Etudes et Développement, Banque Française du Commerce Extérieur, 21 Boulevard Haussmann, 75009 Paris, France.



FRANCE 6



The Mulhouse production centre of the Peugeot car group where metrology is used for three-dimensional checking of the car body by a digital display recording machine. Below: the A300 assembly line of Airbus Industrie at the Toulouse plant



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November	ITALIAN BANKING LUXEMBOURG NETHERLANDS NORWEGIAN EXPORTS TURKISH BANKING AND INVESTMENT POLAND
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New realism brings profits rise

Private Sector

PAUL BETTS

IT MAY seem a paradox, but the French private sector has felt increasingly comfortable with socialism in the past few months. Although the Patromat, the French employers' federation, will not go as far as officially endorsing the Socialist Government's industrial policies, many businessmen acknowledge in private that the business climate has been changing and improving under the current brand of French socialism.

In the circumstances, it is not surprising. Since the Communists withdrew from the left-wing governing coalition and M Laurent Fabius became prime minister last summer, the evolution of industrial and economic policies towards an increasingly market orientated and liberal approach has been accentuated.

The emphasis has been placed on encouraging corporate profitability, on productive investment, on industrial rationalisation and modernisation — in short, as one private entrepreneur put it, "renewing the capitalist spirit in France."

As a result, the mood has been far more confident in the private sector than in the past. Operating profits of French companies have continued to recover steadily as industrial costs, especially blue collar wages, have continued to fall. Indeed, operating earnings of the French corporate sector have returned now to their pre-oil crisis levels of 1974.

The Paris bourse has been booming, in part because of the abundant liquidity in the market but also because of the increasing attraction of French stocks from domestic and foreign investors. The Government has set up a battery of new measures to encourage investment, the creation of new companies, boost venture capital and liberalise the domestic capital markets.

But if there has been an improvement in the mood of French business in recent months, the overall outlook remains uncertain. By comparison with many of their foreign rivals, French companies remain in general undercapitalised. Many continue to be burdened by a high level of indebtedness. Others continue to suffer from what has been a

traditional French weakness in marketing.

In the past 12 months there has been a number of major business failures in France of which the most spectacular was the bankruptcy of Creusot-Loire, the large heavy engineering subsidiary of the Espion-Schneider industrial conglomerate. But while the Creusot-Loire affair underlined the Government's failure not to burn out lame ducks anymore, it also reflected the traditional ills of French enterprise of under-capitalisation and the failure to restructure and adapt quickly after a decade of heady growth.

French industry has also been slower than its foreign competitors to adapt to a sagging domestic market by relying more on exports. For years, many small and medium-sized companies relied on a general policy of "buy French" on the domestic market. But when the home market started to decline as in the case, most dramatically, of the car industry, many groups overreliant on the domestic market for orders were also dragged down.

There are, of course, exceptions and differences from sector to sector. The French food and drinks industry with blue chips like Pernod-Ricard, Moët Hennessy, or BSN, have all actively invested abroad and developed major international operations. So have other discrete but steadily growing blue chip groups like L'Air Liquide or Lafarge Copepe.

Although often at the leading edge of technological development, French companies have in contrast been generally slow to react to new restructuring requirements following the second oil shock. Moreover, they have had to pay the costs of the early misguided expansionary economic policies of the socialists immediately after President Mitterrand was elected four years ago.

Apart from the initial shock of the left's victory on the private sector, the new socialist labour regulations swelled the operating costs and heavily restricted the flexibility of private groups.

Slow reaction

Indeed, if private industry is now favourable to the Government's industrial and economic approach, they none the less blame the Socialists for their early policies. "They are now having to catch up for the mistakes they made at the beginning of the year," said a leading private businessman on the socialist industrial track record. "It's all right to say they are now doing all the right things but they really put us in a hole and made us lose precious time as our main competitors were already restructuring themselves and taking advantage of the recovery," he added.

But the same businessman acknowledged that what the Government had subsequently done was courageous. "They have embraced enough restructuring policies and so far they have in general maintained their more rigorous and realistic approach to industry." These new policies have enabled French industry to make adequate productivity gains in the past two years to improve its competitiveness.

In particular, the Government's success in holding down wages and labour costs is in large measure responsible for the recovery in corporate profits.

For the first time since 1983, average hourly wages of blue collar workers in France grew last year at a lower rate than inflation. Hourly wages are estimated to have grown last year at an annual rate of between 6 per cent-6.8 per cent compared to the consumer price inflation rate of 6.7 per cent.

The rise in hourly wages had already started to slow the year before when wages increased at an annual rate of 6.6 per cent. The increase in 1982 was 12.7 per cent despite the Government's freeze on wages. In 1981, the rise totalled 16.3 per cent.

Moreover, industry has also benefited from a good labour climate in which there have been relatively few strikes and conflicts over restructuring. With the exception of the major labour conflict in the automobile industry, industry has on the whole managed to shed far more jobs and with greater ease than in the past.

The Government and industry are also seeking to introduce more flexible labour laws to encourage greater mobility and facilitate delicate restructuring operations. Early retirements, incentives for immigrant workers to return to their homelands, special training and so-called worker reconversion projects have all contributed to industry's efforts to modernise and restructure itself. But there is still considerably

CITROËN



Militant trade unionists demonstrating against dismissals at the Citroën plant near Paris

PROFILE: PEUGEOT

No longer a tarnished image

PEUGEOT, the private French car group embracing the Peugeot, Talbot and Citroën marques, announced at the beginning of June a big improvement in its financial performance. After several consecutive years of hefty losses, the company, France's largest private concern, managed to reduce its deficit to FFr 341m last year. Although the group is still not completely out of the woods, it expects to return to the black at least by next year.

The story of Peugeot has changed from what was regarded as a major disaster barely two years ago to one of success. The left-wing Government, which had attacked Peugeot for what it considered was its ruthless approach to job cuts, is now openly praising the company as a model of industrial restructuring.

Mme Edith Cresson, the Socialist industry minister, hailed the company and its management in a recent magazine interview but did not mention a word about Renault, the state-owned car group once the symbol of successful state industry in France which has now become the Government's principal industrial headache.

Difficult phase
Much of the credit for the turnaround at Peugeot has been given to M Jacques Calvet, the former chairman of the Banque Nationale de Paris (BNP), France's largest nationalised bank. M Calvet was brought into the group in 1982, and rapidly climbed the ladder to become chairman last autumn.

Although the restructuring at Peugeot was already well underway, M Calvet managed to provide the necessary punch to complete the most difficult phase of the recovery programme involving the group's large French operations.

M Calvet's main task has been to speed up Peugeot's return to profit, maintain the confidence of the banking community, and reduce about 8.5 per cent of the group's French car workforce. M Calvet came head on with

the unions and the left-wing government in summer 1983 when he announced a major job-cutting programme at Peugeot and Talbot.

It led to a major confrontation with the unions which reached a climax at the beginning of 1984 with violent clashes at the large Talbot plant of Poissy near Paris. Subsequently, M Calvet announced major job cuts at the Citroën division.

The former banker succeeded in his endeavour to restructure the car group and the group's total car workforce has now declined from 181,000 people in 1983 to 168,100 people last year. Moreover, the company's restructuring efforts were helped by Peugeot proposals to offer repatriation incentives for immigrant workers to return home and by keeping workers to find jobs in different branches or professions. M Calvet is continuing to seek productivity gains to keep his group competitive with other international car makers.

At the same time as restructuring the French workforce of the group, Peugeot has now completed the long industrial and marketing process of integrating the former Chrysler European operations which it acquired from the U.S. group in 1978 at the time of Renault's heady growth ambitions. Moreover, M Calvet's group has been boosted by the commercial success of the new Peugeot 205 supermini and the Citroën BX which have overtaken Renault in the domestic market.

The sharp change in the image of the group in France reflects the evolution that has taken place in industrial attitudes not only in industry and the Government but also in public opinion and many of the unions themselves. If two years ago the Peugeot job cuts may have appeared as a major provocation against the left-wing Government and the unions, they are today regarded as the necessary prescription for the recovery of the group. In this situation, the more realistic climate that is prevailing in the French industrial sector.

Paul Betts



Jacques Calvet, chairman of Peugeot: he changed a potential disaster to a success story.

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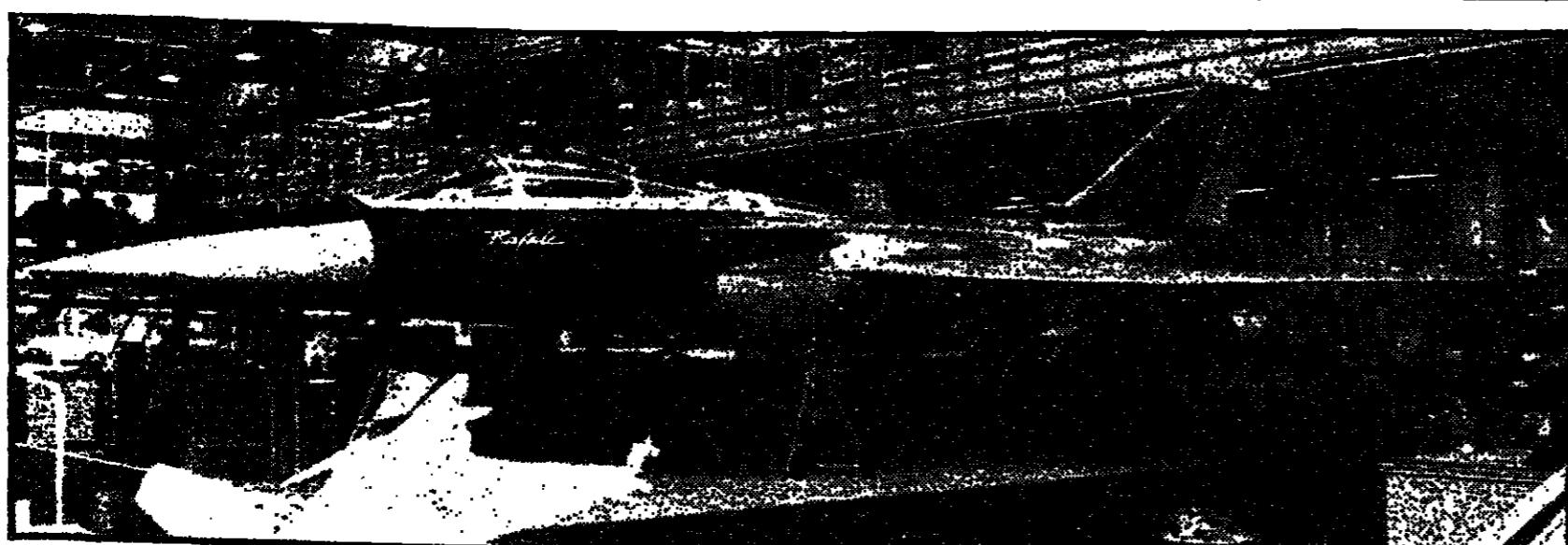
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FRANCE 7



Dassault-Breguet's version of the European Fighter Aircraft (EFA), the French alternative to a five-nation EFA, is expected to make its first flight next spring

Proud of its independence

Aerospace

DAVID MARSH

THE FRENCH aerospace industry is facing up to the challenge of the 1990s in a mood of almost aggressive self-confidence.

World-wide competition in military and civilian areas has, as in other sectors, increased the necessity for France to enter co-operation deals with other countries. But this is one industry where France is economically and technologically successful enough to ensure that co-operation be carried out on relatively favourable terms. The present tussle with Britain and West Germany over France's participation in the European Fighter Aircraft (EFA) planned for the 1990s—where French industry, backed by the Defence Ministry, is pressing for a dominant role—underlines how national interests certainly take priority over the political desire for European collaboration.

And, once again, France is showing that a tough-minded combination of government and industry bargaining can prove remarkably successful in pulling negotiations in France's favour. All room for compromise in the talks to produce 1,000 fighter aircraft for 1985 by France, Britain, West Germany, Italy and Spain has not yet been exhausted. But, in positions hardening on all sides, it seems increasingly unlikely that a deal will be agreed involving significant concessions by Dassault-Breguet, the maker of the Mirage jet range.

An increasingly likely outcome is that the five-nation project will simply fail to get off the ground—leaving Britain and France to carry out separate fighter-building

programmes.

Dassault, in which the legendary 93-year-old M Marcel Dassault is still the majority shareholder in spite of the state's taking of a 46 per cent stake under the Socialists, relies on exports for roughly two-thirds of its sales.

The "exports first" priority has been clearly seen in the long-running EFA discussions.

France is holding out for a lighter fighter than that wanted by the other four nations

because a cheaper plane (as well as fitting in better with the French Air Force's own requirements) would prove easier to sell abroad—especially to the developing country and oil state clients on which so much of Dassault's success has been built.

With French air force orders

for Dassault's new Mirage 2000

interceptor presently about 50 units less than originally planned because of budgetary cuts, Dassault has been forced

over the past year to turn more

than ever to foreign markets.

Oil barter

The Mirage 2000 has already been ordered by India, Peru, Egypt and Abu Dhabi (where

the sale of a second batch of

18 aircraft was agreed at the

end of last year in an oil barter

deal). France has practically

pulled off a sale of 40 jets to

the Greek air force—and also

competition from the UK-German-Italian Tornado in a

deal worth a potential EFr300m

to sell 48 Mirage 2000s to Saudi Arabia.

Dassault's intransigence over

sharing technology from its 30

year experience of making

Mirages has annoyed

the Germans as well as the British

aerospace industry in recent

months. The company has built

the Alpha-jet training and strike

aircraft with Dornier, and the

Jaguar fighter with British to

pool resources in the new

programme.

Despite its reluctance over

international collaboration, how-

ever, stands in striking contrast

to attitudes at Aerospatiale, where international work-

sharing has become a leitmotif

of programmes in the aircraft,

helicopter, satellite and missile

fields.

Aerospatiale, which returned

to profit last year after plumb-

ing into the red in 1983, is on

the way to achieving its target

of another 50 per cent increase

in orders this year following on

from a 57 per cent rise last

year.

The company's diversified

activities have certainly pro-

tected it from even more pro-

nounced suffering during the

1982-83 downturns in military

and civil markets.

With Airbus Industrie — in

which Aerospatiale, like

Messerschmitt-Bölkow-Blohm,

has a 37.9 per cent stake —

reporting a summer flurry of

orders, and the Franco-German

regional transport aircraft

ATR-42 building up to first

deliveries to customers at end-

1985, Aerospatiale's outlook for

civil planes looks a great deal

healthier than two years ago.

In helicopters, Aerospatiale

has teamed up with MBB under

a Franco-German agreement

last year to produce anti-tank

helicopters for two countries' armed forces. French hopes

that Britain will join the project

have however been dashed

following the agreement by

Westland to collaborate with

Austria's Agusta on a rival

helicopter.

Aerospatiale and MBB are

firm competitors in other parts

of the helicopter market, which

has been hit by a drop in orders

of the last two years. Tough

German bargaining has resulted

in a decision to base in Munich

the joint company being set up

to manufacture the new

satellite communications body.

The French aerospace patch-

work of cooperation coexisting with commercial rivalry ex-

tends beyond Europe. CNES

maintains amicable relations

with NASA, the U.S. space

agency at a time of fierce com-

petition between Ariane and

Space Shuttle.

Another sign came with the

management reshuffle earlier this year. Herr

Johann Schaeffer, from MBB,

has been given the No. 2 general

manager spot in the organisa-

tion under M Jean Pierrot

of Aerospatiale, the new chairman

of the company.

Matra, the main French

company to have collaborated

with NASA over space shuttle

missions, is teaming up with

McDonnell Douglas to prepare

for materials fabrication in

weightless conditions in space,

while Société Européenne de

Propulsion, the maker of

engines for Ariane and France's

ballistic missiles, has just

signed an important accord

over propulsion technology

with Rockwell.

The U.S. connection has also

been firmly sealed by Snecma,

France's state-owned aero-

space group, which has

followed up its long-standing

co-operation with General

Electric over the CFM-56

engine, with an accord over

propfan research unveiled

at the Paris air show.

And to underline that

France's aerospace policy can

remain fiercely independent

while at the same time making

use of American technology,

Dassault's much-publicized

Rafale fighter prototype which

represents France's main competi-

tors. The spending/GDP ratio

is at present around 2.7 per cent

in the U.S., 2.6 per cent in West

Germany and 2.5 per cent in

Japan.

FRANCE 7

Spending on research is given a boost

M HUBERT CURIEN, the French Research and Technology Minister, charged with the gargantuan task of gearing up French science to improve the country's international competitive position is probably the sole member of the Government to combine technical competence with genuine bipartisanship.

But the Government's approach goes well beyond simply trying to throw money at the problem. Greater attention is being devoted to improving companies' own ability to finance research—an area where France has been relatively weak—in the form of expanded tax incentives. The research tax credit scheme is likely to cost the budget FF 430m in 1986, against FF 430m in 1985.

Also included in the three-year science plan is a commitment to boost the number of researcher posts by 1,500 a year.

Efforts are being made to break down traditional rigidities in French research, boosting contacts between industry, universities and scientific institutes—for instance through fiscal incentives for researchers to create their own businesses.

The Government's extension of civil servant type job security to the CNRS, while good for scientific morale, has not helped efforts to achieve greater mobility.

The Government's most headline-catching initiative in the research area has been the promulgation of the Eureka high technology programme put forward by President Mitterrand to try to challenge U.S. and Japanese dominance in key fields.

M Curien, together with M. Affaires étrangères, has played a crucial role in winning diplomatic support for the programme from France's EEC partners in the last two months. Now, the onus is on industrialists to come up with firm ideas for specific projects in areas ranging from biotechnology and composite materials to lasers, micro-processors and optics. M Curien would like the first few projects to be firmly decided by the EC this summer.

The Eureka programme has been put forward above all as a response to the U.S. Strategic Defence Initiative.

Many French industrialists and scientists see President Reagan's "Star Wars" programme as a move primarily to pour government funds into improving further America's high-technology position.

France has said it will not participate in Star Wars. But clearly several high technology companies for which Matra, the defence and electronics group, has stated its position most clearly will be taking part in both programmes.

M Curien does not rule out the possibility of co-ordination of the two projects to guard against unnecessary duplication of research efforts. This could result eventually in Eureka, at least in some specific areas like high powered computers or artificial intelligence, becoming a European subsection of SDI—certainly not the objective President Mitterrand had in mind.

M Curien will at least have no difficulty in picking up the phone and making contact with the Americans over Star Wars. The head of the Washington SDI Organisation, Lt Gen James Abrahamson, is an old friend of M Curien, with their relationship going back to the days when Lt Gen Abrahamson was the head of the U.S. space shuttle programme.

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FRANCE 8

Anger over U.S. export price cuts

Agriculture

PAUL BETTS

JOHN BLOCK, the U.S. agriculture secretary, spent a week-end in June touring farms in the French regions of Burgundy, Savoie and the Ardèche, looking at and relaxed as only senior American officials or businessmen know how to, the tall U.S. minister was photographed on tractors, patting cows and talking amiably to farmers. But this image of cosy familiarity and friendliness could not be more misleading.

France, perhaps more than any other member of the European Community, is involved in a mounting trade and agriculture in particular. Despite his smiles and pleasant manner, Mr Block made no concessions during his recent trip to France which was part of a wider European tour.

As for France, the Government and the farming sector are still reeling with anger over the recent announcement by Washington of a U.S. \$2bn scheme to promote U.S. farm exports and a large cut-price offer of U.S. wheat to Algeria, a Francophone country which has long been regarded as a traditional French trade patch by Paris.

The gathering importance of the agriculture trade dispute between Paris and Washington reflects the importance of agriculture for France. Indeed, France has now become the largest single exporter of agricultural products in the world after the U.S.

The contribution of agriculture to the French trade balance is enormous, exceeding that of the car industry and representing a surplus of about

FFr 28bn last year compared with an overall French trade deficit of FFr 19.8bn in 1984.

The importance of agriculture on the economy in general is also reflected in its impact on GDP growth. After just 1.9 per cent last year, GDP stopped growing in the first half of this year because of a slowdown in activity of two sectors in particular. These were the building industry and agriculture where activity was 4.3 per cent lower in the first three months of this year. Agriculture was badly hit in the first quarter by the cold winter.

French interests

With a large active farming population and the weight of the sector on the economy, the Government has made it clear that it has every intention to fight for French interests in the international trade front. "There is no question," France said, "that we have become a major exporting country and we cannot go back anymore," said Henri Mallet, the recently appointed French agriculture Minister who replaced Michel Rocard after the popular minister's spectacular resignation from the Government last April. President Mitterrand also made a proposal during the World Food Council meeting in Paris in June that exporters of farm products should agree on market shares in an effort to ease the developing international trade tensions on agricultural exports. However, the U.S. has vigorously opposed the idea of fixing market shares.

With the risk of trade wars developing and the annual monotonous ritual of EEC farm marathons continuing in Brussels, there has been a growing and visible perception on the part of large sections of the French farming community for

the need of structural reforms including reductions in farm production.

Although the main French farming union, the Federation des Syndicats d'Exploitants et d'Employés (FSEEA), has continued to campaign against government policies, other important unions and groups have shown greater moderation in past months.

The French Chambres Agricoles have just completed a three-month study of the challenges and evolving needs of French agriculture. The conclusion, also echoed by the Union des Fermiers Unie, is that French farming must become more competitive in the way it produces to face growing international trade challenges. Moreover, the Chambres Agricoles no longer defend the French family farming model traditionally favoured by the FSEEA.

Instead they call for a more businesslike agro-industrial approach to farming and would like to see the Government increase fiscal incentives to enable farms to modernise their production systems. Even more significantly, the Chambres Agricoles are also arguing now for the introduction of voluntary production restraints on the part of French meat producers to prevent the eventual introduction of obligatory production quotas, as has been the case for milk production.

The French sugar-beet producers have already decided to finance their excess production in what is a significant example of a farming sector seeking to tackle its own problems before the issue is taken up from outside.

The situation of the French cereal industry has been made all the more complex by the bumper wheat harvest in France with soft-wheat production at a record 26.8bn tonnes compared with the previous record of

21.8bn tonnes in 1982. This has led to a larger-than-usual wheat surplus for France, since French internal wheat consumption totals no more than 9m tonnes a year. In turn, this has put further pressure on exports and prices.

In the case of the programme to reduce French milk production, this has proved a long and difficult process. Indeed, France has argued at Brussels that it has been far harder for the country to reduce milk production than other European countries because of the specific character of the French milk producing sector.

The French dairy business is extremely varied. In some regions like Normandy it suffers from an archaic structure while in other regions like Brittany it has to cope with a young generation of intensive milk producers who have invested heavily in recent years. The problems are different from region to region making an across the board production cut unworkable and ultimately inequitable. Thus to protect the conflicting interests of the different sectors of the

dairy community in France, the government has been forced to move more slowly in the application of the EEC milk quotas. For the time being at least, the milk problem has been overshadowed by the farming industry's worries about the enlargement of the European Community and the future impact of agricultural production from Spain and Portugal. The wine regions of the south-west and the south, already battling with excess wine capacity or the so-called "wine lake", have protested angrily over the entry into the EEC of Spain and Portugal.

The FNSEA union has also used the enlargement issue to fire broadsides at the Socialist Government. Although there is a lull at present in the militancy and protests of the farming community, it could be sparked off again at the drop of a hat.

The farmers remain one of the most powerful lobbies in the country and their capacity to organise themselves and bring their troops out in the streets remains quite remarkable, especially in an election year.



Celebrating wheat harvesting in rural France.

Companies chalk up more successes

FOOD AND DRINK have in more senses than one come to the aid of the French during these years of virtually stagnant economic growth.

France is the second largest exporter of food and agricultural produce in the world after the U.S. Its surplus on food and agricultural trade last year reached a record FFr 29.8bn, contributing both to reducing the trade deficit and to a much-needed boosting of the national output figure by a few fractions of a percentage point.

The main reason behind last year's performance was the magnificent cereal harvest which pushed up grain exports by 19.6 per cent to FFr 29.8bn. A recent run of good wine harvests, coming at a time when the dollar was strong, also pushed up wine and spirit exports by 23 per cent to FFr 18.7bn.

Neither nature's generosity nor in the case of certain products the subsidies provided by the EEC's Common Agricultural Policy—alone account for the successes of France's food and drink sector. For along with the retail and hotel industry, the food sector has produced some of the most successful of French companies of the post-war years. They have generally not had to face the heavy restructuring that have handicapped heavy industries such as steel and engineering. Their managers have mostly come from conventional backgrounds in ENA (the elite Ecole Nationale d'Administration). They have also been maintaining high on their list of priorities

BSN, the largest French food and drink group, with a turnover of FFr 27bn, is something of an exception in that Antoine Riboud pushed it in this direction after concluding that there was little future in the glass industry—its initial base, BSN is now a European leader in

the brewing industry and a worldwide leader in milk-based products.

Générale Biscuit, with total sales of over FFr 8bn was developed by Claude Noel Martin through mergers and tie-ups with the fragmented and often family-owned biscuit companies scattered around Europe after the war. It is now firmly implanted in the U.S. but it took to the sidelines when the "coke" war, ordered between Procter and Gamble and the two plants started by Armstrong Nurseries in California, it sees a future in the accelerated cultivation of vines and fruit trees.

The sharp increase in wine

and champagne exports has been a result of the unusual circumstances of three good harvests in a row—1981, 1982 and 1983. Bordeaux, the largest wine-growing region in France, increased its exports last year by more than 40 per cent to over 3.3bn. A substantial part of this was due to the strength of the dollar which pushed up receipts.

Among the major Bordeaux crus (growths) prices of 1982 and 1983 wines have risen spectacularly. Prices of the 1984 wines have also been set high.

Champagne exports also rose

in a record last year of 62.7m bottles or a 26 per cent increase over 1983. This reflected an overall boom in champagne sales which rose by 17.9 per cent to 188m bottles.

This year's harvest, however, is expected to be well down as a result of the heavy frosts during the early part of the year. The champagne producers association calculates that 10,000 of the 23,000 hectares of champagne vineyards were hit by the frosts.

Notwithstanding this boom in wine sales, the French are drinking less table wine but more wine of higher quality.

The strongest trend in France, however, is towards beer and soft drinks.

Food industry

DAVID HOUSEGO

Fernand Ricard (FFr 8bn of sales) has been diversifying out of spirits, a stagnant market

into soft drinks.

It is now engaged in a major publicity campaign to develop Orangina in the U.S. market.

Notwithstanding the strong

profit record of the food group

in recent years, 1984 was

another good year for BSN.

BSN sold its profits fall because

of a cold summer hit beer and soft

drink sales.

Antoine Riboud

complains that temperatures in

France last summer were four

degrees C below the average of

the past decade.

Paradoxically the strength of

the French food and drink

sector has still not given birth

to a French multinational food

chain of the size of Nestle, for

instance. Both former President

Giscard d'Estaing and M

Jacques Delors, the former

Finance Minister, pushed in this

direction. But the main food

companies have been reluctant

Labour accepts need to restructure

Unions

PAUL BETTS

A BALL BEARING factory outside Paris, a subsidiary of the Swedish SKF group, was the scene of unusually violent clashes between militant members of the pro-Communist CGT union and riot police forces at the beginning of June.

The union militants helped by the Communist-led local administration of Ivry, where the SKF factory is based, staged a dawn raid on the plant to try to occupy it. The factory had been occupied by union workers for the past 18 months in an effort to oppose the company's decision to shut it down and lay-off about 600 people. But the week earlier, riot police forces cleared the occupied plant prompting the CGT to mount its surprise raid.

The issue has been turned into a national affair by the Communist Party. Not only is Ivry in the so-called Communist "red belt" around Paris, but also it is in the constituency of M Georges Marchais, the Communist secretary general.

M Marchais led a demonstration in the streets of Ivry and has accused the government and M Laurent Fabius, the Prime Minister, directly for the events at the SKF plant. The Communists have also seized on the affair to intensify their attacks against the socialist government's economic and industrial policies.

But the recent incidents of Ivry are in no way a sign of the general strength and militancy of the union movement. Indeed, it is quite the opposite, and reflects an attempt by both the CGT and the Communist Party to organise a strike to stir up a largely demoralised and confused union rank and file at a time when the Communists are continuing to suffer a steady decline in their popular influence and appeal.

causing even harsher unemployment incentives to immigrants to encourage them to return to their homelands. Special reconversion training courses lasting two years have been set up to enable a worker laid off from one company to be retrained for a job in another group or in an entirely different sector.

But if there is now a basic agreement between the employers on one side and the unions on the other on the need for greater flexibility in labour relations (including allowing enterprises to lay workers off more quickly than in the past), there are still many hurdles to be overcome. This was reflected last Christmas when four of the country's major labour unions, with the exception of the CGT, signed a draft agreement with the Patronat on flexibility after nearly eight months of negotiations.

A setback

The agreement was not ratified, however, by the rank and file worried by the implications the draft could have on the so-called "code du travail" or French labour code.

The rejection of the draft by the rank and file was a setback for the moderate leaders of the unions as well as for the Patronat and the Government. While the labour base has been

arguing for more flexible labour

relations the unions have

now refused to give up any of

the so-called "sacred cows" won in the past few years.

However, the unions have eased

their demands for shorter working hours and new benefits in

the face of the difficulties of

French industry and the threat

of rising unemployment. They

are also showing greater

willingness than in the past to

accept greater flexibility in

existing labour regulations.

Among the new measures

now under discussion are more

flexible regulations for indus-

tries taking on trainees or tem-

porary employment. Companies

led by the car industry, have

been able to offer repatriation



Members of the pro-Communist CGT union and the police clash over attempts to occupy a ball-bearing factory outside Paris to prevent its closure.

THE WORLD OF BIG BUSINESS JETS MEETS THE LEADER. THE FALCON 900.

Photo: S. Sanderlin/PA

A Falcon 900 demonstration flight, January 15, 1985.

The Falcon 900 demonstrates leadership qualities in every important respect. First, it offers an extraordinary level of passenger comfort. All passengers who flew in it are unanimous in praise the quietness and comfort amenities of a very large cabin (2.34 m wide over 10 m long and 1.87 m headroom).

The Falcon 900 is a Leader in performance, too. With an effective range of 7,000 km (carrying 8 passengers and NBAA IFR reserves), it can easily fly from Paris to New York, from London to Abu Dhabi, from Tokyo to Jakarta. And the Falcon 900 can climb directly to 39,000 ft which puts it above international commercial air traffic. The Falcon 900 can cruise at up to Mach .85 (904 km/h) and has been flown at 94% of the speed of sound in test flights.

The Falcon 900 is also the Leader in efficiency. For long range operation, take-off weight is 20 tons, 10 tons less than its closest competitor under the same conditions and with the same

payload. Thanks to its latest-generation Garrett engines, its excellent aerodynamics and lighter weight, the Falcon 900's fuel consumption is record-breaking low: some 1/3 less than the above competitor, whose engine consumes almost as much fuel when idling on the runway as that of the Falcon 900 when cruising at Mach .80. These figures highlight the sophisticated aerodynamic design of the Falcon 900, utilizing Dassault computer technology developed for the famous Mirage fighters—an experience that's unique among producers of business jets.

The Falcon 900 also scores first for safety. In

the unlikely event that one engine should fail, the remaining two can easily supply the requisite thrust and maintain operation of the aircraft's critical systems. This level of security obviously can't be matched by twin-jet aircraft, either now or in the future, whatever the developments in international regulations.

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